

B- (PWD)

### Board of Directors

ROBERT E. ALVARADO Division 1 JOE ESTES Division 2 MARCO HENRIQUEZ Division 3 KATHY MAC LAREN Division 4 VINCENT DINO Division 5 ALESHIRE & WYNDER LLP Attorneys



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November 3, 2016

## Agenda for Regular Meeting of the Board of Directors of the Palmdale Water District to be held at the District's office at 2029 East Avenue Q, Palmdale

Wednesday, November 9, 2016

## 7:00 p.m.

<u>NOTES</u>: To comply with the Americans with Disabilities Act, to participate in any Board meeting please contact Dawn Deans at  $661-947-4111 \times 1003$  at least 48 hours prior to a Board meeting to inform us of your needs and to determine if accommodation is feasible.

Additionally, a Spanish interpreter will be made available to assist the public in making comments during the meeting if requested at least 48 hours before the meeting. This was authorized by Board action on May 11, 2016 as a temporary measure while a long-term policy is developed.

Adicionalmente, un intérprete en español estará disponible para ayudar al público a hacer comentarios durante la reunión, siempre y cuando se solicite con 48 horas de anticipación de la junta directiva. Esto fué autorizado por la mesa directiva en la junta del 11 de mayo del 2016 como una medida temporal mientras se desarrolla una poliza a largo plazo.

Agenda item materials, as well as materials related to agenda items submitted after distribution of the agenda packets, are available for public review at the District's office located at 2029 East Avenue Q, Palmdale (Government Code Section 54957.5). Please call Dawn Deans at 661-947-4111 x1003 for public review of materials.

<u>PUBLIC COMMENT GUIDELINES:</u> The prescribed time limit per speaker is threeminutes. Please refrain from public displays or outbursts such as unsolicited applause, comments, or cheering. Any disruptive activities that substantially interfere with the ability of the District to carry out its meeting will not be permitted and offenders will be requested to leave the meeting. (PWD Rules and Regulations, Appendix DD, Sec. IV.A.)

Each item on the agenda shall be deemed to include any appropriate motion, resolution, or ordinance to take action on any item.

- 1) Pledge of Allegiance.
- 2) Roll Call.
- 3) Adoption of Agenda.
- 4) Public comments for non-agenda items.





- 5) Presentations:
  - 5.1) None at this time.
- 6) Action Items Consent Calendar (The public shall have an opportunity to comment on any action item on the Consent Calendar as the Consent Calendar is considered collectively by the Board of Directors prior to action being taken.)
  - 6.1) Approval of minutes of financial workshop special meeting held October 19, 2016.
  - 6.2) Approval of minutes of regular meeting held October 26, 2016.
  - 6.3) Payment of bills for November 9, 2016.
- 7) Action Items Action Calendar (The public shall have an opportunity to comment on any action item as each item is considered by the Board of Directors prior to action being taken.)
  - 7.1) Status report on Cash Flow Statement and Current Cash Balances as of September, 2016. (Financial Advisor Egan)
  - 7.2) Status report on Financial Statements, Revenue, and Expense and Departmental Budget Reports for September, 2016. (Finance Manager Williams)
  - 7.3) Status report on committed contracts issued and water revenue bond projects. (Assistant General Manager Knudson)
  - 7.4) Consideration and possible action on Resolution No. 16-17 being a Resolution of the Board of Directors of the Palmdale Water District Adopting a Reduced Water Rate Adjustment of 4.25% for each Calendar Year 2017, 2018, and 2019, Amending Appendix C to the Rules and Regulations of the Palmdale Water District, and Establishing Prudent Parameters to Consider Further Water Rate Adjustment Reductions. (Assistant General Manager Knudson/Finance Manager Williams/Finance Committee)
  - 7.5) Consideration and possible action on award of Consulting Engineering Contract with ESA to prepare a Program Environmental Impact Report for the 2016 Palmdale Water District Water Master Plan. (\$174,715.00 – Budgeted – Engineering/Grant Manager Riley)
  - 7.6) Consideration and possible action on USGS Groundwater Elevation and Water Quality Monitoring Program through Antelope Valley State Water Contractors Association. (\$7,750.00 – Budgeted – Assistant General Manager Knudson)
  - 7.7) Consideration and possible action on authorization of the following conferences, seminars, and training sessions for Board and staff attendance within budget amounts previously approved in the 2016 Budget:
    - a) None at this time.
- 8) Information Items:
  - 8.1) Reports of Directors:
    - a) Meetings/General Report.

- b) Standing Committee/Assignment Reports (Chair):
  - 1) Personnel Committee.
  - 2) Finance Committee.
- 8.2) Report of General Manager.
  - a) Distribution of 2017 Budget. (Finance Manager Williams)
- 8.3) Report of General Counsel.
- 9) Public comments on closed session agenda matters.
- 10) Break prior to closed session.
- 11) Closed session under:
  - 11.1) Conference with Legal Counsel Existing Litigation: A closed session will be held, pursuant to Government Code §54956.9 (d)(1), to confer with Special Litigation Counsel regarding pending litigation to which the District is a party. The title of such litigation is as follows: *Antelope Valley Ground Water Cases*.
- 12) Public report of any action taken in closed session.
- 13) Board members' requests for future agenda items.
- 14) Adjournment.

Juis D. La Mineourx

DENNIS D. LaMOREAUX, General Manager

DDL/dd

# PALMDALE WATER DISTRICT

## BOARD MEMORANDUM

DATE:November 2, 2016November 9, 2016TO:BOARD OF DIRECTORSBoard MeetingFROM:Mr. Bob Egan, Financial AdvisorSentember 1000 StatementRE:AGENDA ITEM NO. 7.1 – STATUS REPORT ON CASH FLOW STATEMENT<br/>AND CURRENT CASH BALANCES AS OF SEPTEMBER, 2016.

Attached is the Investment Funds Report and current cash balance as of September 30, 2016. The reports will be reviewed in detail at the Board meeting.

#### PALMDALE WATER DISTRICT INVESTMENT FUNDS REPORT September 30, 2016

CAS	u					September 2016	August 2016
1-00-0103-100	Citizens - Checking	ſ				716,787.25	554,265.
1-00-0103-200	Citizens - Refund					60.00	-
L-00-0103-300	Citizens - Merchan	it				66,372.10	83,146.
					Bank Total	783,219.35	637,412.
1-00-0110-000	PETTY CASH					300.00	300.
1-00-0115-000	CASH ON HAND		•			5,400.00	5,400.
					TOTAL CASH	788,919.35	643,112.
INVESTN	<b>MENTS</b>						
-00-0135-000	Local Agency Inve	stment Fund			Acct. Total	11,806.40	11,806.
-00-0120-000		et Account General (SS 1146	9)				
	UBS RMA Governn					749,379.62	3,085,133
	UBS Bank USA Dep					250,000.00	250,000
		Accrued interest				7,005.03 1,006,384.65	3,887 3,339,021
	US Government Se	ecurities					
	CUSIP #	Issuer	Maturity Date	Rate	PAR	Market Value	Market Valu
	912828SJ0	US Treasury Note	02/28/2017	0.87	1,000,000	1,002,100.00	1,001,750
					1,000,000	1,002,100.00	1,001,750
	Certificates of Dep						
		Issuer	Maturity Date	Rate	Face Value	240.002.40	240 110
		First Bank PR Compass Bank	11/07/2016 02/07/2017	0.80 0.95	240,000 240,000	240,062.40 240,307.20	240,110 240,381
	3		04/27/2017	1.84	200,000	201,084.00	240,381 201,212
	4	•	05/02/2017	1.73	240,000	241,488.00	241,660
	5	Merrick Bank	06/12/2017	1.00	100,000	100,326.00	100,346
	6		06/19/2017	0.65	101,000	101,265.63	101,269
		GE Cap Retail Bank	06/22/2017	1.78	200,000	201,710.00	201,840
	8	•	08/14/2017	1.20	240,000	241,065.60	241,051
	9		09/26/2017	0.80	200,000	200,674.00	200,686
		0 MB Finl Bank 1 Bank United Miami	10/26/2017 11/21/2017	0.85 1.20	200,000 240,000	200,180.00 241,161.60	200,158
	1.		11/21/2017	1.20	240,000	2,209,324.43	1,968,715
					Acct. Total	4,217,809.08	6,309,486
-00-1110-000	UBS Money Marke	et Account Capital (SS 1147	5)		Acct. Total	4,217,805.08	0,305,480.
	UBS Bank USA Dep	acct				234,471.77	234,467.
	UBS RMA Governn	nent Portfolio			Acct. Total	234,471.77	234,467
-00-0125-000	UBS Access Accou UBS Bank USA Dep	nt General (SS 11432)				245,710.30	245,705
	UBS RMA Governn					-	-,
		Accrued interest				17,198.06	10,743
						262,908.36	256,449
	US Government Se CUSIP #	ecurities Issuer	Maturity Date	Rate	PAR	Market Value	Market Valu
	912828XF2	US Treasury Note	06/15/2018	1.125	1,000,000	1,006,210.00	1,005,700
	912828KD1	US Treasury Note	02/15/2019	2.610	1,500,000	1,567,965.00	1,569,375
	912828P53	US Treasury Note	02/15/2019	0.75	1,000,000	998,090.00	997,270
					3,500,000	3,572,265.00	3,572,345
	Certificates of Dep	oosit					
		Issuer	Maturity Date	Rate	Face Value		
	1	Goldman Sachs Bk	11/07/2016	1.00	240,000	240,117.60	240,213
			11/06/2017	1.60	240,000	240,007.20	240,225
	2	BMW Bank	11/15/2018	1.96	240,000	245,131.20	245,234
	3		0// /20/2010	1.44	240,000 240,000	243,784.80 246,564.00	243,847 246,566
	3	American Express	04/29/2019 04/14/2020	1 🛛 🖓		240,004.00	
	3	American Express	04/29/2019 04/14/2020	1.83			
	3	American Express		1.83	1,200,000	1,215,604.80	1,216,087
	3	American Express			1,200,000 Acct. Total	1,215,604.80 5,050,778.16	1,216,087 5,044,881
	3 4 5	American Express Synchrony Bank	04/14/2020		1,200,000	1,215,604.80	1,216,087 5,044,881
-00-1121-000	3 4 5 UBS Rate Stabiliza	American Express Synchrony Bank	04/14/2020		1,200,000 Acct. Total	1,215,604.80 5,050,778.16 9,514,865.41	1,216,087 5,044,881 11,600,642
-00-1121-000	3 4 5 UBS Rate Stabiliza UBS Bank USA Dep	American Express Synchrony Bank Ition Fund (SS 24016) - Distri Dacct	04/14/2020		1,200,000 Acct. Total	1,215,604.80 5,050,778.16 9,514,865.41 250,000.00	1,216,087 5,044,881 11,600,642 250,000
-00-1121-000	3 4 5 UBS Rate Stabiliza	American Express Synchrony Bank Ition Fund (SS 24016) - Distri Dacct	04/14/2020		1,200,000 Acct. Total	1,215,604.80 5,050,778.16 9,514,865.41	1,216,087 5,044,881 11,600,642 250,000 230,306
-00-1121-000	3 4 5 UBS Rate Stabiliza UBS Bank USA Dep	American Express Synchrony Bank Ition Fund (SS 24016) - Distri Dacct	04/14/2020 ict Restricted	Total Mana	1,200,000 Acct. Total aged Accounts Acct. Total	1,215,604.80 5,050,778.16 9,514,865.41 250,000.00 230,315.57 480,315.57	1,216,087 5,044,881 11,600,642 250,000 230,306 480,306
-00-1121-000	3 4 5 UBS Rate Stabiliza UBS Bank USA Dep	American Express Synchrony Bank Ition Fund (SS 24016) - Distri Dacct	04/14/2020 ict Restricted GRAND TOTA	Total Mana	1,200,000 Acct. Total aged Accounts Acct. Total	1,215,604.80 5,050,778.16 9,514,865.41 250,000.00 230,315.57 480,315.57 10,784,100.33	1,216,087 5,044,881 11,600,642 250,000 230,306 480,306 12,724,061
-00-1121-000	3 4 5 UBS Rate Stabiliza UBS Bank USA Dep	American Express Synchrony Bank Ition Fund (SS 24016) - Distri Dacct	04/14/2020 ict Restricted GRAND TOTA	Total Mana	1,200,000 Acct. Total aged Accounts Acct. Total	1,215,604.80 5,050,778.16 9,514,865.41 250,000.00 230,315.57 480,315.57	1,216,087 5,044,881 11,600,642 250,000 230,306 480,306

#### PALMDALE WATER DISTRICT

11/1/2016
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			20	16 Cash Flow	Report (Base	d on Jan. 19, 2016	Approved Budget					1		Budget 2 Carryov
	January	February	March	April	May	June	July	August	September	October	November	December	YTD	Informa
tal Cash Beginning Balance (BUDGET)	12,253,595	11,996,708	12,070,140	9,443,313	11,240,278	11,923,901	11,779,269	10,981,346	11,574,708	9,220,541	9,395,698	9,267,781		
tal Cash Beginning Balance	12,253,595	12,534,672	12,719,333	10,275,232	12,340,454	13,316,414	12,675,338	12,028,366	12,724,061	10,784,100	10,859,119	10,325,202		
dgeted Water Receipts	1,541,128	1,523,788	1,575,809	1,590,982	1,790,396	1,946,460	2,165,382	2,202,231	2,030,994	1,946,460	1,688,521	1,673,349	21,675,500	
Water Receipts	1,836,145	1,903,857	1,602,349	1,518,640	1,618,564	1,843,912	1,793,757	2,585,375	2,151,151	1,946,460	1,688,521	1,673,349	22,162,079	
DWR Refund (Operational Related) Other				1,718	28					2,029			3,775	
Total Operating Revenue (BUDGET)													-	
Total Operating Revenue (ACTUAL)	1,836,145	1,903,857	1,602,349	1,520,358	1,618,592	1,843,912	1,793,757	2,585,375	2,151,151	1,948,489	1,688,521	1,673,349	22,165,855	
Total Operating Expenses excl GAC (BUDGET)	(1,237,486)	(1,217,967)	(1,591,629)	(1,550,533)	(1,568,100)	(1,439,060)	(1,770,025)	(1,614,651)	(1,795,266)	(1,449,785)	(1,434,170)	(1,550,028)	(18,218,700)	
GAC (BUDGET)	(362,730)	., , , ,	(190,000)	., , ,	., , ,	(190,000)	., , ,	., , ,	(190,000)	., , ,	(190,000)		(1,122,730)	
Operating Expenses excl GAC (ACTUAL)	(1,356,117)	(1,281,496)	(1,961,054)	(1,361,831)	(1,377,208)	(1,883,577)	(1,989,499)	(1,716,208)	(1,699,901)	(1,449,785)	(1,434,170)	(1,550,028)	(19,060,874)	
GAC	(62,730)	(183,290)	(275,135)								(190,000)	(190,000)	(901,154)	
Prepaid Insurance (paid)/refunded		(66,457)											(66,457)	
Total Operating Expense (ACTUAL)	(1,418,847)	(1,531,243)	(2,236,189)	(1,361,831)	(1,377,208)	(1,883,577)	(1,989,499)	(1,716,208)	(1,699,901)	(1,449,785)	(1,624,170)	(1,740,028)	(20,028,486)	
n-Operating Revenue Expenses:	664 420	252.055	14 290	2 027 000	720 791	11 042	75 242	127 202		-	120 251	2 452 512	6 405 000	
Assessments, net (BUDGET)	664,439	253,955	14,289	2,027,090	739,781	11,042	75,342	127,302	-	-	129,251	2,452,512	6,495,000	
Actual/Projected Assessments, net	684,181	313,172	15,308	2,078,805	818,666	12,539	70,859	145,201	-	-	129,251	2,452,512	6,720,493	
RDA Pass-through (Successor Agency)					307,851								307,851	
Interest	3,168	4,991	9,069	8,540	9,385	9,296	9,120	10,254	12,926	2,915	2,915	2,935	85,514	
Market Adjustment	7,983	(12,780)	7,384	(3,392)	(4,736)	19,028	(5,943)	(15,778)	(1,597)				(9,831)	
Grant Re-imbursement						306,915						177,000	483,915	
Capital Improvement Fees						,.	234,459					,	234,459	
DWR Refund (Capital Related)				98,537	37,228					81,905			217,670	
Other	3,415	26	590	(202)	(33)	89	21,976	324	3	8,330	8,330	8,370	51,218	
Total Non-Operating Revenues (BUDGET)													-	
Total Non-Operating Revenues (ACTUAL)	698,746	305,408	32,351	2,182,288	1,168,361	347,866	330,472	140,001	11,333	93,150	140,496	2,640,817	8,091,290	
n-Operating Expenses:	(514,000)	(200 5 67)	(207.070)	(40,700)	(40.676)	(26,206)	(01 742)	(01 742)	(01 742)	(01 742)	(01 744)	(010.202)	(2,002,101)	
Budgeted Capital Expenditures Actual/Projected Capital Expenditures	(514,999) ( <b>93,505)</b>	(306,567) ( <b>302,341)</b>	(287,878) ( <b>24,615)</b>	(40,796) (62,302)	(48,676) ( <b>242,404</b> )	(26,296) ( <b>31,036)</b>	(91,743) <b>(43,219)</b>	(91,743) (122,092)	(91,743)	(91,743)	(91,744)	(918,263)	(2,602,191)	
	(93,505)	(302,341)	(24,615)	(62,302)	(242,404)	(31,036)	(43,219)	(122,092)	(82,788)	(325,456)	(339,385)	(275,736)	(1,944,879)	
WRB Capital Expenditures Uncommitted Capital Expenditures	-	-	-	-	-	-	-	-	-	-	(208,000)	(444,629) (280,000)	(444,629) (488,000)	(
SWP Capitalized	(717,495)	(170,388)	(196,069)	(170,390)	(170,390)	(170,390)	(717,492)	(170,390)	(201,804)	(170,388)	(170,388)	(170,388)	(3,195,972)	
Butte County Water Transfer	(127)100)	(1,0,000)	(150,000)	(1,0,000)	(110,000)	(726,859)	(, _, , ., _)	(110,000)	(202,001)	(170)5007	(170)000)	(726,859)	(1,453,719)	
Bond Payments - Interest			(1,084,814)						(1,076,522)				(2,161,336)	
Principal			(537,114)						(1,020,439)				(1,557,553)	
Capital leases - Go West (2012 Lease)	(17,296)	(17,296)	-	(35,624)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(208,585)	
Capital leases - Wells Fargo (Printer Lease)	(6,672)	(3,336)	-	(7,277)	(3,695)	(3,695)	(3,695)	(3,695)	(3,695)	(3,695)	(3,695)	(3,695)	(46,846)	
Total Non-Operating Expenses (ACTUAL)	(834,969)	(493,362)	(1,842,612)	(275,592)	(433,785)	(949,277)	(781,702)	(313,474)	(2,402,544)	(516,835)	(738,764)	(1,918,603)	(11,501,518)	
Total Cash Ending Balance (BUDGET)	11,996,708	12,070,140	9,443,313	11,240,278	11,923,901	11,779,269	10,981,346	11,574,708	9,220,541	9,395,698	9,267,781	10,300,285		
								i	i		· _ ·			
Total Cash Ending Balance (ACTUAL)	12,534,672	12,719,333	10,275,232	12,340,454	13,316,414	12,675,338	12,028,366	12,724,061	10,784,100	10,859,119	10,325,202	10,980,736		

Indicates anticipated expenditures/revenues:

# PALMDALE WATER DISTRICT BOARD MEMORANDUM

DATE:	November 3, 2016	November 9, 2016
TO:	BOARD OF DIRECTORS	<b>Board Meeting</b>
FROM:	Michael Williams, Finance Manager/CFO	
VIA:	Mr. Dennis LaMoreaux, General Manager	
RE:	AGENDA ITEM 7.2 – STATUS ON FINANC EXPENSE AND DEPARTMENTAL BUDGET	

## **Discussion:**

Presented here are the Balance Sheet and Profit/Loss Statement for the period ending September 30, 2016. Also included are Year-To-Year Comparisons and Month-To-Month Comparisons for both revenue and expense. Finally, I have provided individual departmental budget reports for the month of September, 2016.

This is the ninth month of the District's Budget Year 2016. The target percentage is 75%. Revenues ideally are at or above, and expenditures ideally are below.

## **Balance Sheet:**

- Page 1 is our balance sheet on September 30, 2016.
- The significant change is the reduction in investments. This is the result of our debt payments, principal and interest on loan and bonds.

## **Profit/Loss Statement:**

- Page 3 is our profit/loss statement on September 30, 2016.
- Operating revenue is at 77% of budget.
- Cash operating expense is at 76% of budget.
- Net operating profit for the month of September was \$923K. Net operating profit year to date is at \$1.2MM.
- Drought Surcharge year to date is at \$971K and continues to be an important part in stabilizing revenues during the drought.
- Page 6 is showing the distribution of operating expense between labor and operations. Labor costs continue at 51% of total expenses with salaries making up 35% of that.

## Year-To-Year Comparison P&L:

- Page 7 is our comparison of September, 2015 to September, 2016.
- Total operating revenue was up \$316K, or 15%.
- Operating expenditures were down \$28K, or 2%.
- Page 7-1 is our comparison of September, 2014 to September, 2016.
- Total operating revenue was up \$215K, or 10%.

## BOARD OF DIRECTORS PALMDALE WATER DISTRICT

VIA: Mr. Dennis LaMoreaux, General Manager

- Total operating expenses were down \$334, or 19%.
- Page 8 and 8-1 is a graphic presentation of the water consumption comparison for 2015 and 2014, respectively.
  - Units billed in acre feet for 2015 comparison were up by 329, or 21%.
  - Total revenue per unit sold was down \$0.16, or 5%.
  - Total revenue per connection is up \$11.09, or 16%.
  - Units billed per connection is up 5.33, or 21%.
  - Units billed in acre feet for 2014 comparison were down by 74, or 4%.
  - Total revenue per unit sold is up 0.37, or 14%.
  - Total revenue per connection was up \$1.47, or 2%.
  - Units billed per connection is down 1.37, or 4%.

## **Revenue Analysis Year-To-Date:**

- Page 9 is our comparison of revenue, year-to-date.
- Operating revenue through September, 2016 is up \$882K, or 5.5%.
- Retail water revenue from all areas are up by \$628K from last year. That's shown by the combined green highlighted area.
- Retail water sales, including the drought surcharge but excluding meter fees, is up \$781K.
- Total revenue is up \$1.4MM. This is due primarily to strong assessment collection, grant funding and drought surcharge.
- Operating revenue is at 77% of budget, last year was at 68% of budget. However, our 2016 revenue budget is \$1.5MM less than 2015.

## **Expense Analysis Year-To-Date:**

- Page 11 is our comparison of expense, year-to-date.
- Cash Operating Expenses through September, 2016 are up \$838K, or 5%, compared to 2015.
- Total Expenses are down \$672K, or 3%.

## **Departments:**

• Pages 14 through 24 are detailed individual departmental budgets for your review.

## **Non-Cash Definitions:**

**Depreciation:** This is the spreading of the total expense of a capital asset over the expected life of that asset.

**OPEB Accrual Expense:** Other Post Employment Benefits (OPEB) is the recognized annual required contribution to the benefit. The amount is actuarially determined in accordance with the parameters of GASB 45. The amount represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year.

Bad Debt: The uncollectible accounts receivable that has been written off.

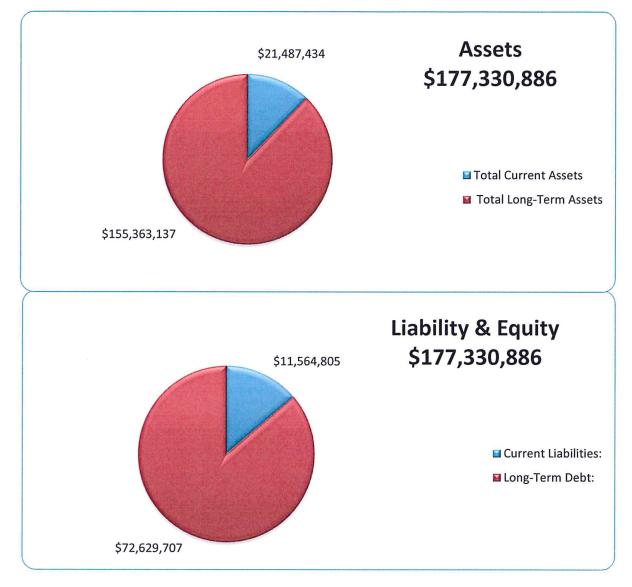
**Service Cost Construction:** The value of material, parts & supplies from inventory used to construct, repair and maintain our asset infrastructure.

Capitalized Construction: The value of our labor force used to construct our asset infrastructure.

## Palmdale Water District Balance Sheet Report For the Nine Months Ending 9/30/2016

	September 2016	August 2016
ASSETS		
Current Assets: Cash and Cash Equivalents	\$ 788, <mark>9</mark> 19	\$ 643,11 <mark>2</mark>
Investments	9,514,865	11,600,642
2013A Bonds - Project Funds	437,189	497,545
	\$ 10,740,974	\$ 12,741,300
Receivables:		
Accounts Receivables - Water Sales	\$ 2,216,886	\$ 1,950,202
Accounts Receivables - Miscellaneous	33,277	33,676
Allowance for Uncollected Accounts	(196,113)	(196,113)
	\$ 2,054,050	\$ 1,787,765
Assessments Receivables	\$ 7,719,610	\$ 7,719,610
Meters, Materials and Supplies	711,388	731,196
Prepaid Expenses	261,412	86,347
Total Current Assets	\$ 21,487,434	\$ 23,066,217
Long-Term Assets:		
Property, Plant, and Equipment, net	\$ 109,893,458	\$ 110,198,913
Participation Rights in State Water Project, net	44,319,061	44,314,157
Investment in PRWA	229,923	229,923
2013A Bonds - Insurance & Surity Bond	215,894	216,560
CalPERS Contributions	704,801	704,801
Restricted Cash:	\$ 155,363,137	\$ 155,664,354
Rate Stabilization Fund	480,316	480,306
Total Long-Term Assets & Restricted Cash	\$ 155,843,452	\$ 156,144,661
Total Assets	\$ 177,330,886	\$ 179,210,878
LIABILITIES AND DISTRICT EQUITY		
Current Liabilities:		*
Current Interest Installment of Long-term Debt	\$ 51	\$ 897,149
Current Principal Installment of Long-term Debt	536,903	1,082,342
Accounts Payable and Accrued Expenses	5,777,851	5,614,820
Deferred Assessments	5,250,000	5,833,333
Total Current Liabilities	\$ 11,564,805	\$ 13,427,644
Long-Term Debt:		
Pension-Related Debt	\$ 9,177,550	\$ 9,177,550
OPEB Liability	12,852,350	12,672,538
2013A Water Revenue Bonds	42,464,210	42,941,460
2012 - Certificates of Participation	8,088,311	8,081,514
2011 - Capital Lease Payable Total Long-Term Liabilities	47,286	47,286
Total Liabilities	\$ 72,629,707 \$ 84,194,512	\$ 72,920,348 \$ 86,347,992
	φ 04,134,312	φ 00,341,332
District Equity	¢ (1 540 000)	¢ (1 700 E14)
Revenue from Operations Retained Earnings	\$ (1,519,022) 94,655,397	\$ (1,792,511) 94,655,397
Total Liabilities and District Equity	94,655,397 <b>\$ 177,330,886</b>	94,655,397 <b>\$ 179,210,878</b>
Total Elabilities and District Equity	Ψ 111,000,000	Ψ 175,210,070

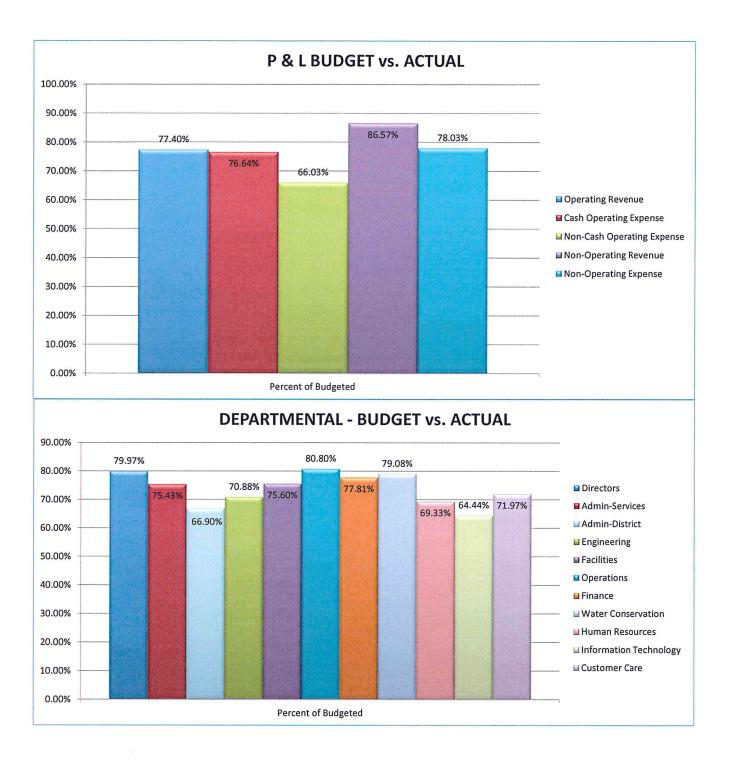
# BALANCE SHEET AS OF SEPTEMBER 30, 2016

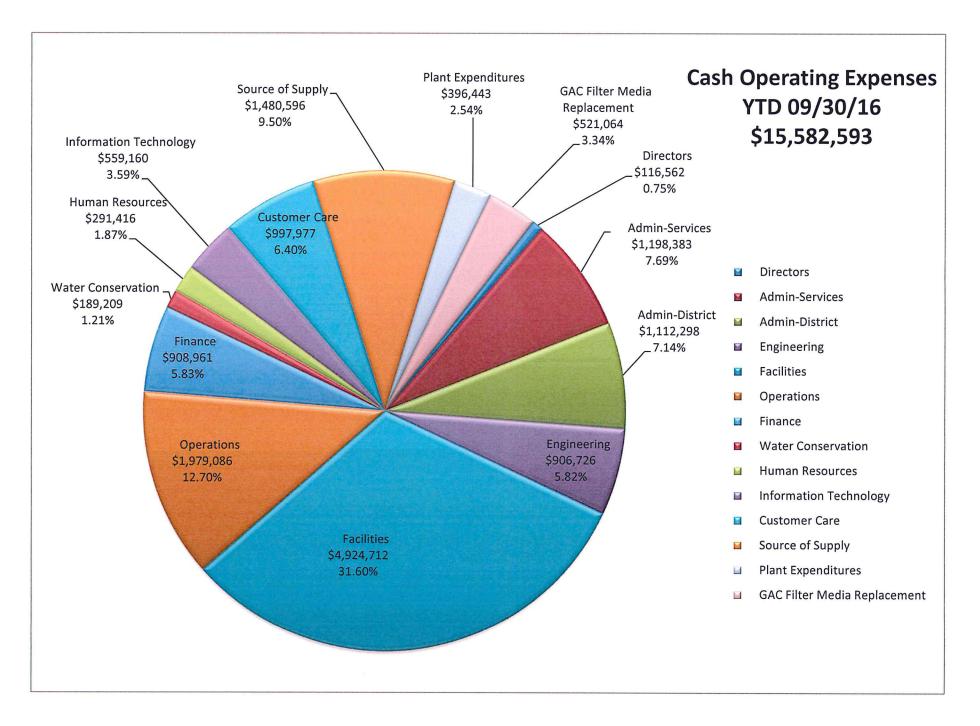


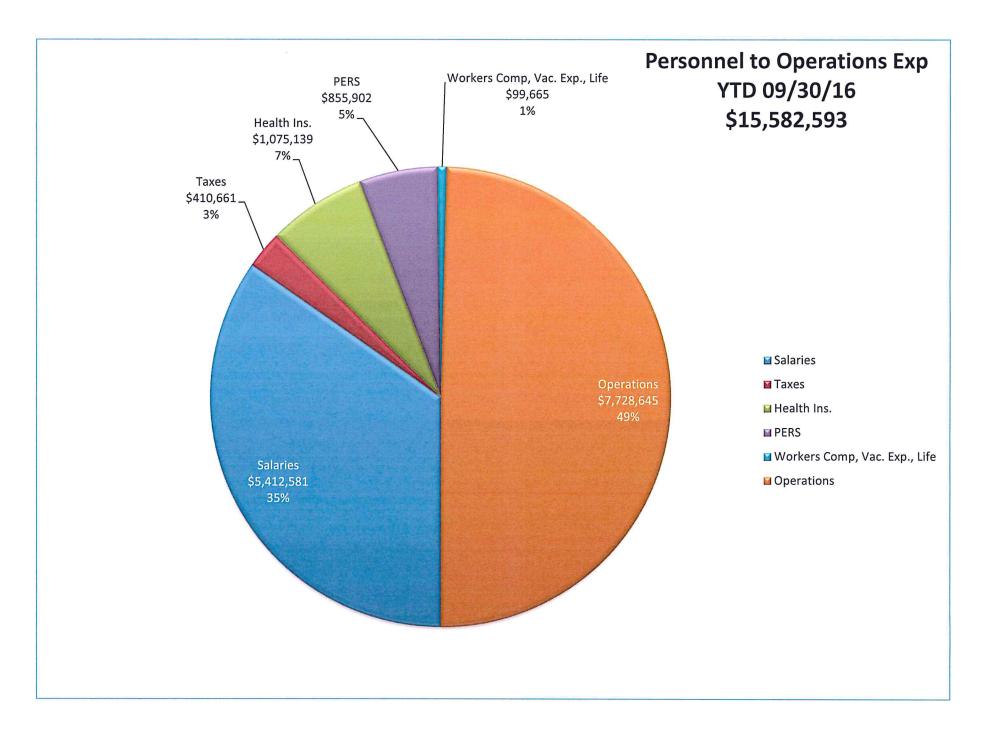
### Palmdale Water District Consolidated Profit and Loss Statement For the Nine Months Ending 9/30/2016

Operating Revenue:         Viholesale Water         \$ 121.876         \$ 121.897         \$ 160,000         76.256.           Water Sales         4.130,650         934.352         5,065,002         7.242.000         69.94%.           Meter Fees         6.112.707         1020.177         8.128.263         120.2007         65.81%.           Water Quality Fees         542.086         105.533         647.619         934.500         69.39%.           Other (Page 3-1)         499.301         75.774         675.165         800,000         65.85%.           Drought Sucharge         712.786         \$ 112,798         \$ 116,562         \$ 145.750         79.97%.           Administration-Services         1,073,2244         12.718         \$ 116,562         \$ 145.750         79.97%.           Administration-District         916,327         195.971         1,112.238         1,612,750         79.97%.           Administration-District         916,327         195.971         1,112.238         1,612,750         79.97%.           Administration-District         916,327         195.971         1,112.238         1,612,750         68.97%.           Pacifice         4,458,610         466,102         4,224,712         6,613,750         64.44%.		Thru August	September	Year-to-Date	Adjustments	Adjusted Budget	% of Budget
Water Sales         4,130,660         934,352         5,065,002         7,242,000         65,854           Mater Coulity Fees         6,112,070         1,020,177         9,132,883         12,070,000         7,619%           Elevation Fees         217,461         445,865         262,317         400,000         65,89%           Other (Fege 3-1)         499,391         75,774         575,165         860,000         66,88%           Drought Surcharge         765,500         205,444         971,033         1,6562         \$ 21,675,500         77.40%           Cash Operating Expenses:         Directors         \$ 103,764         \$ 12,788         \$ 116,562         \$ 145,750         79.97%           Administration-District         916,327         195,971         1,112,298         1,615,750         79.97%           Administration-District         916,327         195,971         1,112,298         1,615,250         77.40%           Finance         819,446         458,610         1,99,712         6,613,350         76.80%           Finance         1,979,925         187,161         1,979,086         2,449,250         80.80%           Genation         1,67,179         22,030         189,209         239,250         77.80%	Operating Revenue:						
Metar Fees         6,112,707         1,020,177         9,132,283         12,078,000         75,613           Water Couldly Fees         542,066         105,533         647,619         934,500         69,39%           Other (Page 3-1)         499,391         75,774         675,165         860,000         65,89%           Other (Page 3-1)         499,391         75,774         675,165         860,000         65,89%           Other (Page 3-1)         499,391         75,774         675,166         860,000         65,89%           Other (Page 3-1)         499,391         75,774         675,166         860,000         65,89%           Other (Page 3-1)         499,391         75,774         675,166         860,000         65,89%           Cash Operating Expenses:         103,764         \$ 12,798         \$ 116,562         \$ 145,750         75,63%           Administration-District         916,327         195,971         1,138,33         1,587,50         75,63%           Pareitines         1,791,925         187,161         1,979,086         2,449,250         00,856           Facilities         4,458,810         468,102         4,924,712         6,513,750         75,65%           Operation Scores         257,406	Wholesale Water	\$ 121,87 <mark>6</mark>	\$ 121	\$ 121,997	5	6 160,000	76.25%
Water Quality Fees         542,086         105,533         647,619         334,500         65,58%           Other (Page 3-1)         499,391         75,774         575,716         580,000         68,89%           Drought Surcharge         765,750         \$2,386,257         \$16,776,017         \$         \$2,146,550         77,40%           Cash Operating Expenses:         Directors         \$103,764         \$12,788         \$116,562         \$145,750         79,97%           Administration-District         916,327         195,571         111,12,288         1,145,750         79,97%           Administration-District         916,327         195,571         111,228         1,141,750         68,97%           Facilities         4,458,610         46,610         4,97,122         6,137,50         75,66%           Operations         1,791,925         187,161         1,979,086         2,449,250         70,88%           Human Resources         2,57,406         34,000         29,171         4,80,805         77,751         559,160         867,750         64,44%           Customer Care         919,355         78,622         97,977         1,380,760         71,87%           Source of Supply-Purchased Water         1,478,882         7,141	Water Sales	4,130,650	934,352	5,065,002		7,242,000	69.94%
Elevation Fees         217.461         448.866         262.317         400.000         65.88%           Orburght Surcharge         765.500         205.444         971.033         -         -           Total Operating Expenses:         103.764         \$ 12,798         \$ 116,562         \$ 145,750         79.97%           Administration-Services         \$ 103.764         \$ 12,798         \$ 116,562         \$ 145,750         79.97%           Administration-District         916,327         195,971         1.112,298         1,612,750         68.97%           Fealilities         4,458,610         466,102         4,924,712         6,613,750         75.63%           Operations         1,719,205         137,171         1.973,066         2,4924,712         6,613,750         75.63%           Vater Conservation         167,179         22,030         139,209         239,220         73.0%           Human Resources         127,406         34,010         291,416         420,330         63.3%           Information Technology         481,409         77.751         559,160         867,750         64.44%           Customer Care         919,355         78,622         997,77         1,386,780         71.97%           Source of Suppl-Purc	Meter Fees	8,112,707	1,020,177	9,132,883		12,079,000	75.61%
Other (Page 3-1)         499.391         75.774         575.165         860.000         68.88%           Total Operating Revenue         \$14,389,760         \$ 2,386,257         \$16,776,617         \$ - \$ 21,675,500         77.40%           Cash Operating Expenses:         Directors         \$ 103,764         \$ 12,798         \$ 116,562         \$ 14,575,00         77.40%           Administration-District         1073,244         127,198         \$ 116,562         \$ 143,570         79.97%           Administration-District         1073,244         127,198         \$ 116,562         \$ 143,570         79.97%           Administration-District         1961,327         196,671         1.129.286         1,681,570         75.60%           Operations         1,791,925         187,161         1,970,906         2,449,280         0.80%           Finance         891,542         906,901         1,168,280         77.81%           Water Conservation         167,779         22,030         189,209         239,280         79.08%           Human Resources         257,406         34,010         291,416         420,335         68.33%           Plant Expenditures         328,603         728,602         997.977         1,386,750         71.97% <td< td=""><td>Water Quality Fees</td><td>542,086</td><td>105,533</td><td>647,619</td><td></td><td>934,500</td><td>69.30%</td></td<>	Water Quality Fees	542,086	105,533	647,619		934,500	69.30%
Drought Surcharge         765,590         205,444         971 (033         -           Total Operating Expenses:         Bit 4,389,760         \$ 2,386,257         \$ 16,776,017         \$ -         \$ 21,675,000         77.40%           Cash Operating Expenses:         Directors         \$ 103,764         \$ 12,798         \$ 116,562         \$ 145,750         79.97%           Administration-District         916,327         195,971         1,112,288         1,612,750         68.97%           Facilities         4,458,610         466,102         4,924,712         6,613,750         75.60%           Operations         1,791,292         187,119         270,060         24,924,712         6,613,750         75.60%           Water Conservation         167,179         22,030         189,299         239,250         79.08%           Human Resources         257,406         34,010         291,416         420,330         68.33%           Information Technology         481,409         77.751         559,150         867,720         64.44%           Customer Care         323,603         72,840         366,443         -         -           Source of Supply-Purchased Water         1,479,882         714         1,480,566         1,725,000         85.37%		217,461	44,856	262,317		400,000	65.58%
Total Operating Expenses:         \$ 14,389,760         \$ 2,386,257         \$ 16,776,017         \$         \$ \$ 21,675,500         77.40%           Cash Operating Expenses:         Directors         \$ 103,764         \$ 12,798         \$ 116,562         \$ 145,750         75.43%           Administration-Strict         \$ 103,764         \$ 12,798         \$ 116,562         \$ 145,750         75.43%           Administration-District         \$ 916,327         195,711         1,112,298         1,612,760         89.77%           Facilities         4,468,610         4602         4,924,712         6,513,750         75.60%           Operations         1,791,925         187,161         1,979,086         2,449,250         80.80%           Finance         819,448         89,512         908,961         1,188,250         77.81%           Water Conservation         167,779         2,200         189,209         229,207         8.33%           Flance         919,355         78,622         997,977         1,386,750         71,97%           Source of Supply-Purchased Water         1,479,882         77.41         1,480,596         1,725,000         88.83%           Plant Expenditures         3,783,289         \$ 454,907         \$ 4,238,196         \$ 7,200,000	Other (Page 3-1)	499,391	75,774	575,165		860,000	66.88%
Cash Operating Expenses:         \$ 103,764 \$ 12,798 \$ 116,562         \$ 145,750 79.97%           Administration-Services         1,073,244 125,140 1,198,383         1,588,750 75.43%           Administration-Services         916,327 195,971 1,112,298 1,112,298 1,162,750 75.63%         1,627,750 78.93%           Facilities         916,327 195,971 1,112,298 1,112,298 1,112,298 1,122,980 1,122,928 07.088         1,627,750 75.63%           Operations         1,791,925 187,161 1,979,086 2,449,250 80.80%         6,513,750 75.63%           Operations         1,791,925 187,161 1,979,086 2,449,250 80.80%         6,513,750 75.63%           Muter Conservation         1167,179 22,030 189,209 239,250 79.08%         1,168,250 77.81%           Water Conservation         1167,179 22,030 189,209 239,250 79.08%         1,469,566 1,725,000 88.37%           Information Technology         441,409 77,751 559,160 88.77,50 64.44%         230,303 72,840 39 64.43 -           Customer Care         314,720,30 \$ 1,462,363 \$ 15,662,583 \$ - \$ 2,0331,350 76.44%         521,064 -           Not-Cash Operating Expenses         \$ 14,120,230 \$ 1,462,363 \$ 15,662,583 \$ - \$ 2,0331,350 76.44%           Depreciation         90,486 (7,045) \$ 42,38,196 \$ 7,200,000 76.88%           OPEB Accrual Expense         1,566,881 195,860 1,762,742 2,280,000 76.34%           Bad Debts         5,5689 1,1,301 \$ 5,669,819 \$ - \$ 7,200,000 78.88%           Not-Operating Profit/(L						-	
Directors         \$         103,764         \$         116,662         \$         146,750         79.97%           Administration-District         1073,2244         125.140         1,198,383         1,588,707         75.43%           Engineering         807,014         99,712         906,726         1,279,250         70.88%           Facilities         4.468,610         466,102         4,924,712         6,513,750         75.63%           Operations         1,791,925         187,161         1,979,086         2,449,250         80.80%           Finance         819,448         69,512         900,961         1,168,250         77.81%           Water Conservation         167,179         22,030         188,209         239,250         79.08%           Information Technology         481,409         77,751         659,160         867,750         64,44%           Customer Care         919,355         78,622         99,977         1,386,750         71.97,97%           Source of Supply-Purchased Water         1,479,882         714         1,480,596         1,725,000         55.76%           Total Cash Operating Expenses         221,064         -         521,064         -         \$21,064         -         \$21,064 <td< td=""><td></td><td>\$14,389,760</td><td>\$ 2,386,257</td><td>\$ 16,776,017</td><td>\$ - \$</td><td>21,675,500</td><td>77.40%</td></td<>		\$14,389,760	\$ 2,386,257	\$ 16,776,017	\$ - \$	21,675,500	77.40%
Administration-Services       1,073,244       125,140       1,198,383       1,583,750       75,439;         Administration-District       916,327       195,971       1,112,298       1,612,750       68,97%         Facilities       4,458,610       466,102       4,924,712       6,513,750       75,63%         Operations       1,779,125       187,161       1,199,086       2,449,250       80.80%         Finance       819,448       89,512       909,086       2,449,250       80.80%         Water Conservation       167,179       22030       189,209       232,926       76.08%         Human Resources       257,406       34,010       291,416       420,350       60.33%         Information Technology       481,409       77,751       559,160       867,750       64.44%         Customer Care       919,355       76,622       97,977       1,386,750       71,97%         Source of Supply-Purchased Water       1,479,882       714       1,480,596       1,725,000       85,83%         Plant Expenditures       32,003       71,2840       396,443       -       521,064       934,500       76.44%         Bad Debts       70,324       \$1,422,363       \$1,462,363       \$1,562,693 <td< td=""><td></td><td><b>•</b> 400 704</td><td><b>A 40 7</b>00</td><td><b>•</b></td><td></td><td></td><td></td></td<>		<b>•</b> 400 704	<b>A 40 7</b> 00	<b>•</b>			
Administration-District         916,327         195,971         1,112,298         1,612,750         68,97%           Engineering         807,014         99,712         906,728         1,279,250         70,88%           Pracilities         4,458,610         466,102         4,924,712         6,513,750         75,60%           Operations         1,791,925         187,161         1,979,086         2,449,260         80,80%           Finance         819,448         89,512         908,961         1,168,250         77,81%           Water Conservation         167,179         22,030         189,209         239,250         79,08%           Human Resources         257,406         34,010         291,416         420,350         69,33%           Source of Supply-Purchased Water         1,479,882         714         1,480,596         1,725,000         85,83%           Plant Expenditures         323,603         72,840         396,443         -         -           Source of Supply-Purchased Water         1,479,382         714         1,480,596         1,725,000         85,83%           Plant Expenditures         32,603         \$ 923,894         \$ 1,193,424         \$         \$ 1,344,150         89,79%           Non-Cash Operating Ex					5		
Engineering         607 014         99,712         906,726         1,279,250         70,88%           Facilities         4,458,610         466,102         4,924,712         6,513,760         75,80%           Operations         1,791,925         137,7161         1,1979,086         2,449,260         80,80%           Finance         819,448         89,512         908,920         239,250         76,08%           Water Conservation         167,179         22,030         189,209         239,250         76,08%           Human Resources         257,406         34,010         291,416         420,356         69,33%           Information Technology         481,409         77,751         558,160         667,750         64,44%           Customer Care         913,555         76,622         979,977         1,386,750         71,97%           GAC Filter Media Replacement         521,064         -         521,064         934,500         55,76%           Total Cash Operating Expenses         \$14,120,230         \$1,462,363         \$15,682,893         \$         \$20,331,350         76,84%           Service Costs Construction         \$3,783,289         \$454,907         \$4,238,196         \$7,200,000         58,86%           Capitalized C							
Facilities         4,458,610         466,102         4,924,712         6,513,750         75,60%           Operations         1,791,925         187,161         1,979,086         2,449,250         80.80%           Finance         818,448         89,512         308,961         1,168,250         77,81%           Water Conservation         167,179         22,030         189,209         239,250         79,08%           Human Resources         257,406         34,010         291,416         4420,350         69,33%           Information Technology         481,409         77,751         559,160         867,750         64,44%           Customer Care         919,355         78,622         997,977         1,386,750         71,97%           Source of Supply-Purchased Water         1,479,882         714         1,480,596         1,725,000         56,78%           GAC Filter Media Replacement         521,064         - 521,064         934,500         55,78%           Net Cash Operating Expenses:         22,1064         - \$21,064         934,500         56,78%           Depreciation         \$3,783,289         \$454,907         \$4,238,196         \$7,200,000         58,86%           Bad Debts         \$3,783,289         \$454,907 <t< td=""><td></td><td></td><td></td><td>A</td><td></td><td></td><td></td></t<>				A			
Operations         1,791 (325         187,161         1,971 (306)         2,449,250         80.80%           Finance         819,448         89,512         908,961         1,166,250         77.81%           Water Conservation         167,179         22,030         189,209         239,250         79.08%           Human Resources         257,406         34,010         229,1416         420,350         69,33%           Information Technology         481,409         77.751         559,160         867,750         64,44%           Customer Care         919,355         78,622         997,977         1,386,750         71,97%           Source of Supply-Purchased Water         1,479,882         714         1,440,566         1,725,000         58,38%           GAC Filter Media Replacement         521,064         -         521,064         934,500         55,76%           Total Cash Operating Expenses:         269,530         \$ 1,462,363         \$ 16,562,593         \$         \$ 20,331,350         76.64%           Depreciation         \$ 3,783,289         \$ 454,907         \$ 4,238,196         \$ 7,200,000         58.88%           OPEB Accrual Expenses:         Depreating Revenues:         \$ 3,661,831         195,860         1,762,742         2,250,000			100 KOL 000 000000	sold provide the Contract			
Finance         819.448         89.512         908.961         1,168.250         77.81%           Water Conservation         167,179         22,030         189.209         239.250         79.08%           Human Resources         257,406         34,010         291,416         420,350         69.33%           Information Technology         481,409         77.751         559,160         867,750         64.44%           Custome Care         919,355         78,622         997,977         1,368,750         76.444           Source of Supply-Purchased Water         1,479,882         714         1,480,596         1,725,000         85.83%           Plant Expenditures         322,1064         -         521,064         934,500         55.76%           ACC Filter Media Replacement         521,064         -         \$20,331,350         76.64%           Net Cash Operating Expenses:         269,630         \$923,894         \$1,193,424         \$\$1,344,150         88.79%           Non-Cash Operating Expense         1,566,881         195,860         1,762,742         2,250,000         78.34%           Bad Debts         70,365         1,547         71,912         50,000         45.82%           Soperating Expenses         1,564,811							
Water Conservation       167,179       22,030       189,209       239,250       79,08%         Human Resources       257,406       34,010       291,416       420,350       69,33%         Information Technology       481,409       77,751       559,160       867,750       64,44%         Customer Care       919,355       78,622       997,977       1,386,750       71,97%         Source of Supply-Purchased Water       1,479,882       714       1,480,596       1,725,000       85,83%         Plant Expenditures       521,064       -       521,064       934,400       55,76%         Total Cash Operating Expenses:       514,120,230       \$1,462,363       \$1,582,593       \$       \$       2,0331,350       76,64%         Non-Cash Operating Expenses:       Depreciation       \$3,783,289       \$454,907       \$4,238,196       \$       7,200,000       58,86%         OPEB Accrual Expense       1,566,881       196,860       1,762,742       2,250,000       78,34%         Bad Debts       70,365       1,547       71,912       50,000       68,83%         Non-Operating Profit/(Loss)       \$       \$6,481,3195       \$311,584       \$(40,791)       (1,000,000)       46,68%         Non-Operating Revenu							
Human Resources         257,406         34,010         291,416         420,350         69,33%           Information Technology         481,409         77,751         559,160         867,750         64,44%           Customer Care         919,355         78,622         997,977         1,386,750         64,44%           Plant Expenditures         323,603         72,840         396,443         94,500         55,76%           GAC Filter Media Replacement         521,064         -         521,064         934,500         55,76%           Net Cash Operating Expenses:         \$14,120,230         \$1,462,363         \$15,682,593         \$         \$20,331,350         76,64%           Non-Cash Operating Expenses:         \$269,530         \$923,894         \$1,193,424         \$         \$         \$1,344,150         88.7%           Depreciation         \$3,763,289         \$454,907         \$4,238,196         \$         7,200,000         58.86%           OPEB Accrual Expense         1,566,881         195,860         1,762,742         \$2,250,000         78.34%           Bad Debts         70,365         1,547         71,971         56,6841         12,5000         66,63%           Non-Ocash Operating Expenses         \$1,463,434         142,917							
Information Technology       481,409       77,751       559,160       867,750       64,44%         Customer Care       919,355       78,622       997,977       1,386,750       71,97%         Source of Supply-Purchased Water       1,479,882       714       1,480,596       1,725,000       85,83%         Plant Expenditures       323,603       72,840       396,443       -       521,064       -       521,064       -       521,064       -       521,064       -       521,064       -       521,064       -       5,76%         Non-Cash Operating Expenses:         Depreciation       \$ 269,530       \$ 923,894       \$ 1,193,424       \$       \$ 1,344,150       88.79%         Non-Cash Operating Expenses:         Depreciation       \$ 3,783,289       \$ 454,907       \$ 4,238,196       \$ 7,200,000       58.86%         OPEB Accrual Expense       1,566,881       195,860       1,762,742       2,250,000       78.34%         Service Costs Construction       \$ 4,688,61       1,462,363       \$ 41,40,417       \$ 4,601,791       (1,000,000)       46.02%         Non-Operating Revenues:         Asseessments (Debt Service)       \$ 3,561,083       \$ 440,417       \$ 4,601,500       \$ 4			· · · · · · · · · · · · · · · · · · ·				
Customer Care         919,355         78,622         997,977         1,386,750         71.97%           Source of Supply-Purchased Water         1,478,882         714         1,480,596         1,725,000         85,83%           GAC Filter Media Replacement         323,603         72,840         396,443         -         -           Total Cash Operating Expenses         \$14,120,230         \$1,462,363         \$15,582,593         \$         \$20,331,350         76,64%           Net Cash Operating Expenses:         \$269,530         \$923,894         \$1,193,424         \$         \$1,344,150         88.79%           Non-Cash Operating Expenses:         \$269,530         \$923,894         \$1,193,424         \$         \$1,344,150         88.79%           Non-Cash Operating Expenses         1,566,881         155,860         1,762,742         2,250,000         78.34%           Bad Debts         70,365         1,547         71,912         50,000         66.75%           Capitalized Construction         90,486         (7,045)         83,441         125,000         66.03%           Non-Operating Revenues:         Assessments (1%)         \$1,463,431         \$142,917         \$6,06,351         2,025,000         79.33%           Assessments (1%)         \$1,463,434				and a strange of the strange of the			
Source of Supply-Purchased Water Plant Expenditures         1,479,882         714         1,480,596         1,725,000         85,83%           GAC Filter Media Replacement Total Cash Operating Expenses         521,064         -         521,064         934,500         55,76%           Net Cash Operating Profit/(Loss)         \$ 269,530         \$ 923,894         \$ 1,193,424         -         \$ 1,344,150         88.79%           Non-Cash Operating Expenses:         Depreciation         \$ 3,783,289         \$ 454,907         \$ 4,238,196         \$ 7,200,000         58.86%           OPEB Accrual Expense         1,566,881         195,860         1,762,742         2,250,000         78.34%           Bad Debts         70,365         1,547         71,912         50,000         14.382%           Service Costs Construction         90,466         (70,45)         83,441         125,000         66.03%           Non-Operating Revenues:         \$ 5,083,189         \$ 612,310         \$ 5,695,499         -         \$ 8,625,000         66.03%           Non-Operating Revenues:         \$ 3,561,083         \$ 440,417         \$ 4,001,500         \$ 4,670,000         85.69%           Assessments (Debt Service)         \$ 3,561,083         \$ 440,417         \$ 4,001,500         \$ 4,670,000         85.69% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Plant Expenditures       323,603       72,840       396,443       -       -       521,064       -       934,500       55,76%         Rod C Filter Media Replacement       \$14,120,230       \$14,62,363       \$15,582,593       \$       \$20,331,350       76,64%         Net Cash Operating Profit/(Loss)       \$269,530       \$923,894       \$1,193,424       \$       \$\$1,344,150       88.79%         Non-Cash Operating Expenses:       Depreciation       \$3,783,289       \$454,907       \$4,238,196       \$7,200,000       58.86%         OPEB Accrual Expense       \$1,566,881       195,680       1,762,742       2,250,000       78.34%         Bad Debts       70,365       1,547       71,912       50,000       14.382%         Service Costs Construction       90,486       (7,045)       83,441       125,000       66.75%         Non-Operating Revenues:       \$5,083,189       \$612,101       \$5,686,499       \$       \$\$8,625,000       66.03%         Net Operating Profit/(Loss)       \$(44,813,659)       \$311,584       \$(45,02,075)       \$       \$(7,280,850)       61.83%         Non-Operating Revenues:       \$3,561,083       \$440,417       \$4,001,500       \$4,670,000       85,69%         Assessments (1%)       1,463,434							
GAC Filter Media Replacement Total Cash Operating Expenses         521,064         934,500         55.76%           Net Cash Operating Profit/(Loss)         \$ 269,530         \$ 15,582,593         \$ - \$ 20,331,350         76.64%           Non-Cash Operating Expenses: Depreciation OPEB Accrual Expense         \$ 3,783,289         \$ 454,907         \$ 4,238,196         \$ 7,200,000         58.86%           OPEB Accrual Expense         1,566,881         195,860         1,762,742         2,250,000         78.34%           Bad Debts         70,365         1,547         71,912         50,000         46.82%           Service Costs Construction Capitalized Construction         90,486         (7,045)         83,441         125,000         66.75%           Non-Operating Revenues: Assessments (Debt Service)         \$ 5,081,189         \$ 612,310         \$ 5,685,499         \$ - \$ 8,625,000         66.03%           NWR Fixed Charge Recovery         191,196         12,154         20,3350         200,000         101.88%           Interest         55,589         1,366,820         \$ 4,001,500         \$ 4,670,000         85,69%           Other         1,463,434         142,917         1,606,351         2,025,000         79.33%           DWR Fixed Charge Recovery         191,196         12,154         203,459						1,725,000	05.05%
Total Cash Operating Expenses         \$ 14,120,230         \$ 1,462,363         \$ 15,582,593         \$         \$ 20,331,350         76.64%           Net Cash Operating Profit/(Loss)         \$ 269,530         \$ 923,894         \$ 1,193,424         \$         \$ 1,344,150         88.79%           Non-Cash Operating Expenses: Depreciation OPEB Accrual Expense         \$ 3,783,289         \$ 454,907         \$ 4,238,196         \$ 7,200,000         58.86%           OPEB Accrual Expense         \$ 1,566,881         195,860         1,762,742         2,250,000         78.34%           Bad Debts         70,365         1,547         71,912         50,000         143.82%           Service Costs Construction Capitalized Construction         90,486         (7,045)         83,441         1020,000         46.03%           Non-Operating Profit/(Loss)         \$ 5,083,189         \$ 612,310         \$ 5,695,499         \$         \$ 8,625,000         66.03%           Nom-Operating Revenues:         \$ 3,561,083         440,417         \$ 4,001,500         \$ 4,670,000         85.69%           Assessments (1%)         1,463,434         142,917         1,606,351         2,025,000         79.33%           DWR Fixed Charge Recovery         191,196         12,154         203,350         200,000         66			12,040			934 500	55 76%
Net Cash Operating Profit/(Loss)         \$ 269,530 \$ 923,894 \$ 1,193,424 \$ - \$ 1,344,150         88.79%           Non-Cash Operating Expenses: Depreciation OPEB Accrual Expense Bad Debts         \$ 3,783,289 \$ 454,907 \$ 4,238,196         \$ 7,200,000         58.86%           OPEB Accrual Expense Bad Debts         \$ 3,783,289 \$ 454,907 \$ 4,238,196         \$ 7,200,000         78.34%           Service Costs Construction Capitalized Construction Total Non-Cash Operating Expenses         \$ 0,486 (7,045)         83,441         125,000 66.75%           Non-Operating Profit/(Loss)         \$ 5,083,189 \$ 612,310 \$ 5,695,499 \$ - \$ 8,625,000 66.03%         \$ 6,603%           Non-Operating Revenues: Assessments (Debt Service) Assessments (Debt Service)         \$ 3,561,083 \$ 440,417 \$ 4,001,500         \$ 4,670,000 85.69%           Assessments (1%) DWR Fixed Charge Recovery Interest         \$ 3,561,083 \$ 440,417 \$ 4,001,500         \$ 4,670,000 85.69%           Assessments (1%) DWR Fixed Charge Recovery         191,196 12,154 203,350         200,000 101.68%           Other         55,589 11,330 66,915         485,000 63.28%           Grants - State and Federal Other         306,915 - 306,915         485,000 63.28%           Mon-Operating Revenues         \$ 1,486,665 \$ 184,638 \$ 1,671,302         \$ 2,228,000 75.01%           Non-Operating Revenues         \$ 1,486,665 \$ 184,638 \$ 1,671,302         \$ 2,238,000 79.18%           Non-Operating Revenues <t< td=""><td></td><td></td><td>\$ 1462 363</td><td></td><td>\$</td><td></td><td></td></t<>			\$ 1462 363		\$		
Non-Cash Operating Expenses:         Sepreciation         \$ 3,783,289         \$ 454,907         \$ 4,238,196         \$ 7,200,000         58.86%           OPEB Accrual Expense         1,566,881         195,860         1,762,742         2,250,000         78.34%           Bad Debts         70,365         1,547         71,912         50,000         143.82%           Service Costs Construction         90,486         (7,045)         83,441         125,000         66.75%           Capitalized Construction         (427,832)         (32,959)         (460,791)         (1,000,000)         46.08%           Non-Operating Profit/(Loss)         \$ (4,813,659)         \$ 011,384         \$ (4,502,075)         \$ - \$ (7,280,850)         61.83%           Non-Operating Revenues:         Assessments (Debt Service)         \$ 3,561,083         \$ 440,417         \$ 4,001,500         \$ 4,670,000         85.69%           Assessments (1%)         1,463,434         142,917         1,608,351         2,025,000         79.33%           DWR Fixed Charge Recovery         191,196         12,154         203,350         200,000         101.68%           Interest         55,589         11,330         66,918         35,000         191.20%           Capital Improvement Fees         234,459         -	For each operating Expenses	¢ 11,120,200	¥ 1,402,000	¥ 10,002,000	Ψ	20,001,000	10.0470
Depreciation       \$ 3,783,289 \$ 454,907 \$ 4,238,196       \$ 7,200,000 58.86%         OPEB Accrual Expense       1,566,881 195,860 1,762,742       2,250,000 78.34%         Bad Debts       70,365 1,547 71,912       50,000 143.82%         Service Costs Construction       90,486 (7,045) 83,441       125,000 667.5%         Capitalized Construction       90,486 (7,045) 83,441       125,000 667.5%         Total Non-Cash Operating Expenses       \$ 5,083,189 \$ 612,310 \$ 5,695,499 \$ - \$ 8,625,000 66.03%         Net Operating Profit/(Loss)       \$ (4,813,659) \$ 311,584 \$ (4,502,075) \$ - \$ (7,280,850) 61.83%         Non-Operating Revenues:       Assessments (Debt Service)       \$ 3,561,083 \$ 440,417 \$ 4,001,500       \$ 4,670,000 85.69%         Assessments (1%)       1,463,434 142,917       1,606,351       2,025,000 79.33%         DWR Fixed Charge Recovery       191,196       12,154 203,350       200,000 101.68%         Interest       55,589       11,330       66,918       35,000 468.92%         Grants - State and Federal       306,915       - 306,915       485,000 63.28%         Other       146,895       3 146,898       120,000 122,41%         Total Non-Operating Revenues       \$ 5,959,571 \$ 606,820 \$ 6,566,391 \$ - \$ 7,585,000 86.57%         Non-Operating Expenses:       1,486,665 \$ 184,638 \$ 1,671,302 \$ 2,228,000 75.01% <tr< td=""><td>Net Cash Operating Profit/(Loss)</td><td>\$ 269,530</td><td>\$ 923,894</td><td>\$ 1,193,424</td><td>\$-\$</td><td>1,344,150</td><td>88.79%</td></tr<>	Net Cash Operating Profit/(Loss)	\$ 269,530	\$ 923,894	\$ 1,193,424	\$-\$	1,344,150	88.79%
Depreciation       \$ 3,783,289 \$ 454,907 \$ 4,238,196       \$ 7,200,000 58.86%         OPEB Accrual Expense       1,566,881 195,860 1,762,742       2,250,000 78.34%         Bad Debts       70,365 1,547 71,912       50,000 143.82%         Service Costs Construction       90,486 (7,045) 83,441       125,000 667.5%         Capitalized Construction       90,486 (7,045) 83,441       125,000 667.5%         Total Non-Cash Operating Expenses       \$ 5,083,189 \$ 612,310 \$ 5,695,499 \$ - \$ 8,625,000 66.03%         Net Operating Profit/(Loss)       \$ (4,813,659) \$ 311,584 \$ (4,502,075) \$ - \$ (7,280,850) 61.83%         Non-Operating Revenues:       Assessments (Debt Service)       \$ 3,561,083 \$ 440,417 \$ 4,001,500       \$ 4,670,000 85.69%         Assessments (1%)       1,463,434 142,917       1,606,351       2,025,000 79.33%         DWR Fixed Charge Recovery       191,196       12,154 203,350       200,000 101.68%         Interest       55,589       11,330       66,918       35,000 468.92%         Grants - State and Federal       306,915       - 306,915       485,000 63.28%         Other       146,895       3 146,898       120,000 122,41%         Total Non-Operating Revenues       \$ 5,959,571 \$ 606,820 \$ 6,566,391 \$ - \$ 7,585,000 86.57%         Non-Operating Expenses:       1,486,665 \$ 184,638 \$ 1,671,302 \$ 2,228,000 75.01% <tr< td=""><td>Non-Cash Operating Expenses:</td><td></td><td></td><td></td><td></td><td></td><td></td></tr<>	Non-Cash Operating Expenses:						
OPEB Accrual Expense       1,566,881       195,860       1,762,742       2,250,000       78,34%         Bad Debts       70,365       1,547       71,912       50,000       143,82%         Service Costs Construction       90,486       (7,045)       83,441       125,000       66,75%         Capitalized Construction       (427,832)       (32,959)       (460,791)       (1,000,00)       46.08%         Net Operating Profit/(Loss)       \$ (4,813,659) \$       311,584       \$ (4,502,075) \$       \$       \$       8,625,000       61.83%         Non-Operating Revenues:       Assessments (Debt Service)       \$ 3,561,083 \$       440,417 \$       \$ 4,001,500       \$       \$ 4,670,000       85,69%         Assessments (1%)       1,463,434       142,917       1,606,351       2,025,000       79,33%         DWR Fixed Charge Recovery       191,196       12,154       203,350       200,000       101,68%         Interest       55,589       11,330       66,918       35,000       63,28%         Other       146,895       3       146,898       120,000       122,41%         Total Non-Operating Revenues       \$ 5,959,571       606,820       \$ 6,566,391       \$       \$       \$ 2,228,000       75,01% <t< td=""><td></td><td>\$ 3,783,289</td><td>\$ 454,907</td><td>\$ 4,238,196</td><td>9</td><td>7,200,000</td><td>58.86%</td></t<>		\$ 3,783,289	\$ 454,907	\$ 4,238,196	9	7,200,000	58.86%
Bad Debts       70,365       1,547       71,912       50,000       143.82%         Service Costs Construction       90,486       (7,045)       83,441       125,000       66.75%         Capitalized Construction       (427,832)       (32,959)       (460,791)       (1,000,000)       46.08%         Total Non-Cash Operating Expenses       \$ 5,083,189       \$ 612,310       \$ 5,695,499       \$ - \$ 8,625,000       66.03%         Net Operating Profit/(Loss)       \$ (4,813,659)       \$ 311,584       \$ (4,502,075)       \$ - \$ 8,625,000       66.03%         Non-Operating Revenues:       \$ 3,561,083       \$ 440,417       \$ 4,001,500       \$ 4,670,000       85.69%         Assessments (Debt Service)       \$ 3,561,083       \$ 440,417       \$ 4,001,500       \$ 4,670,000       85.69%         Assessments (1%)       1,463,434       142,917       1,606,351       200,000       101.68%         Interest       55,589       11,330       66,918       35,000       191.20%         Capital Improvement Fees       234,459       -       234,459       50,000       468,92%         Grants - State and Federal       306,915       -       306,915       485,000       63,28%         Other       146,895       3       146,898	OPEB Accrual Expense			in an and the second seco			78.34%
Capitalized Construction         (427,832)         (32,959)         (460,791)         (1,000,000)         46.08%           Total Non-Cash Operating Expenses         \$ 5,083,189         612,310         \$ 5,695,499         -         \$ 8,625,000         66.03%           Net Operating Profit/(Loss)         \$ (4,813,659)         \$ 311,584         \$ (4,502,075)         -         \$ (7,280,850)         61.83%           Non-Operating Revenues:         \$ 3,561,083         \$ 440,417         \$ 4,001,500         \$ 4,670,000         85.69%           Assessments (1%)         1,463,434         142,917         1,606,351         2,025,000         79.33%           DWR Fixed Charge Recovery         191,196         12,154         203,350         200,000         101.68%           Interest         55,589         11,330         66,918         35,000         86.57%           Other         146,895         3         146,898         120,000         122,41%           Total Non-Operating Revenues         \$ 5,959,571         606,820         6,656,391         -         \$ 7,585,000         86.57%           Non-Operating Expenses:         Interest on Long-Term Debt         1,486,665         184,638         1,671,302         \$ 2,228,000         75.01%          Amortization of SWP         1,				71,912			
Total Non-Cash Operating Expenses       \$ 5,083,189 \$ 612,310 \$ 5,695,499 \$ - \$ 8,625,000 66.03%         Net Operating Profit/(Loss)       \$ (4,813,659) \$ 311,584 \$ (4,502,075) \$ - \$ (7,280,850) 61.83%         Non-Operating Revenues:       \$ 3,561,083 \$ 440,417 \$ 4,001,500       \$ 4,670,000 85.69%         Assessments (Debt Service)       \$ 3,561,083 \$ 440,417 \$ 4,001,500       \$ 4,670,000 85.69%         Assessments (1%)       1,463,434 142,917 1,606,351       2,025,000 79.33%         DWR Fixed Charge Recovery       191,196       12,154 203,350       200,000 101.68%         Interest       55,589 11,330       66,918       35,000 468.92%         Grants - State and Federal       306,915       - 306,915       485,000 63.28%         Other       146,895       3 146,898       120,000 122.41%         Total Non-Operating Revenues       \$ 1,486,665 \$ 184,638 \$ 1,671,302       \$ 2,228,000 75.01%         Non-Operating Expenses:       1       1,575,180 196,900 1,772,080       2,238,000 79.18%         Interest on Long-Term Debt       \$ 1,486,665 \$ 184,638 \$ 1,671,302       \$ 2,228,000 79.18%         Mater Conservation Programs       20,833 13,808 34,641       126,500 27.38%         Total Non-Operating Expenses       \$ 3,187,993 \$ 395,346 \$ 3,583,339 \$ - \$ 4,592,500 78.03%	Service Costs Construction	90,486	(7,045)	83,441		125,000	66.75%
Net Operating Profit/(Loss)         \$ (4,813,659) \$ 311,584 \$ (4,502,075) \$ - \$ (7,280,850)         61.83%           Non-Operating Revenues:         Assessments (Debt Service)         \$ 3,561,083 \$ 440,417 \$ 4,001,500         \$ 4,670,000         85.69%           Assessments (1%)         1,463,434         142,917         1,606,351         2,025,000         79.33%           DWR Fixed Charge Recovery         191,196         12,154         203,350         200,000         101.68%           Interest         55,589         11,330         66,918         35,000         191.20%           Capital Improvement Fees         234,459         -         306,915         485,000         63.28%           Other         146,895         3         146,898         120,000         122.41%           Total Non-Operating Revenues         \$ 5,959,571         \$ 606,820         \$ 6,566,391         -         \$ 2,228,000         75.01%           Amortization of SWP         1,575,180         196,900         1,772,080         2,238,000         79.18%           Change in Investments in PRWA         105,316         -         105,316         -         20,833         13,808         34,641         126,500         27.38%           Total Non-Operating Expenses         \$ 3,187,993 \$ 395,346         3,583,339 </td <td>Capitalized Construction</td> <td>(427,832)</td> <td>(32,959)</td> <td>(460,791)</td> <td></td> <td>(1,000,000)</td> <td>46.08%</td>	Capitalized Construction	(427,832)	(32,959)	(460,791)		(1,000,000)	46.08%
Non-Operating Revenues:         \$ 3,561,083         \$ 440,417         \$ 4,001,500         \$ 4,670,000         85.69%           Assessments (1%)         1,463,434         142,917         1,606,351         2,025,000         79.33%           DWR Fixed Charge Recovery         191,196         12,154         203,350         200,000         101.68%           Interest         55,589         11,330         66,918         35,000         191.20%           Capital Improvement Fees         234,459         -         234,459         50,000         468.92%           Grants - State and Federal         306,915         -         306,915         485,000         63.28%           Other         146,895         3         146,898         120,000         122.41%           Total Non-Operating Revenues         \$ 5,959,571         \$ 606,820         \$ 6,566,391         \$ -         \$ 7,585,000         86.57%           Non-Operating Expenses:         Interest on Long-Term Debt         \$ 1,486,665         \$ 184,638         \$ 1,671,302         \$ 2,228,000         75.01%           Amortization of SWP         1,575,180         196,900         1,772,080         2,238,000         79.18%           Change in Investments in PRWA         105,316         -         105,316         -	Total Non-Cash Operating Expenses	\$ 5,083,189	\$ 612,310	\$ 5,695,499	\$-\$	8,625,000	66.03%
Assessments (Debt Service)       \$ 3,561,083       \$ 440,417       \$ 4,001,500       \$ 4,670,000       85.69%         Assessments (1%)       1,463,434       142,917       1,606,351       2,025,000       79.33%         DWR Fixed Charge Recovery       191,196       12,154       203,350       200,000       101.68%         Interest       55,589       11,330       66,918       35,000       191.20%         Capital Improvement Fees       234,459       -       234,459       50,000       468.92%         Grants - State and Federal       306,915       -       306,915       485,000       63.28%         Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$ 7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       <	Net Operating Profit/(Loss)	\$ (4,813,659)	\$ 311,584	\$ (4,502,075)	\$-\$	(7,280,850)	61.83%
Assessments (Debt Service)       \$ 3,561,083       \$ 440,417       \$ 4,001,500       \$ 4,670,000       85.69%         Assessments (1%)       1,463,434       142,917       1,606,351       2,025,000       79.33%         DWR Fixed Charge Recovery       191,196       12,154       203,350       200,000       101.68%         Interest       55,589       11,330       66,918       35,000       191.20%         Capital Improvement Fees       234,459       -       234,459       50,000       468.92%         Grants - State and Federal       306,915       -       306,915       485,000       63.28%         Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$ 7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       <	Non-Operating Revenues:						
Assessments (1%)       1,463,434       142,917       1,606,351       2,025,000       79.33%         DWR Fixed Charge Recovery       191,196       12,154       203,350       200,000       101.68%         Interest       55,589       11,330       66,918       35,000       191.20%         Capital Improvement Fees       234,459       -       234,459       50,000       468.92%         Grants - State and Federal       306,915       -       306,915       485,000       63.28%         Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ -       \$ 7,585,000       86.57%         Non-Operating Expenses:       1       1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993       \$ 395,346       \$ 3,583,339	Assessments (Debt Service)	\$ 3,561,083	\$ 440,417	\$ 4,001,500	9	4,670,000	85.69%
DWR Fixed Charge Recovery       191,196       12,154       203,350       200,000       101.68%         Interest       55,589       11,330       66,918       35,000       191.20%         Capital Improvement Fees       234,459       -       234,459       50,000       468.92%         Grants - State and Federal       306,915       -       306,915       485,000       63.28%         Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$ 7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993       \$ 395,346       \$ 3,583,339       -       \$ 4,592,500       78.03%		1,463,434	142,917	1,606,351			79.33%
Interest       55,589       11,330       66,918       35,000       191.20%         Capital Improvement Fees       234,459       -       234,459       50,000       468.92%         Grants - State and Federal       306,915       -       306,915       485,000       63.28%         Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$ 7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       -       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993       \$ 395,346       \$ 3,583,339       -       \$ 4,592,500       78.03%							
Grants - State and Federal       306,915       -       306,915       485,000       63.28%         Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$ 7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993       \$ 395,346       \$ 3,583,339       -       \$ 4,592,500       78.03%	Interest	55,589	11,330	66,918		35,000	
Other       146,895       3       146,898       120,000       122.41%         Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$       7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993       \$ 395,346       \$ 3,583,339       -       \$ 4,592,500       78.03%	Capital Improvement Fees	234,459	-	234,459		50,000	468.92%
Total Non-Operating Revenues       \$ 5,959,571       \$ 606,820       \$ 6,566,391       \$ - \$ 7,585,000       86.57%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665       \$ 184,638       \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993       \$ 395,346       \$ 3,583,339       -       \$ 4,592,500       78.03%	Grants - State and Federal	306,915	-	306,915		485,000	63.28%
Non-Operating Expenses:       Interest on Long-Term Debt       \$ 1,486,665 \$ 184,638 \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993 \$ 395,346 \$ 3,583,339 \$       -       \$ 4,592,500       78.03%	Other	146,895	3	146,898		120,000	122.41%
Interest on Long-Term Debt       \$ 1,486,665 \$ 184,638 \$ 1,671,302       \$ 2,228,000       75.01%         Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993 \$ 395,346 \$ 3,583,339 \$       - \$ 4,592,500       78.03%	Total Non-Operating Revenues	\$ 5,959,571	\$ 606,820	\$ 6,566,391	\$-\$	7,585,000	86.57%
Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993 \$ 395,346 \$ 3,583,339 \$ - \$ 4,592,500       78.03%	Non-Operating Expenses:						
Amortization of SWP       1,575,180       196,900       1,772,080       2,238,000       79.18%         Change in Investments in PRWA       105,316       -       105,316       -         Water Conservation Programs       20,833       13,808       34,641       126,500       27.38%         Total Non-Operating Expenses       \$ 3,187,993 \$ 395,346 \$ 3,583,339 \$ - \$ 4,592,500       78.03%	Interest on Long-Term Debt	\$ 1,486,665	\$ 184,638	\$ 1,671,302	\$	2,228,000	75.01%
Water Conservation Programs         20,833         13,808         34,641         126,500         27.38%           Total Non-Operating Expenses         \$ 3,187,993         \$ 395,346         \$ 3,583,339         - \$ 4,592,500         78.03%	Amortization of SWP	1,575,180	196,900	1,772,080		2,238,000	79.18%
Total Non-Operating Expenses         \$ 3,187,993         \$ 395,346         \$ 3,583,339         -         \$ 4,592,500         78.03%	Change in Investments in PRWA		-			-	
Total Non-Operating Expenses         \$ 3,187,993         \$ 395,346         \$ 3,583,339         -         \$ 4,592,500         78.03%	Water Conservation Programs	20,833	13,808	34,641		126,500	27.38%
Net Earnings         \$ (2,042,081) \$ 523,059 \$ (1,519,022) \$ - \$ (4,288,350) 35.42%	Total Non-Operating Expenses	\$ 3,187,993	\$ 395,346	\$ 3,583,339	\$ - \$	4,592,500	
	Net Earnings	\$ (2,042,081)	\$ 523,059	\$ (1,519,022)	\$-\$	(4,288,350)	35.42%

OTHER OPERATING REVE		
	Current	YTD
Account Setup Charge(\$25)	\$4,150.00	\$35,110.00
Customer Request Turn On/Off(\$15)	\$15.00	\$75.00
Account Setup Charge/CC (\$35)	\$0.00	\$1,085.00
5/8" Meter W/Itron Assembly(\$212)	\$0.00	(\$212.00)
After Hours Service Call	\$0.00	\$620.00
Construction Meter Install(\$250)	\$0.00	\$750.00
Credit Check(\$10)	\$0.0 <mark>0</mark>	\$690.00
ERT (87.20)	\$0.00	\$87.20
Grind Down Angle Stop (\$230)	\$230.00	\$0.00
Lock Broken or Missing(\$15)	\$120.00	\$630.00
Miscellaneous Charge	\$3 <mark>5.35</mark>	\$967.05
Non-Compliance Fee Backflow(\$50)	\$100.00	\$1,000.00
Pulled Meter Service Charge(\$60)	\$180.00	\$1,140.00
Rejected Payment Notification	\$200.00	\$2,580.00
Repair Angle Stop After Hours(\$600.00)	\$1,200.00	\$1,800.00
Repair Angle Stop(\$440.00)	\$880.00	\$7,040.00
Shut-Off Charge(\$30)	\$4,560.00	\$55,290.00
Shut-Off Notice Fee (\$5)	\$9,870.00	\$79,420.00
Standard Trip Charge(\$15)	\$135.00	\$1,785.00
Waste Water 1st Notice(\$50.00)	\$150.00	\$6,300.00
Waste Water 2nd Notice (\$250.00)	\$0.00	(\$250.00)
Late Fees	\$43,750.94	\$306,001.92
NSF Fee	\$225.00	\$3,750.00







### Palmdale Water District Profit and Loss Statement Year-To-Year Comparison - September

		2015		2016			% Consumption Comparison									
	S	eptember	S	eptember		Change	Change			2015	ł	2016				
								Units Billed		668,669	8	311,796				
Operating Revenue:	٠	00.045	•	404	•	(00.004)	00.00%	A . (*		00 5 4 4		00 507				
Wholesale Water	\$	32,815	\$		\$	(32,694)	-99.63%	Active		26,544		26,597				
Water Sales Meter Fees		671,119		934,352		263,233	39.22%	Vacant		843		808				
Water Quality Fees		969,680 93,386		1,020,177 105,533		50,497	5.21% 13.01%									
Elevation Fees		93,380 39,543		44,856		12,148 5,313	13.44%	Rev/unit	¢	3.10	\$	2.94				
Other		116,865		75,774		(41,091)	-35.16%	Rev/con	\$ \$	68.06	ф \$	2.94 79.15				
Drought Surcharge		146,557		205,444		58,886	40.18%	Unit/con	φ	25.19	φ	30.52				
Total Operating Revenue	\$	2,069,965	\$	2,386,257	\$	316,292	15.28%	Oniveon		23.13		30.32				
		_,,_		_,,		,										
Cash Operating Expenses:	٠	0 400	¢	40 700	¢	4.070	<b>E4 040</b>									
Directors	\$	8,428	\$	12,798	Þ	4,370	51.84%									
Administration-Services		251,073		125,140		70,037	27.90%									
Administration-District		76 256		195,971		22 256	30.59%									
Engineering Facilities		76,356 522,882		99,712 466,102		23,356 (56,780)	-10.86%									
Operations		259,970		400,102 187,161		(72,809)	-28.01%									
Finance		88,169		89,512		1,344	1.52%									
Water Conservation		35,904		22,030		(13,874)	-38.64%									
Human Resources		27,954		34,010		6,057	21.67%									
Information Technology		45,444		77,751		32,307	71.09%									
Customer Care		104,998		78,622		(26,376)	-25.12%									
Source of Supply-Purchased Water		38,718		714		(38,004)	-98.16%									
Plant Expenditures		30,991		72,840		41,848	135.03%									
GAC Filter Media Replacement		-					10010070									
Total Cash Operating Expenses	\$	1,490,887	\$	1,462,363	\$	(28,524)	-1.91%									
Non-Cash Operating Expenses:																
Depreciation	\$	534,253	\$	454,907	\$	(79,346)	-14.85%									
OPEB Accrual Expense	Ψ	183,580	Ψ	195,860	Ψ	12,280	6.69%									
Bad Debts		4,461		1,547		(2,914)	-65.32%									
Service Costs Construction		6,643		(7,045)		(13,688)	-206.06%									
Capitalized Construction		(37,430)		(32,959)		4,471	-11.95%									
Total Non-Cash Operating Expenses	\$	691,507	\$	612,310	\$	(79,197)	-11.45%									
Net Operating Profit/(Loss)	\$	(112,429)		311,584	\$	424,013	-377.14%									
	<u> </u>	(112,120)	Ŷ	011,004	*	41,010	01111470									
Non-Operating Revenues:	¢	440.000	¢	440 447	¢	(2.047)	0.00%									
Assessments (Debt Service)	\$	443,333	\$	440,417	Ф	(2,917)	-0.66% 2.08%									
Assessments (1%) DWR Fixed Charge Recovery		140,000		142,917		2,917	2.08%									
Interest		7,088		12,154 11,330		12,154	59.85%									
Capital Improvement Fees		7,000		11,330		4,242	59.65%									
Grants - State and Federal				_												
Other		13		3		(10)										
Total Non-Operating Revenues	\$	590,434	\$		\$	16,386	2.78%									
					( <b>*</b> .)											
Non-Operating Expenses: Interest on Long-Term Debt	¢	190 140	¢	184,638	¢	(1 511)	2 200/									
Amortization of SWP	\$	189,148 172,877	\$	196,900	φ	(4,511) 24,023	-2.38% 13.90%									
Change in Investments in PRWA		91		190,900		24,023 (91)	13.90 %									
Water Conservation Programs		3,045		13,808		10,763	353.45%									
Total Non-Operating Expenses	\$	365,162	\$	395,346	\$	30,184	8.27%									
Total Hon-operating Expenses	Ψ		Ψ		Ψ	00,104										
Net Earnings	\$	112,843	\$	523,059	\$	410,215	363.53%									

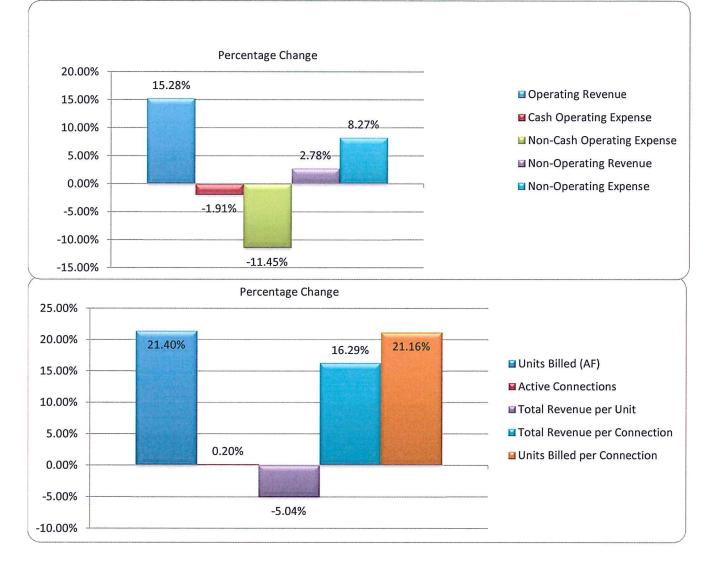
## Palmdale Water District

**Profit and Loss Statement** 

## Year-To-Year Comparison-2 Years - September

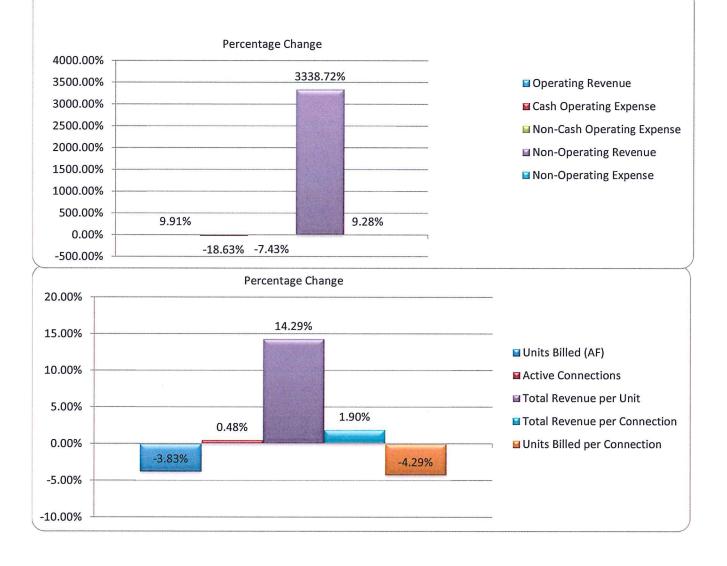
September         September         Change         C		2014 2016 %				%	Consumption Comparison						
Operating Revenue: Wholesale Water Water Sales         \$ 38,762         \$ 121         \$ (38,661)         -90,69% Active         Active         26,677           Water Sales         851,086         934,352         83,266         9,78% Water Quality Fees         26,577         800         808           Water Quality Fees         167,289         105,533         (61,755)         -36,52%         -34,15%         Rev/unit         \$ 2,57         \$ 2,94           Other         115,064         75,774         (39,290)         -34,15%         Rev/unit         \$ 2,57         \$ 2,94           Other         115,064         75,774         (39,290)         -34,15%         Rev/unit         \$ 2,57         \$ 2,94           Other         115,064         75,774         (39,290)         -34,15%         Rev/unit         \$ 2,57         \$ 2,94           Other         115,064         75,774         (39,290)         -34,15%         Rev/unit         \$ 2,57         \$ 2,756         27,44%           Administration-Services         200,108         125,140         119,003         56,88%         \$ 460,102         14,602         17,15%           Faailines         325,542         466,102         14,029         14,402         17,16%         \$ 2,677         3		S		S			Change				2014		2016
Whelesale Water       \$ 33,72       \$ 121       \$ (38,661)       -99,69%       Active       26,470       26,870       808         Meter Fees       945,656       1,020,177       74,512       7,88%       Vacant       900       808         Meter Caulity Fees       167,289       1000,177       74,512       7,88%       Rewtont       \$       2.57       \$       2.94         Other       115,064       76,774       (39,200)       -34,115%       Rewtont       \$       2.75       \$       2.97       \$       2.94         Other       115,064       76,774       (39,200)       -34,115%       Rewtont       \$       77,675       \$       33,89       30,52         Total Operating Expenses:       2       2       2       2       2       4       10,042       \$       12,781       \$       2,756       2,744%         Administration-Services       \$       10,042       \$       12,781       \$       2,756       2,744%       40,05%         Coperations       440,704       199,771       14,602       17,718       3,859       43,67       190,03       5,838         Finance       220,108       3,25,868       34,010       17,374									Units Billed		844,099	8	311,796
Water Sales         861:086         934.352         83.286         9.78%         Vacant         900         808           Water Quality Fees         167.289         100,0177         74.512         7.7.88%         Water Quality Fees         52.57         \$2.94           Uher         167.289         105,533         (61,755)         -36.92%         Feedom         \$2.57         \$2.94           Other         115,064         75,774         (83,250)         -54.444         Unitoon         \$1.89         30.52           Total Operating Expenses:         Directors         \$10,042         \$1.2,798         \$2.776         \$7.44%         Hondon         31.89         30.52           Administration-Services         200,108         125,140         119.003         55.88%         S4.002         71.18%           Faailties         325.842         486.102         140.259         43.05%         Operations         460.704         187,11         14.602         71.18%           Finance         240,168         80,512         (150.653)         -62.73%         36.36%           Operations         460,704         187,11         22.8362         -         28.682         70.51         10.177         22.8695         17.37%         14.44		•	00 700	•	101	•	(00.000)				00 ( <b>7</b> 0		~~ ~~
Meter Fees         945,665         1,020,177         74,512         7.88%           Water Quality Fees         167,289         105,533         6(1,756)         36.92%           Elevation Fees         53,171         44,866         (8,315)         -156.44%         Rev/ont         \$         2,57         \$         2.94           Other         -         205,444         205,444         205,444         Unit/con         \$         7,76         \$         31.89         30.52           Cash Operating Expenses:         -         202,106         125,140         19,003         \$         2,756         27,44%           Administration-Services         \$         10,042         \$         12,798         \$         2,756         27,44%           Administration-Services         \$         10,042         \$         12,798         \$         2,756         27,44%           Administration-Services         \$         10,042         \$         12,798         \$         2,756         27,44%           Administration-Services         \$         102,713         140,629         43,03%         \$         30,860         21,91%           Human Resources         18,071         96,383         20,106         88,912		\$	and the second second second second	\$		\$							
Water Quality Fees         167,289         105,533         (61,755)         -38,32%         Rev/unit         \$         2.57         \$         2.94           Other         115,064         75,774         (33,290)         -34,156         Rev/unit         \$         2.57         \$         2.94           Drought Surcharge         \$         2.05,444         Unit/con         \$         77,67         \$         79,15           Directors         \$         2.171,057         \$         2.386,257         \$         216,200         9.91%           Cash Operating Expenses:         Directors         \$         10,042         \$         12,768         \$         2.756         27,44%           Administration-Services         2.02,108         125,140         119,003         58.88%         40.05%           Operations         460,704         187,161         (273,543)         50.389         27,37%         Water Conservation         18.071         2.202         10.62         21,91%           Human Resources         16,636         34,010         17,374         104,44%         107,27%           Source of Supply-Purchased Water         2.367         78,622         72,863         33.847         90.856         72,37%									Vacant		900		808
Elevation Fees       53,171       44,856       (8,315)       -156,444       Revunit       \$       2.57       \$       2.94         Orber       -       205,444       205,444       Unit/con       \$       77.75       \$       79.15         Cash Operating Expenses:       *       10,004       \$       12,740       \$       2.756       27.444         Administration-Services       202,100       12,749       \$       2.756       27.444       31.89       30.52         Administration-Services       202,100       12,749       \$       2.756       27.444       31.89       30.52         Cash Operating Expenses:       *       10,042       \$       12,798       \$       2.756       27.444         Administration-Services       460,704       140,259       43.057       \$       43.057       \$       44.602       17.16%       \$       43.057       \$       44.602       17.16%       \$       57.83       \$       53.37%       \$       45.97       \$       10.72       \$       53.37%       \$       56.38%       \$       \$       56.36%       \$       20.57%       \$       20.53       \$       27.97%       \$       \$       \$       \$			the second second second										
Other         115,064         75,774         (32,920)         -34,154         Revicon         \$         77,67         \$         70,15           Total Operating Revenue         \$         2,171,067         \$         2,386,267         \$         215,200         9.91%         Revicon         \$         77,67         \$         70,15           Cash Operating Expenses:         Directors         \$         10,042         \$         2,798         \$         2,766         27,44%         Administration-Services         200,2108         12,5140         119,003         58,88%           Administration-District         -         195,971         146,02         17,774         50,055         27,44%         30,556           Operations         460,070         18,071         22,030         39,800         21,91%         50,273%           Water Conservation         18,071         22,030         39,800         21,91%         50,423         50,806         21,97%           Source G Supply-Furchased Water         39,597         77,77,13         38,154         96,38%         28,651         17,37%           Operating Expenses:         206,660         1,547         41,63%         78,622         78,652         27,653         28,651         17,37									Daulunit	¢	2 57	¢	2.04
Drought Surcharge         -         -         205,444         205,444         Unit/con         31.89         30.52           Cash Operating Expenses:         Directors         \$ 2,171,067         \$ 2,386,267         \$ 215,200         9.91%         30.52           Cash Operating Expenses:         Directors         \$ 2,171,067         \$ 2,386,267         \$ 27,44%         3.189         30.52           Administration-Services         \$ 10,042         \$ 1,27,98         \$ 2,2766         27,44%         4.06         3.189         30.52           Administration-District         -         195,971         14,602         17,16%         59.38%         4.07,04         187,161         227,138         59.38%         4.07,04         187,161         227,333         59.38%         4.07,04         187,161         227,333         59.38%         4.07,051         10.72%         3.086         2.17,17         14,602         17,17%         104,44%         104,44%         104,44%         104,44%         104,44%         104,259         4.30,867         -         7.08,25         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%         2.07,95%<													
Total Operating Revenue         \$ 2,171,057         \$ 2,386,257         \$ 215,200         9.91%           Cash Operating Expenses:         Directors         \$ 10,042         \$ 12,798         \$ 2,756         27.44%           Administration-Services         202,108         125,140         119,003         58.88%           Administration-District         195,571         146,022         140,259         43.05%           Gaperating         85,110         99,712         14,602         17.16%           Gogineering         85,110         99,712         14,602         17.16%           Gogineering         325,842         466,102         140,259         43.05%           Operations         400,7704         187,161         227,3543         -58.38%           Water Conservation         18,071         22,030         3,960         21.91%           Human Resources         16,636         34,010         17.374         104,44%           Source of Supply-Purchased Water         -78,622         78,622         70,622           Total Cash Operating Expenses:         228,620         228,685         17.37%           Depreciation         \$ 634,237         \$ 454,907         \$ (179,330)         -28,27%           OPEB Acorual Expenses			115,004					-34.1370		φ		Φ	
Cash Operating Expenses:         S         10,042         \$         12,798         \$         2,756         27,44%           Administration-Services         Administration-Services         202,108         125,140         119,003         56,88%           Administration-District         -         195,671         140,259         43,05%         -         58,38%           Facilities         325,842         466,102         140,259         43,05%         -         59,38%           Finance         240,165         89,512         (150,653)         -62,73%         -         -         -         -         78,622         -         78,622         -         78,622         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         228,692         -         288,692         -         33,61         7,14         33,61         7,37%         5		\$	2.171.057	\$		\$		9.91%	UnitCon		51.05		30.32
Directors       \$ 10,042 \$ 12,796 \$ 2,756       27.44%         Administration-District       202,108 125,140       119,003 56,88%         Administration-District       -       195,971         Engineering       85,110       99,712       14,602       17,16%         Facilities       225,642       466,102       140,259       43,05%         Operations       460,704       187,161       (272,543)       -59,38%         Finance       240,165       89,512       (150,653)       -62,73%         Water Conservation       18,071       22,030       3,960       21,91%         Human Resources       16,636       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96,38%         Customer Care       -       7,8622       7,051       10,72%         Source of Supply-Purchased Water       34,361       714       (33,647)       -97,92%         Plant Expenditures       65,78       72,840       \$ (33,7454)       -18,63%         Non-Cash Operating Expenses       \$ 1,797,117       \$ 1,462,363       \$ (33,754)       -18,63%         Depreciation       8,680       (7,045)       (15,725)       -181,16%       -28,27%							Control Canada Control Canada						
Administration-Services       202,108       125,140       119,003       58,88%         Administration-District       -195,971       14,602       17,16%         Engineering       85,110       99,712       14,602       17,16%         Galities       325,642       466,102       140,259       43,05%         Operations       460,704       187,116       (273,543)       -58,38%         Finance       240,165       89,512       (150,653)       -62,73%         Water Conservation       18,636       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96,36%         Customer Care       -78,622       78,622       -79,92%         Plant Expenditures       298,592       -0       (298,692)       -10,72%         CaCA C Filter Media Replacement       298,592       20,616       -78,68%         Depreciation       \$ 634,237       \$ 454,907       \$ (179,30)       -28,27%         OPEB Accrual Expenses       5 661,464       \$ 612,310       \$ (49,144)       -7,43%         Bad Dabts       6,266       1,647       (4,719)       -76,31%         Service Construction       8,581,173       3 (41,417       \$		¢	10 042	¢	12 709	¢	0.756	27 4 4 9/					
Administration-District       -       195.971         Engineering       85,110       99,5712       14,602       17.16%         Facilities       325,842       466,102       140,259       43.05%         Operations       460,704       187,161       (273,543)       -58.39%         Finance       240,165       89,812       (15,653)       -62.73%         Water Conservation       18,071       22,030       3,960       21,91%         Human Resources       16,653       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96.36%         Customer Care       -       76,8622       76,8622       -         Source of Supply-Purchased Water       65,788       72,840       7,051       10.72%         CAC Filter Media Replacement       296,662       -       -       (286,627         Total Cash Operating Expenses       \$ 17,97,117       \$ 14,462,363       \$ (334,764)       -18.63%         Bad Debts       6,266       1,547       (47,419)       -75.31%         Service Costs Construction       8,680       (7,045)       (15,725)       -181,16%         Capitalized Construction       (564,124       \$ 61		Φ		Φ		Φ							
Engineering       85,110       99,712       14,602       17,16%         Facilities       325,842       466,102       140,259       43,05%         Operations       460,704       187,161       (27,343)       -58,38%         Finance       240,165       89,512       (150,653)       -62,73%         Water Conservation       18,636       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96,36%         Customer Care       -       -       78,622       78,622       -       (296,622)       -       -       97,92%         Plant Expenditures       265,788       72,840       7,051       10,72%       -       -       -       -       -       -       -       78,622       -       (286,622)       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       86,783       7       - <td></td> <td></td> <td>202,100</td> <td></td> <td></td> <td></td> <td>119,003</td> <td>30.00%</td> <td></td> <td></td> <td></td> <td></td> <td></td>			202,100				119,003	30.00%					
Facilities       325,842       466,102       140,259       43,05%         Operations       460,704       187,161       (273,543)       -59,38%         Finance       240,165       689,512       (150,653)       -62,73%         Water Conservation       18,071       22,030       3,960       -21,91%         Human Resources       16,636       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96,36%         Customer Care       -       78,622       78,622       -         Source of Supply-Purchased Water       34,361       714       (33,647)       -97.92%         Plant Expenditures       65,788       72,840       7,051       10.72%         GAC Filter Media Replacement       298,662       -       (298,662)       -         Total Cash Operating Expenses:       0PER Accrual Expense       166,875       195,860       28,985       17.37%         Bad Debts       6,266       1,547       (47,19)       -75.31%         Service Costs Construction       8,661,424       612,310       5       499,998       -208.37%         Non-Operating Revenues:       -       142,917       142,917       440,417			85 110				14 602	17 16%					
Operations       460,704       187,161       (273,543)       5-93.8%         Finance       240,165       89,512       (150,653)       -59.38%         Water Conservation       18,071       22,030       3,960       21,191%         Human Resources       16,636       34,010       17,374       104.44%         Information Technology       39,597       77,771       38,154       96.36%         Customer Care       -       -       78,622       78,622         Source of Supply-Purchased Water       34,361       7114       (33,647)       -97.92%         Plant Expenditures       65,788       72,840       7,051       10.72%         GAC Filter Media Replacement       298,692       -       (298,692)       -         Total Cash Operating Expenses:       298,692       -       (298,692)       -         Depreciation       \$ 634,237       \$ 454,907       \$ (179,330)       -28.27%         OPEB Accrual Expense       166,875       195,860       28,985       17.37%         Bad Debts       6,266       1,547       (4,719)       -75.51%         Service Costs Construction       (154,605)       (32,959)       121,646       -78.68%         Not-Operating Expenses													
Finance       240, 165       80, 512       (150, 653)       -62, 73%         Water Conservation       18,071       22,030       3,960       21,91%         Human Resources       16,636       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96,33%         Customer Care       -       78,622       78,622         Source of Supply-Purchased Water       34,361       714       (33,647)       -97,92%         Plant Expenditures       65,788       72,840       7,051       10,72%         GAC Filter Media Replacement       206,692       -       (298,692)       -         Total Cash Operating Expenses:       51,797,117       \$ 1,462,363       \$ (179,330)       -28,27%         OPEEB Accrual Expense       6,626       1,547       (4,719)       -75,51%         Bad Debts       6,266       1,547       (4,719)       -75,53%         Service Costs Construction       8,680       (7,045)       \$ 11,684       \$ 590,098       -208,37%         Non-Operating Expense:       (154,605)       \$ 23,299       121,646       -78,68%         Non-Operating Expenses:       \$ 440,417       \$ 440,417       #DIV/01 <t< td=""><td></td><td></td><td>100</td><td></td><td></td><td></td><td>201</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>			100				201						
Water Conservation       18,071       22,030       3,860       21,91%         Human Resources       16,636       34,010       17,374       104,44%         Information Technology       39,557       77,751       38,154       96,63%         Customer Care       -       78,622       78,622         Source of Supply-Purchased Water       34,361       714       (33,647)       -97,92%         Plant Expenditures       65,788       72,840       7,051       10.72%         GAC Filter Media Replacement       298,692       -       (298,692)       -         Total Cash Operating Expenses:       \$ 634,237       \$ 454,907       \$ (179,330)       -28.27%         Depreciation       \$ 634,237       \$ 454,907       \$ (179,330)       -28.27%         OPEB Accrual Expense       6,626       1,547       (4,719)       -75.31%         Bad Debts       6,875       198,860       228,985       17.37%         Bad Debts       6,614,605       (32,959)       121,846       -78.68%         Capitalized Construction       (164,605)       (32,959)       121,846       -74.86%         Non-Operating Revenues:       \$ (40,417       \$ (40,417       #DIV/0!         Assessments (1%) <t< td=""><td>to the second seco</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	to the second seco												
Human Resources       16,636       34,010       17,374       104,44%         Information Technology       39,597       77,751       38,154       96,36%         Customer Care       -       78,622       78,622       78,622         Source of Supply-Purchased Water       34,361       714       (33,647)       -97,92%         Plant Expenditures       65,788       72,840       7,051       10,72%         GAC Filter Media Replacement       298,692       -       (298,692)       -       10,72%         Depreciation       \$ 634,237       \$ 454,907       \$ (179,330)       -28,27%         OPEB Accrual Expense       166,875       195,860       28,985       17,37%         Bad Debts       6,266       1,547       (47,719)       -75,31%         Service Costs Costruction       8,880       (7,045)       151,725)       -181,16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78,68%         Total Non-Cash Operating Expenses       \$ 440,417       \$ 142,917       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117       #20,117 </td <td></td>													
Information Technology       39,597       77,751       38,154       96.36%         Customer Care       78,622       78,622       78,622       78,622         Source of Supply-Purchased Water       34,361       714       (33,647)       -97.92%         Plant Expenditures       65,788       72,840       70,051       10.72%         GAC Filter Media Replacement       298,692       -       (298,692)       -         Total Cash Operating Expenses:       \$1,497,117       \$1,462,363       \$(334,754)       -18.63%         Mon-Cash Operating Expenses       166,875       195,860       28,985       17.37%         Bad Debts       6,266       1,547       (4,719)       -75.31%         Service Costs Construction       (154,805)       (22,959)       121,646       -78.68%         Non-Operating Revenues:       \$(28,7513) \$311,584       \$599,098       -208.37%         Nassesments (Debt Service)       \$       -       \$40,417       #DIV/0!         Assessments (Debt Service)       \$       -       \$142,917       #DIV/0!         Assessments (Debt Service)       \$       -       \$142,917       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       \$142,917       #DIV/0!													
Customer Care       -       78,622       78,622         Source of Supply-Purchased Water       34,361       714       (33,67)       -97.92%         Plant Expenditures       65,788       72,840       7,051       10.72%         GAC Filter Media Replacement       298,692       -       (298,692)       -         Total Cash Operating Expenses:       \$       1,797,117       \$ 1,462,363       \$ (179,330)       -28.27%         Depreciation       \$       634,237       \$ 454,907       \$ (179,330)       -28.27%         OPEB Accrual Expense       166,875       195,860       28,985       17.37%         Bad Debts       6,266       1,547       (15,725)       -181.16%         Capitalized Construction       6,614.54       \$ 614,2310       \$ (49,144)       -74.86%         Non-Operating Profit/(Loss)       (28,913)       \$ 311,584       \$ 599,098       -208.37%         Non-Operating Revenues:       -       142,917       140,417       #Div/0!         Assessments (Debt Service)       \$ -       \$ 440,417       #Div/0!       -74.337         DWR Fixed Charge Recovery       -       12,154       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370	Information Technology												
Plant Expenditures       56,788       72,840       7,051       10.72%         GAC Filter Media Replacement       298,692       -       (298,692)       -       (298,692)         Total Cash Operating Expenses:       \$1,797,117       \$1,462,363       \$(334,754)       -18.63%         Non-Cash Operating Expenses:       \$654,237       \$454,907       \$(179,330)       -28.27%         Depreciation       \$634,237       \$454,907       \$(179,330)       -28.27%         Bad Debts       6.266       1,547       (4,719)       -7.5.31%         Service Costs Construction       8,680       (7,045)       (15,725)       -181.16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Non-Operating Revenues:       \$(287,513)       \$311,584       \$599,098       -208.37%         Non-Operating Revenues:       \$(287,513)       \$311,584       \$599,098       -208.37%         Non-Operating Revenues:       \$(40,417)       \$440,417       #DIV/01         Assessments (1%)       -       142,917       #142,917       #33,870         DWR Fixed Charge Recovery       -       -       -       -         Other       18,318       3       (18,315)       -99	Customer Care		-										
GAC Filter Media Replacement Total Cash Operating Expenses         298,692         -         (298,692)         -         (298,692)           Non-Cash Operating Expenses:         5         1,797,117         \$         1,462,363         \$         (34,754)         -18.63%           Depreciation OPEB Accrual Expense         \$         634,237         \$         454,907         \$         (179,330)         -28.27%           OPEB Accrual Expense         166,875         195,860         28.985         17.37%           Bad Debts         6,2266         1,547         (4,719)         -75.31%           Service Costs Construction         (154,605)         (32,959)         121,646         -78.68%           Non-Operating Profit/(Loss)         \$         (287,513)         \$         311,584         \$         599,098         -208.37%           Non-Operating Revenues:         -         \$         440,417         \$         440,417         #Div/0!           Assessments (1%)         -         142,917         142,917         142,917         #20,917         -380,39%           Capital Improvement Fees         3,370         -         (3,370)         -380,39%           Grants - State and Federal         -         -         -         -      <	Source of Supply-Purchased Water		34,361		714		(33,647)	-97.92%					
Total Cash Operating Expenses       \$ 1,797,117       \$ 1,462,363       \$ (334,754)       -18.63%         Non-Cash Operating Expenses:       Depreciation       \$ 634,237       \$ 454,907       \$ (179,330)       -28.27%         OPEB Accrual Expense       166,875       195,860       28,985       17.37%         Bad Debts       6.266       1,547       (4,719)       -75.31%         Service Costs Construction       8,680       (7,045)       (15,725)       -181.16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Non-Ocash Operating Expenses       \$ (287,513)       \$ 311,584       \$ 699,098       -208.37%         Non-Operating Revenues:       -       \$ 440,417       \$ 440,417       #DIV/0!         Assessments (Debt Service)       -       -       \$ 12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)         Grants - State and Federal       -       -       -         Other       18,318       3       (18,315)       -99,98%         Total Non-Operating Revenues:       \$ 17,647       \$ 606,820       \$ 589,174       3338.72%	Plant Expenditures		65,788		72,840		7,051	10.72%					
Non-Cash Operating Expenses:         S         634,237         \$         454,907         \$         (179,330)         -28.27%           OPEB Accrual Expense         166,875         195,860         28,985         17.37%           Bad Debts         6,266         1,547         (4,719)         -75.31%           Service Costs Construction         8,680         (7,045)         (15,725)         -181.16%           Capitalized Construction         (154,605)         (32,959)         121,646         -78.68%           Total Non-Cash Operating Expenses         \$         661,454         \$         612,310         \$         (49,144)         -7.43%           Non-Operating Revenues:         \$         (287,513)         \$         311,584         \$         599,098         -208.37%           Non-Operating Revenues:         \$         (40,417)         \$         440,417         #UIV/0!           Assessments (1%)         -         142,917         142,917         #DIV/0!           DWR Fixed Charge Recovery         -         12,154         12,154         -           Interest         (4,041)         11,330         15,371         -380.39%           Capital Improvement Fees         3,370         -         -         -     <					-								
Depreciation       \$       634,237       \$       454,907       \$       (179,330)       -28.27%         OPEB Accrual Expense       166,875       195,860       28,985       17.37%         Bad Debts       6,266       1,547       (4,719)       -75.31%         Service Costs Construction       8,680       (7,045)       (15,725)       -181.16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Non-Cash Operating Expenses       \$       661,454       \$       612,310       \$       (49,144)       -7.43%         Assessments (Debt Service)       \$       -       \$       440,417       \$       440,417       #DIV/0!         Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)       -       (3,370)         Grants - State and Federal       -       -       -       -       -       -         Other       18,318       3       (16,815)       -99.98%       -       <	Total Cash Operating Expenses	\$	1,797,117	\$	1,462,363	\$	(334,754)	-18.63%					
OPEB Accrual Expense       166,875       195,860       28,985       17.37%         Bad Debts       6,266       1,547       (4,719)       -75.31%         Service Costs Construction       8,680       (7,045)       (15,725)       -181.16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Total Non-Cash Operating Expenses       \$ 661,454       \$ 612,310       \$ (49,144)       -7.43%         Non-Operating Revenues:       \$ (287,513)       \$ 311,584       \$ 599,098       -208.37%         Non-Operating Revenues:       \$ - \$ 440,417       #DIV/0!         Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       15,371       -380.39%         Capital Improvement Fees       3,370       -       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$ 17,647       \$ 666,820       \$ 589,174       3338.72%         Non-Operating Expenses:       -       -       -       -         Other       18,318       3       (10,043)       -5.16%         Interest on Long-Term Debt       \$ 1	Non-Cash Operating Expenses:												
Bad Debts       6,266       1,547       (4,719)       -75.31%         Service Costs Construction       8,680       (7,045)       (15,725)       -181.16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Net Operating Profit/(Loss)       \$ 661,454       \$ 612,310       \$ (49,144)       -7.43%         Non-Operating Revenues:       \$ (287,513)       \$ 311,584       \$ 599,098       -208.37%         Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       121,154       121,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$ 17,647       \$ 606,820       \$ 589,174       3338.72%         Non-Operating Expenses:       -       -       -       -         Other       18,318       3       (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       - <td></td> <td>\$</td> <td>634,237</td> <td>\$</td> <td>454,907</td> <td>\$</td> <td>(179,330)</td> <td>-28.27%</td> <td></td> <td></td> <td></td> <td></td> <td></td>		\$	634,237	\$	454,907	\$	(179,330)	-28.27%					
Service Costs Construction       8,680       (7,045)       (15,725)       -181.16%         Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Total Non-Cash Operating Expenses       \$       661,454       \$       612,310       \$       (49,144)       -7.43%         Net Operating Profit/(Loss)       \$       (287,513)       \$       311,584       \$       599,098       -208.37%         Non-Operating Revenues:       *       -       \$       440,417       \$       #DIV/0!         Assessments (Debt Service)       \$       -       \$       440,417       \$       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       12,154       -       8       30.39%         Capital Improvement Fees       3,370       -       606,820       589,174       330.39%         Grants - State and Federal       -       -       12,154       338.72%         Non-Operating Expenses:       1       30       606,820       589,174       3338.72%         Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390	OPEB Accrual Expense		166,875		195,860		28,985	17.37%					
Capitalized Construction       (154,605)       (32,959)       121,646       -78.68%         Total Non-Cash Operating Expenses       \$ 661,454       \$ 612,310       \$ (49,144)       -7.43%         Net Operating Profit/(Loss)       \$ (287,513)       \$ 311,584       \$ 599,098       -208.37%         Non-Operating Revenues:       -       \$ 440,417       \$ #DIV/0!         Assessments (Debt Service)       \$ -       \$ 440,417       #DIV/0!         Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       121,54       12,154       -380.39%         Capital Improvement Fees       3,370       -       (3,370)       -99.98%         Capital Non-Operating Revenues       \$ 17,647       666,820       589,174       3338.72%         Non-Operating Expenses:       Interest on Long-Term Debt       \$ 194,681       \$ 184,638       (10,043)       -5.16%         Interest on Long-Term Debt       \$ 194,681       \$ 184,638       (10,043)       -5.16%         Mon-Operating Expenses:       -       -       -       -       -         Interest on Long-Term Debt       \$ 194,681       \$ 184,638       (10,043)       -5.16%         Amortization of SWP       -	Bad Debts				1,547		(4,719)						
Total Non-Cash Operating Expenses       \$ 661,454 \$ 612,310 \$ (49,144)       -7.43%         Net Operating Profit/(Loss)       \$ (287,513) \$ 311,584 \$ 599,098       -208.37%         Non-Operating Revenues:       \$ (287,513) \$ 311,584 \$ 599,098       -208.37%         Assessments (Debt Service)       \$ - \$ 440,417 \$ 440,417       #DIV/0!         Assessments (1%)       - 142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       - 12,154       12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       - (3,370)       - (3,370)         Grants - State and Federal            Other       18,318       3 (18,315)       -99.98%         Total Non-Operating Expenses:	Service Costs Construction		8,680		(7,045)		(15,725)	-181.16%					
Net Operating Profit/(Loss)         \$ (287,513) \$ 311,584 \$ 599,098         -208.37%           Non-Operating Revenues:         -         \$ 440,417 \$ 440,417 #DIV/0!           Assessments (Debt Service)         \$ -         \$ 440,417 \$ 142,917 #DIV/0!           Assessments (1%)         -         142,917 142,917 #DIV/0!           DWR Fixed Charge Recovery         -         12,154 12,154           Interest         (4,041)         11,330 15,371 -380.39%           Capital Improvement Fees         3,370 -         (3,370)           Grants - State and Federal         -         -           Other         18,318 3         (18,315) -99.98%           Total Non-Operating Revenues         \$ 194,681 \$ 184,638 \$ (10,043) -5.16%           Amortization of SWP         159,510 196,900 37,390 23.44%           Change in Investments in PRWA         -         -           Water Conservation Programs         7,578 13,808 6,230 82.21%         82.21%           Total Non-Operating Expenses:         -         -           Water Conservation Programs         7,578 13,808 6,230 82.21%         82.21%	Capitalized Construction		(154,605)		(32,959)		121,646	-78.68%					
Non-Operating Revenues:       \$ <ul> <li>Assessments (Debt Service)</li> <li>\$             <li>\$                 </li> <li>Assessments (1%)</li> <li>142,917</li> <li>440,417</li> <li>#DIV/0!</li> </li></ul> DWR Fixed Charge Recovery         -         12,154         12,154           Interest         (4,041)         11,330         15,371         -380.39%           Capital Improvement Fees         3,370         -         (3,370)           Grants - State and Federal         -         -           Other         18,318         3         (18,315)         -99.98%           Total Non-Operating Revenues         \$               17,647         \$               606,820         \$               589,174         3338.72%           Non-Operating Expenses:         -         -         -         -         -         -         -         -         -         -         -         -         - <td< td=""><td>Total Non-Cash Operating Expenses</td><td>\$</td><td>661,454</td><td>\$</td><td>612,310</td><td>\$</td><td>(49,144)</td><td>-7.43%</td><td></td><td></td><td></td><td></td><td></td></td<>	Total Non-Cash Operating Expenses	\$	661,454	\$	612,310	\$	(49,144)	-7.43%					
Assessments (Debt Service)       \$       -       \$       440,417       \$       #DIV/0!         Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)         Grants - State and Federal       -       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$       17,647       \$       606,820       \$       589,174       3338.72%         Non-Operating Expenses:       -       -       -       -       -       -         Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       -       -       -       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%       -         Total Non-Operating Expenses       \$       361,769       \$       395,346       \$       33,577       9.28%	Net Operating Profit/(Loss)	\$	(287,513)	\$	311,584	\$	599,098	-208.37%					
Assessments (Debt Service)       \$       -       \$       440,417       \$       #DIV/0!         Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)         Grants - State and Federal       -       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$       17,647       \$       606,820       \$       589,174       3338.72%         Non-Operating Expenses:       -       -       -       -       -       -         Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       -       -       -       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%       -         Total Non-Operating Expenses       \$       361,769       \$       395,346       \$       33,577       9.28%	Non-Operating Revenues:												
Assessments (1%)       -       142,917       142,917       #DIV/0!         DWR Fixed Charge Recovery       -       12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)         Grants - State and Federal       -       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$       17,647       \$       606,820       \$       589,174       3338.72%         Non-Operating Expenses:       -       -       -       -       -       -         Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%       -         Total Non-Operating Expenses       \$       361,769       \$       395,346       \$       33,577       9.28%		\$	-	\$	440.417	\$	440,417	#DIV/0!					
DWR Fixed Charge Recovery       -       12,154       12,154         Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)         Grants - State and Federal       -       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$       17,647       \$       606,820       \$       589,174       3338.72%         Non-Operating Expenses:       -       -       -       -       -       -         Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$       361,769       \$       395,346       \$       33,577       9.28%			-										
Interest       (4,041)       11,330       15,371       -380.39%         Capital Improvement Fees       3,370       -       (3,370)         Grants - State and Federal       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$ 17,647       \$ 606,820       \$ 589,174       3338.72%         Non-Operating Expenses:       -       -       -       -         Interest on Long-Term Debt       \$ 194,681       \$ 184,638       \$ (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$ 361,769       \$ 395,346       \$ 33,577       9.28%			-		12,154								
Grants - State and Federal       -       -         Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$       17,647       \$       606,820       \$       589,174       3338.72%         Non-Operating Expenses:       Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$       361,769       \$       395,346       \$       33,577       9.28%	Interest		(4,041)					-380.39%		,			
Other       18,318       3       (18,315)       -99.98%         Total Non-Operating Revenues       \$       17,647       \$       606,820       \$       589,174       3338.72%         Non-Operating Expenses:       Interest on Long-Term Debt       \$       194,681       \$       184,638       \$       (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$       361,769       \$       395,346       \$       33,577       9.28%	Capital Improvement Fees		3,370				(3,370)						
Total Non-Operating Revenues       \$ 17,647 \$ 606,820 \$ 589,174       3338.72%         Non-Operating Expenses:       194,681 \$ 194,681 \$ 184,638 \$ (10,043) -5.16%         Interest on Long-Term Debt       \$ 194,681 \$ 196,900       37,390       23.44%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$ 361,769 \$ 395,346 \$ 33,577       9.28%			-		-								
Non-Operating Expenses:         Interest on Long-Term Debt         \$ 194,681         \$ 184,638         \$ (10,043)         -5.16%           Amortization of SWP         159,510         196,900         37,390         23.44%           Change in Investments in PRWA         -         -         -           Water Conservation Programs         7,578         13,808         6,230         82.21%           Total Non-Operating Expenses         \$ 361,769         \$ 395,346         \$ 33,577         9.28%													
Interest on Long-Term Debt       \$ 194,681 \$ 184,638 \$ (10,043)       -5.16%         Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$ 361,769 \$ 395,346 \$ 33,577       9.28%	Total Non-Operating Revenues	\$	17,647	\$	606,820	\$	589,174	3338.72%					
Amortization of SWP       159,510       196,900       37,390       23.44%         Change in Investments in PRWA       -       -       -         Water Conservation Programs       7,578       13,808       6,230       82.21%         Total Non-Operating Expenses       \$ 361,769 \$ 395,346 \$ 33,577       9.28%	Non-Operating Expenses:												
Change in Investments in PRWA         -	Interest on Long-Term Debt	\$	194,681	\$	184,638	\$	(10,043)	-5.16%					
Water Conservation Programs         7,578         13,808         6,230         82.21%           Total Non-Operating Expenses         \$ 361,769         \$ 395,346         \$ 33,577         9.28%			159,510		196,9 <mark>0</mark> 0		37,390	23.44%					
Total Non-Operating Expenses         \$ 361,769         \$ 395,346         \$ 33,577         9.28%			-		-		-						
Net Earnings\$ (631,635) \$ 523,059 \$ 1,154,694 -182.81%	Total Non-Operating Expenses	\$	361,769	\$	395,346	\$	33,577	9.28%					
	Net Earnings	\$	(631,635)	\$	523,059	\$	1,154,694	-182.81%					

# YEAR-TO-YEAR COMPARISON September 2015 - To - September 2016



	2015	2016	Change	
Units Billed (AF)	1,535	1,864	329	21.40%
Active Connections	26,544	26,597	53	0.20%
Non-Active	843	808	-35	-4.15%
Total Revenue per Unit	\$3.10	\$2.94	-\$0.16	-5.04%
Total Revenue per Connection	\$68.06	\$79.15	\$11.09	16.29%
Units Billed per Connection	25.19	30.52	5.33	21.1 <mark>6</mark> %

# YEAR-TO-YEAR COMPARISON September 2014 - To - September 2016



	2014	2016	Change	
Units Billed (AF)	1,938	1,864	-74	-3.83%
Active Connections	26,470	26,597	127	0.48%
Non-Active	900	808	-92	-10.22%
Total Revenue per Unit	\$2.57	\$2.94	\$0.37	14.29%
Total Revenue per Connection	\$77.67	\$79.15	\$1.47	1.90%
Units Billed per Connection	31.89	30.52	-1.37	-4.29%

## Palmdale Water District

**Revenue Analysis** 

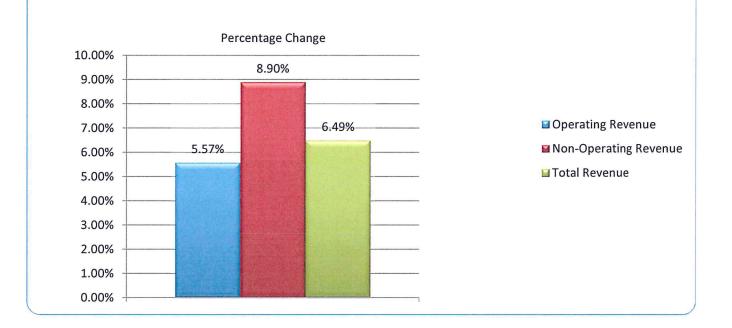
For the Nine Months Ending 9/30/2016

### 2015 to 2016 Comparison

	2016						2015 to 2016 Comparison								
			110			Adjusted	9/ of		These					0/	
		Thru August	0	eptember	Year-to-Date	Adjusted Budget	% of Budget		Thru	6	ontombor	Va	or to Data	%	
Operating Revenue:	-	August		eptember	Tear-to-Date	Buuger	Buuget		August	3	eptember	Te	ar-to-Date	Change	
Wholesale Water	\$	121,876	\$	121	\$ 121,997	\$ 160,000	76.25%	\$	90,028	¢	(32,694)	¢	57,334	88.67%	
Water Sales	Ψ	4,130,650	Ψ	934,352	5,065,002	7,242,000	69.94%	Ψ	40,901	Ψ	263,233	φ	304,134		
Meter Fees		8,112,707		1,020,177	9,132,883	12,079,000	75.61%						and the second	6.39%	
Water Quality Fees		542,086		105,533	647,619	934,500	69.30%		337,359		50,497		387,856	4.44%	704 004
Elevation Fees		217,461		44,856	262,317	400,000	65.58%		(52,629)		12,148		(40,481)	-5.88%	781,294
Other		499,391		44,858 75,774	575,165		66.88%		(27,919)		5,313		(22,606)	-7.93%	
Drought Surcharge						860,000	66.88%		(302,953)		(41,091)		(344,044)	-37.43%	
Total Water Sales	¢	765,590	¢	205,444	971,033	-	77 400/	•	481,361	•	58,886	•	540,248		
Total water Sales	Þ	14,389,760	Þ	2,386,257	\$ 16,776,017	\$21,675,500	77.40%	\$	566,148	\$	316,292	\$	882,440	5.57%	
Non-Operating Revenues:															
Assessments (Debt Service)	\$	3,561,083	\$	440,417	\$ 4,001,500	\$ 4,670,000	85.69%	\$	162,926	\$	(2,917)	\$	160,010	4.17%	
Assessments (1%)		1,463,434		142,917	1,606,351	2,025,000	79.33%		72,262		2,917		75,179	4.91%	
DWR Fixed Charge Recovery		191,196		12,154	203,350	200,000	101.68%		(62,536)		12,154		(50,382)	-19.86%	
Interest		55,589		11,330	66,918	35,000	191.20%		24,298		4,242		28,540	74.37%	
Capital Improvement Fees		234,459		-	234,459		468.92%		(119,433)		-		(119,433)	-33.75%	
Grants - State and Federal		306,915			306,915	485,000	63.28%		306,915		-		306,915		
Other		146,895		3	146,898	120,000	122.41%		135,699		(10)		135,689	1210.62%	
Total Non-Operating Revenues	\$	5,959,571	\$	606,820	\$ 6,566,391	\$ 7,585,000	86.57%	\$	520,133	\$	16,386	\$	536,519	8.90%	
Total Revenue		20,349,332		2,993,077	\$ 23,342,409	\$ 29,260,500	79.77%		1,086,281				1,418,959	6.49%	
			015			Arthurstead	0/ - 6								
		Thru	~		Veente Dete	Adjusted	% of								
Operating Revenues		August	3	eptember	Year-to-Date	Budget	Budget								
Operating Revenue:	¢	04 0 40	¢	20.045	¢ 04.000	<b>*</b> 005 000	00 7 40/								
Wholesale Water	\$	31,848	Φ	32,815			28.74%								
Water Sales		4,089,749		671,119	4,760,868	8,550,500	55.68%								
Meter Fees		7,775,347		969,680	8,745,027	11,506,000	76.00%								
Water Quality Fees		594,715		93,386	688,100	1,146,500	60.02%								
Elevation Fees		245,380		39,543	284,924	525,000	54.27%								
Other		802,345		116,865	919,210	1,450,000	63.39%								
Drought Surcharge	-	284,228	•	146,557	430,785	-									
Total Water Sales	\$	13,791,764	\$	2,037,150	\$ 15,828,915	\$23,178,000	68.29%								
Non-Operating Revenues:															
Assessments (Debt Service)	\$	3,398,157	\$	443,333	\$ 3,841,490	\$ 5,100,000	75.32%								
Assessments (1%)		1,391,172		140,000	1,531,172	1,950,000	78.52%								
DWR Fixed Charge Recovery		253,732			253,732	100,000	253.73%								
Interest		31,290		7,088	38,378	35,000	109.65%								
Capital Improvement Fees		353,892		¥	353,892		707.78%								
Grants - State and Federal		- 1		-	-	-									
Other		11,195		13	11,208	5,000	224.17%								
Total Non-Operating Revenues	\$	5,439,438	\$	590,434	\$ 6,029,872	\$ 7,240,000	83.29%								
Total Revenue	\$	19,231,203	\$	2,627,584	\$ 21,858,787	\$30,418,000	71.86%								

## **REVENUE COMPARISON YEAR-TO-DATE**

## September 2015-To-September 2016



### Palmdale Water District Operating Expense Analysis For the Nine Months Ending 9/30/2016 2016

2015 to 2016 Comparison

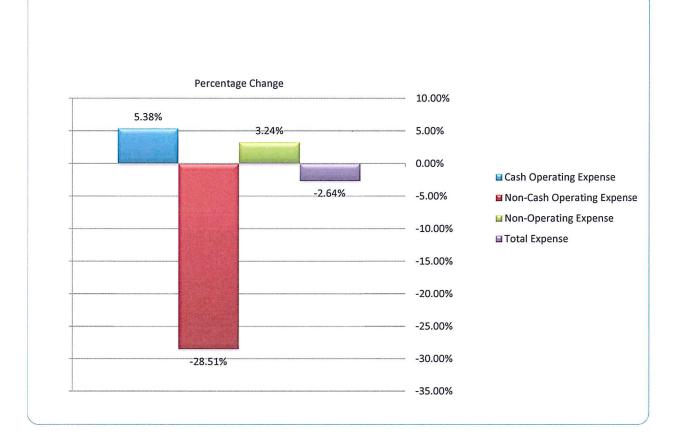
	Thru			Adjusted	% of	Thru			%
	August	September	Year-to-Date	Budget	Budget	August	Septemb	er Year-to-Date	Change
Cash Operating Expenses:									
Directors	\$ 103,764	\$ 12,798	\$ 116,562	\$ 145,750	79.97%	\$ 9,940	\$ 4,3	70 \$ 14,310	13.99%
Administration-Services	1,073,244	125,140	1,198,383	1,588,750	75.43%	165,647	70,0	37 235,684	11.36%
Administration-District	916,327	195,971	1,112,298	1,612,750	68.97%				
Engineering	807,014	99,712	906,726	1,279,250	70.88%	(39,703)	23,3	56 (16,347)	-1.77%
Facilities	4,458,610	466,102	4,924,712	6,513,750	75.60%	626,033	(56,7	30) 569,253	13.07%
Operations	1,791,925	187,161	1,979,086	2,449,250	80.80%	134,889	(72,8	09) 62,080	3.24%
Finance	819,448	89,512	908,961	1,168,250	77.81%	(353,676)	1,3	44 (352,332)	-27.93%
Water Conservation	167,179	22,030	189,209	239,250	79.08%	(55,734)	(13,8	74) (69,608)	-26.89%
Human Resources	257,406	34,010	291,416	420,350	69.33%	(35,962)	6,0	57 (29,905)	-9.31%
Information Technology	481,409	77,751	559,160	867,750	64.44%	(52,223)	32,3	07 (19,915)	-3.44%
Customer Care	919,355	78,622	997,977	1,386,750	71.97%	218,073	(26,3	76) 191,697	23.78%
Source of Supply-Purchased Water	1,479,882	714	1,480,596	1,725,000	85.83%	458,551	(38,0	04) 420,547	27.67%
Plant Expenditures	323,603	72,840	396,443	-		(134,060)	41,8	48 (92,211)	-18.87%
GAC Filter Media Replacement	521,064		521,064	934,500	55.76%	(74,980)		- (74,980)	-12.58%
Total Cash Operating Expenses	\$14,120,230	\$1,462,363	\$15,582,593	\$ 20,331,350	76.64%	\$ 866,796	\$ (28,5	24) \$ 838,272	5.38%
Non-Cash Operating Expenses:									
Depreciation	\$ 3,783,289	\$ 454,907	\$ 4,238,196	\$ 7,200,000	58.86%	\$ (2,018,295)	\$ (79,3	46) \$ (2,097,641)	-33.11%
OPEB Accrual Expense	1,566,881	195,860	1,762,742	2,250,000	78.34%	98,241	12,2	30 110,522	6.69%
Bad Debts	70,365	1,547	71,912	50,000	143.82%	63,691	(2,9	14) 60,777	545.86%
Service Costs Construction	90,486	(7,045)	83,441	125,000	66.75%	9,406	(13,6	38) (4,282)	-4.88%
Capitalized Construction	(427,832)	(32,959)	(460,791)	(1,000,000)	46.08%	302,504	4,4	71 306,975	-39.98%
Total Non-Cash Operating Expenses	\$ 5,083,189	\$ 612,310	\$ 5,695,499	\$ 8,625,000	66.03%	\$ (1,544,452)	\$ (79,1	97) \$ (1,623,649)	-28.51%
Non-Operating Expenses:									
Interest on Long-Term Debt	\$ 1,486,665	\$ 184.638	\$ 1,671,302	\$ 2,228,000	75.01%	\$ (32,333)	\$ (4.5	11) \$ (36,843)	-2.16%
Amortization of SWP	1,575,180	196,900	1,772,080	2,238,000	79.18%	192,164	24.0		13.89%
Change in Investments in PRWA	105,316		105,316			91,222	· · · ·	91) 91,131	642.44%
Water Conservation Programs	20,833	13,808	34,641	126,500	27.38%	(168,753)			-82.02%
Total Non-Operating Expenses	\$ 3,187,993	\$ 395,346	\$ 3,583,339	\$ 4,592,500	78.03%	\$ 82,300	\$ 30,1	1 1	3.24%
Total Expenses	\$ 22,391,413	\$ 2,470,018	\$ 24,861,431	\$ 33,548,850	74.11%	\$ (595,356)	\$ (77,5	37) \$ (672,893)	-2.64%

#### Palmdale Water District Operating Expense Analysis For the Nine Months Ending 9/30/2016 2015

	20	15			
	Thru			Adjusted	% of
	August	September	Year-to-Date	Budget	Budget
Cash Operating Expenses:					
Directors	\$ 93,823	\$ 8,428	\$ 102,252	\$ 118,500	86.29%
Administration-Services	1,823,923	251,073	2,074,996	2,667,250	77.80%
Administration-District					
Engineering	846,717	76,356	923,073	1,252,750	73.68%
Facilities	3,832,577	522,882	4,355,458	5,998,000	72.62%
Operations	1,657,036	259,970	1,917,006	2,624,000	73.06%
Finance	1,173,124	88,169	1,261,293	2,950,750	42.74%
Water Conservation	222,913	35,904	258,817	284,000	91.13%
Human Resources	293,367	27,954	321,321	326,100	98.53%
Information Technology	533,632	45,444	579,076	782,750	73.98%
Customer Care	701,283	104,998	806,280	-	
Source of Supply-Purchased Water	1,481,085	38,718	1,519,803	2,400,000	63.33%
Water Purchases-Prior Year OAP	(36,045)	-	(36,045)	250,000	-14.42%
Water Recovery	(423,709)	-	(423,709)	(100,000)	423.71%
Plant Expenditures	457,663	30,991	488,654	1,146,500	42.62%
GAC Filter Media Replacement	596,045	-	596,045	1,896,000	31.44%
Total Cash Operating Expenses	\$13,253,434	\$1,490,887	\$14,744,321	\$ 22,596,600	65.25%
Non-Cash Operating Expenses:					
Depreciation	\$ 5,801,584	\$ 534,253	\$ 6,335,838	\$ 6,450,000	98.23%
OPEB Accrual Expense	1,468,640	183,580	1,652,220	2,000,000	82.61%
Bad Debts	6,673	4,461	11,134	100,000	11.13%
Service Costs Construction	81,080	6,643	87,723	125,000	70.18%
Capitalized Construction	(730,336)	(37,430)	(767,767)	(1,000,000)	76.78%
Total Non-Cash Operating Expenses	\$ 6,627,641	\$ 691,507	\$ 7,319,148	\$ 7,675,000	95.36%
	+ -,,	• ••••,•••	• .,••,•	•	00.0070
Non-Operating Expenses:					
Interest on Long-Term Debt	\$ 1,518,997	\$ 189,148	\$ 1,708,146	\$ 2,111,000	80.92%
Amortization of SWP	1,383,016	172,877	1,555,893	1,679,000	92.67%
Change in Investments in PRWA	14,094	91	14,185	-	
Water Conservation Programs	189,586	3,045	192,631	200,000	96.32%
Total Non-Operating Expenses	\$ 3,105,693	\$ 365,162	\$ 3,470,855	\$ 3,990,000	86.99%
Total Expenses	\$ 22,986,769	\$ 2,547,556	\$ 25,534,324	\$ 34,261,600	74.53%

#### 2015 to 2016 Comparison

# EXPENSE COMPARISON YEAR-TO-DATE September 2015-To-September 2016



### Palmdale Water District 2016 Directors Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ORIGINAL ACTUAL BUDGET A 2016 2016		ADJUSTMENTS 2016	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-01-4000-000 Directors Pay	\$ 43,200	\$ 5 <mark>0,0</mark> 00	\$-	\$ 6,800	86.40%
Employee Benefits 1-01-4005-000 Payroll Taxes 1-01-4010-000 Health Insurance Subtotal (Benefits)	3,305 57,259 60,564	5,500 76,250 81,750	<u>_</u>	2,195 18,991 18,991	60.09% 75.09% 74.08%
Total Personnel Expenses	\$ 103,764	\$ 131,750	\$-	\$ 25,791	78.76%
OPERATING EXPENSES: 1-01-4050-000 Directors Travel, Seminars & Meetings Subtotal Operating Expenses	<u> </u>	<u>14,000</u> 14,000		<u>1,202</u> 1,202	91.41% 91.41%
Total O & M Expenses	\$ 116,562	\$ 145,750	\$-	\$ 26,993	79.97%

## Palmdale Water District 2016 Directors Budget For The Month Of September 2016

						Directo	rs Pay	Health	n Ins.
		2016	_	2015		2016	2015	2016	2015
Personnel Budget:					Alvarado	1,350	0	1,600	1,591
					Dino	1,350	0	1,134	1,125
1-01-4000-000 Directors Pay	\$	5,550	\$	1,950	Dizmang	0	750	0	0
					Estes	1,050	1,200	1,591	1,566
Employee Benefits					Henriquez	900	0	1,257	0
1-01-4005-000 Payroll Taxes		448		608	Mac Laren	900	0	587	586
1-01-4010-000 Health Insurance		6,168		4,868		5,550	1,950	6,168	4,868
Subtotal (Benefits)		6,616		5,476					
		,				Opera	ating		
Total Personnel Expenses	\$	12,166	\$	7,426		2016	2015		
		-			Alvarado	0	0		
					Dino	0	457		
OPERATING EXPENSES:					Dizmang	0	40		
1-01-4050-000 Directors Travel, Seminars & Meetings		655		1,122	Estes	655	0		
Subtotal Operating Expenses	-	655		1,122	Henriquez	0	0		
					Mac Laren	0	625		
Total O & M Expenses	\$	12,821	\$	8,549		655	1,122		

### Palmdale Water District 2016 Administration Services Budget For the Nine Months Ending Friday, September 30, 2016

		YTD ACTUAL 2016		DRIGINAL BUDGET 2016	ADJUSTMENTS 2016	E	DJUSTED BUDGET EMAINING	PERCENT USED
Personnel Budget:								
1-02-4000-000 Salaries 1-02-4000-100 Overtime Subtotal (Salaries)	\$	738,692 4,644 743,336	\$	982,000 8,250 990,250	\$ -	\$	243,308 3,606 246,914	75.22% 56.29% 75.07%
Employee Benefits 1-02-4005-000 Payroll Taxes 1-02-4010-000 Health Insurance 1-02-4015-000 PERS	э \$	52,738 102,260 79,909	\$	74,000 135,000 117,500	\$ -	Ф	21,262 32,740 37,591	71.27% 75.75% 68.01%
Subtotal (Benefits) Total Personnel Expenses	\$ \$	234,907 978,243	\$ \$	326,500 1,316,750	\$ - \$ -	\$ \$	91,593 338,507	71.95% 74.29%
OPERATING EXPENSES: 1-02-4050-100 General Manager Travel 1-02-4060-100 General Manager Conferences & Seminars 1-02-4130-000 Bank Charges 1-02-4150-000 Accounting Services 1-02-4175-000 Permits 1-02-4180-000 Postage 1-02-4190-100 Public Relations - Publications 1-02-4190-900 Public Relations - Other 1-02-4200-000 Advertising 1-02-4205-000 Office Supplies 1-02-4210-000 Office Furniture Subtotal Operating Expenses	\$	4,621 2,150 116,938 23,619 10,300 9,456 29,642 2,380 1,643 14,058 5,333 220,140	\$	5,000 4,000 140,000 27,500 10,000 27,500 35,000 1,000 4,000 18,000	\$ -	\$	379 1,850 23,062 3,881 (300) 18,044 5,358 (1,380) 2,357 3,942 (5,333) 51,860	92.43% 53.75% 83.53% 85.89% 103.00% 34.39% 84.69% 237.97% 41.08% 78.10% 0.00% 80.93%
Total Departmental Expenses	\$	1,198,383	\$	1,588,750	\$ -	\$	390,367	75.43%

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### Palmdale Water District 2016 Administration District Wide Budget For the Nine Months Ending Friday, September 30, 2016

		YTD ACTUAL 2016		DRIGINAL BUDGET 2016	AD	JUSTMENTS 2016	E	DJUSTED BUDGET EMAINING	PERCENT USED
Personnel Budget:									
1-02-5070-001 On-Call	\$	61,186	\$	95,000			\$	33,814	64.41%
Subtotal (Salaries)	\$	61,186	\$	95,000	\$	-	\$	33,814	64.41%
Employee Benefits									
1-02-5070-002 PERS-Unfunded Liability	\$	297,491	\$	404,750				107,259	73.50%
1-02-5070-003 Workers Compensation		118,158		125,000				6,842	94.53%
1-02-5070-004 Vacation Benefit Expense		(22,988)		35,000				57,988	-65.68%
1-02-5070-005 Life Insurance		4,495		8,000				3,505	56.19%
Subtotal (Benefits)	\$	397,156	\$	572,750	\$	-	\$	175,594	69.34%
Total Personnel Expenses	\$	458,342	\$	667,750	\$	-	\$	209,408	68.64%
OPERATING EXPENSES:	\$	10 151	\$	20.000				0.040	00 70%
1-02-5070-006 Other Operating 1-02-5070-007 Consultants	Ф	16,151 59,448	Ф	20,000 160.000				3,849 100.552	80.76% 37.16%
1-02-5070-008 Insurance		222,153		300.000				77,847	74.05%
1-02-5070-009 Groundwater Adjudication		45,575		80,000				34,425	56.97%
1-02-5070-010 Legal Services		117,224		160,000				42,776	73.26%
1-02-5070-011 Memberships/Subscriptions		88,522		150,000				61,478	59.01%
1-02-5070-012 Elections		104,882		75,000				(29,882)	139.84%
Subtotal Operating Expenses	\$	653,955	\$	945,000	\$	-	\$	291,045	69.20%
Total Departmental Expenses	\$	1,112,298	\$	1,612,750	\$	-	\$	500,452	68.97%

### Palmdale Water District 2016 Engineering Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ACTUAL	-	RIGINAL	ADJL	ADJUSTE ADJUSTMENTS BUDGET			PERCENT
	 2016		2016		2016	R	EMAINING	USED
Personnel Budget:								
1-03-4000-000 Salaries 1-03-4000-100 Overtime	\$ 627,195 4,981	\$	852,000 6,750			\$	224,805 1,769	73.61% 73.79%
Subtotal (Salaries)	\$ 632,175	\$	858,750			\$	226,575	73.62%
Employee Benefits 1-03-4005-000 Payroll Taxes 1-03-4010-000 Health Insurance	48,097 118,434		64,000 155,000				15,903 36,566	75.15% 76.41%
1-03-4015-000 PERS	67,675		101.000				33,325	67.01%
Subtotal (Benefits)	\$ 234,206	\$	320,000	\$	-	\$	85,794	73.19%
Total Personnel Expenses	\$ 866,381	\$	1,178,750	\$		\$	312,369	73.50%
OPERATING EXPENSES:								
1-03-4155-000 Contracted Services	28,491		64,000				35,509	44.52%
1-03-4165-000 Memberships/Subscriptions	1,786		2,500				715	71.42%
1-03-4250-000 General Materials & Supplies	4,251		3,000				(1,251)	141.71%
1-03-8100-100 Computer Software - Maint. & Support	 5,817		31,000				25,183	18.77%
Subtotal Operating Expenses	\$ 40,345	\$	100,500	\$	-	\$	60,155	40.14%
Total Departmental Expenses	\$ 906,726	\$	1,279,250	\$	-	\$	372,524	70.88%

#### Palmdale Water District 2016 Facilities Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ACTUAL	ORIGINAL BUDGET	ADJUSTMENTS	ADJUSTED BUDGET	PERCENT
	2016	2016	2016	REMAINING	USED
Personnel Budget:					
1-04-4000-000 Salaries	\$ 1,506,766	\$ 2,083,750		\$ 576,984	72.31%
1-04-4000-100 Overtime	85,099	90,000		4,901	94.55%
Subtotal (Salaries)	\$ 1,591,865	\$ 2,173,750	\$ -	\$ 581,885	73.23%
Employee Benefits					
1-04-4005-000 Payroll Taxes	123,681	166,500		42,819	74.28%
1-04-4010-000 Health Insurance	338,624	444,500		105,876	76.18%
1-04-4015-000 PERS	157,078	257,500		100,422	61.00%
Subtotal (Benefits)	\$ 619,384	\$ 868,500	\$ -	\$ 249,116	71.32%
Total Personnel Expenses	\$ 2,211,248	\$ 3,042,250	\$ -	\$ 831,002	72.68%
	ψ 2,211,240	\$ 3,042,230	φ -	\$ 031,002	12.00%
OPERATING EXPENSES:					
1-04-4155-000 Contracted Services	\$ 454,366	\$ 488,000		\$ 33,634	93.11%
1-04-4175-000 Permits-Dams	10,985	50,000		39,015	21.97%
1-04-4215-100 Natural Gas - Wells & Boosters	130,999	225,000		94,001	58.22%
1-04-4215-200 Natural Gas - Buildings	31,928	9,000		(22,928)	354.76%
1-04-4220-100 Electricity - Wells & Boosters	964,429	1,480,000		515,571	65.16%
1-04-4220-200 Electricity - Buildings	57,108	88,000		30,892	64.90%
1-04-4225-000 Maint. & Repair - Vehicles	27,616	35,000		7,384	78.90%
1-04-4230-100 Maint. & Rep. Office Building	24,899	15,000		(9,899)	165.99%
1-04-4230-110 Maint. & Rep. Office Equipment	65	-		(65)	
1-04-4235-110 Maint. & Rep. Equipment	1,250	6,500		5,250	19.22%
1-04-4235-400 Maint. & Rep. Operations - Wells	73,028	75,000		1,972	97.37%
1-04-4235-405 Maint. & Rep. Operations - Boosters	46,153	50,000		3,847	92.31%
1-04-4235-410 Maint. & Rep. Operations - Shop Bldgs	7,396	10,000		2,604	73.96%
1-04-4235-415 Maint. & Rep. Operations - Facilities	21,681	15,000		(6,681)	144.54%
1-04-4235-420 Maint. & Rep. Operations - Water Lines	244,342	225,000		(19,342)	108.60%
1-04-4235-425 Maint. & Rep. Operations - Littlerock Dam	23,134	15,000		(8,134)	154.23%
1-04-4235-430 Maint. & Rep. Operations - Palmdale Dam	795	7,500		6,705	10.60%
1-04-4235-435 Maint. & Rep. Operations - Palmdale Canal	-	10,000		10,000	0.00%
1-04-4235-440 Maint. & Rep. Operations - Large Meters 1-04-4235-445 Maint. & Rep. Operations - Telemetry	28,556	10,000		(18,556)	285.56%
1-04-4235-445 Maint. & Rep. Operations - Telemetry 1-04-4235-450 Maint. & Rep. Operations - Hypo Generators	2,933	4,000		1,067	73.32%
1-04-4235-455 Maint. & Rep. Operations - Heavy Equipment	757	10,000		9,243	7.57%
1-04-4235-460 Maint. & Rep. Operations - Reavy Equipment	29,135 2,680	45,000		15,865	64.75%
1-04-4235-470 Maint. & Rep. Operations - Storage Reservoirs	2,000	5,000 225,000		2,320	53.59%
1-04-4270-300 Telecommunication - Other	5,047	4,000		(32,519) (1,047)	114.45% 126.18%
1-04-4300-200 Testing - Large Meters	15,906	12,500		(3,406)	127.25%
1-04-4300-300 Testing - Edison Testing	5,510	30,000		24,490	18.37%
1-04-6000-000 Waste Disposal	21,615	20,000		(1,615)	108.07%
1-04-6100-100 Fuel and Lube - Vehicle	46,831	105,000		58,169	44.60%
1-04-6100-200 Fuel and Lube - Machinery	13,960	40,000		26,040	34.90%
1-04-6200-000 Uniforms	20,689	22,500		1,811	91.95%
1-04-6300-100 Supplies - General	52,498	47,500		(4,998)	110.52%
1-04-6300-200 Supplies - Hypo Generators	6,094	6,500		406	93.75%
1-04-6300-300 Supplies - Electrical	970	3,000		2,030	32.33%
1-04-6300-400 Supplies - Telemetry	203	5,000		4,797	4.07%
1-04-6300-800 Supplies - Construction Materials	47,201	35,000		(12,201)	134.86%
1-04-6400-000 Tools	22,529	25,000		2,471	90.11%
1-04-7000-100 Leases -Equipment	12,657	12,500		(157)	101.26%
Subtotal Operating Expenses	\$ 2,713,463	\$ 3,471,500	\$ -	\$ 758,037	78.16%
Total Departmental Expenses	\$ 4,924,711	\$ 6,513,750	\$ -	\$ 1,589,039	75.60%

### Palmdale Water District 2016 Operation Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ORIGINAL ACTUAL BUDGET ADJUSTMENTS					DJUSTED BUDGET	PERCENT		
		2016		2016	AD	2016	_	EMAINING	USED
Personnel Budget:									
Source of the construction of the second secon									
1-05-4000-000 Salaries	\$	754,222	\$	1,012,500			\$	258,278	74.49%
1-05-4000-100 Overtime		43,676		56,000				12,324	77.99%
Subtotal (Salaries)	\$	797,898	\$	1,068,500	\$	-	\$	270,602	74.67%
Employee Benefits									
1-05-4005-000 Payroll Taxes		61,278		84,500				23,222	72.52%
1-05-4010-000 Health Insurance		141,550		183,500				41,950	77.14%
1-05-4015-000 PERS		84,219		137,750				53,531	61.14%
Subtotal (Benefits)	\$	287,047	\$	405,750	\$	-	\$	118,703	70.74%
Total Personnel Expenses	\$	1,084,945	\$	1,474,250	\$	-	\$	389,305	73.59%
				_					
OPERATING EXPENSES:									te notor se ellevandes
1-05-4155-000 Contracted Services	\$	52,470	\$	93,500			\$	41,030	56.12%
1-05-4175-000 Permits 1-05-4215-200 Natural Gas - WTP		14,015		40,000				25,985	35.04%
		764		3,000				2,236	25.46%
A THE REPORT OF A DESCRIPTION OF A DESCRIPANTO OF A DESCRIPTION OF A DESCRIPTION OF A DESCRIPTION OF A DESCR		89,175		125,000				35,825	71.34%
		126		500				374	25.17%
1-05-4235-110 Maint. & Rep. Operations - Equipment 1-05-4235-410 Maint. & Rep. Operations - Shop Bldgs		12,996		11,500				(1,496)	113.01%
		14,161		6,000				(8,161)	236.02%
		53,161		45,000				(8,161)	118.14%
1-05-4235-450 Maint. & Rep. Operations - Hypo Generator 1-05-4235-500 Maint. & Rep. Operations - Wind Turbine		64,014		18,000				(46,014)	355.63%
		18,893		10,000				(8,893)	188.93%
1-05-6000-000 Waste Disposal		3,822		20,000				16,178	19.11%
1-05-6200-000 Uniforms		10,786		16,000				5,214	67.41%
1-05-6300-100 Supplies - General		12,538		15,000				2,462	83.59%
1-05-6300-600 Supplies - Lab		40,526		40,000				(526)	101.31%
1-05-6300-700 Outside Lab Work		57,175		92,000				34,825	62.15%
1-05-6400-000 Tools		4,033		6,500				2,467	62.04%
1-05-6500-000 Chemicals		445,264		400,000				(45,264)	111.32%
1-05-7000-100 Leases -Equipment		224		3,000				2,776	7.46%
3-05-4300-100 Filter Media Testing/Inspection		-		30,000				30,000	0.00%
Subtotal Operating Expenses	\$	894,141	\$	975,000	\$	-	\$	50,859	91.71%
Total Departmental Expenses	\$	1,979,086	\$ :	2,449,250	\$	-	\$	440,164	80.80%

#### Palmdale Water District 2016 Finance Budget For the Nine Months Ending Friday, September 30, 2016

		YTD ACTUAL 2016	100	RIGINAL BUDGET 2016	ADJ	USTMENTS 2016		DJUSTED BUDGET EMAINING	PERCENT
Personnel Budget:									
1-06-4000-000 Salaries 1-06-4000-100 Overtime Subtotal (Salaries)	\$	497,411 236 497,648	\$	670,250 3,000 673,250	\$		\$	172,839 2,764 175,602	74.21% 7.88% 73.92%
Employee Benefits	Ψ	497,040	Ψ	075,250	φ	-	φ	175,002	15.9270
1-06-4005-000 Payroll Taxes 1-06-4010-000 Health Insurance 1-06-4015-000 PERS		37,498 69,810 57,519		49,000 83,000 87,000				11,502 13,190 29,481	76.53% 84.11% 66.11%
Subtotal (Benefits)	\$	164,826	\$	219,000	\$	-	\$	54,174	75.26%
Total Personnel Expenses	\$	662,474	\$	892,250	\$	-	\$	229,776	74.25%
OPERATING EXPENSES:									
1-06-4155-000 Contracted Services 1-06-4155-100 Contracted Services - Infosend 1-06-4165-000 Memberships/Subscriptions 1-06-4230-110 Maintenance & Repair - Office Equipment	\$	3,000 205,411 220	\$	6,000 225,000 500 500			\$	3,000 19,589 280 500	50.00% 91.29% 44.00% 0.00%
1-06-4250-000 General Material & Supplies 1-06-4260-000 Business Forms		321 2,842		3,000 7,500				2,679 4,658	10.69% 37.90%
1-06-4270-100 Telecommunication - Office 1-06-4270-200 Telecommunication - Cellular Stipend 1-06-7000-100 Leases - Equipment		17,524 15,300 1,869		12,000 18,500 3,000				(5,524) 3,200 1,131	146.03% 82.70% 62.31%
Subtotal Operating Expenses	\$	246,487	\$	276,000	\$	-	\$	29,513	89.31%
Total Departmental Expenses	\$	908,961	\$	1,168,250	\$	-	\$	259,289	77.81%

#### Palmdale Water District 2016 Water Conservation Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ACTUAL 2016	ORIGINAL BUDGET 2016	ADJUSTMENTS 2016	ADJUSTED BUDGET REMAINING	PERCENT
Personnel Budget:					
1-07-4000-000 Salaries 1-07-4000-100 Overtime	\$   92,139 316	\$ 129,000 1,000		\$ 36,861 684	71.43% 31.56%
Subtotal (Salaries)	\$ 92,455	\$ 130,000		\$ 37,545	71.12%
Employee Benefits					
1-07-4005-000 Payroll Taxes	9,438	10.000		562	94.38%
1-07-4010-000 Health Insurance	29,293	38,000		8,707	77.09%
1-07-4015-000 PERS	6,462	17,250		10,788	37.46%
Subtotal (Benefits)	\$ 45,193	\$ 65,250	\$-	\$ 20,057	69.26%
Total Personnel Expenses	\$ 137,648	\$ 195,250	\$-	\$ 56,918	70.50%
OPERATING EXPENSES:					
1-07-4190-300 Public Relations - Landscape Workshop/Training	\$ 5,164	\$ 1,000		\$ (4,164)	516.36%
1-07-4190-400 Public Relations - Contests	-	1,000		1,000	0.00%
1-07-4190-500 Public Relations - Education Programs	299	2,500		2,201	11.96%
1-07-4190-700 Public Relations -General Media	38,607	25,000		(13,607)	154.43%
1-07-4190-900 Public Relations - Other	4,735	2,000		(2,735)	236.73%
1-07-4500-000 Drought Enforcement	714	7,500		6,786	9.52%
1-07-6300-100 Supplies - Misc.	2,043	5,000	<u>^</u>	2,957	40.86%
Subtotal Operating Expenses	\$ 51,561	\$ 44,000	\$-	\$ (7,561)	117.19%
Total Departmental Expenses	\$ 189,209	\$ 239,250	\$-	\$ 49,356	79.08%

### Palmdale Water District 2016 Human Resources Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ACTUAL 2016	ORIGINAL BUDGET 2016	ADJUSTMENTS 2016	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-08-4000-000 Salaries 1-08-4000-100 Salaries - Overtime	\$ 84,877 4	\$ 116,000		31,123	73.17%
1-08-4000-200 Salaries - Intern Program Subtotal (Salaries)	29,513 \$ 114,394	40,000 \$ 156,000		10,487 \$ 41,610	73.78% 73.33%
Employee Benefits					
1-08-4005-000 Payroll Taxes	8,796	15,250		6,454	57.68%
1-08-4010-000 Health Insurance	14,310	18,250		3,940	78.41%
1-08-4015-000 PERS	5,321	7,250		1,929	73.39%
Subtotal (Benefits)	\$ 28,427	\$ 40,750	\$-	\$ 12,32 <mark>3</mark>	69.76%
Total Personnel Expenses	\$ 142,821	\$ 196,750	\$-	\$ 53,934	72.59%
OPERATING EXPENSES:					
1-08-4050-000 Staff Travel	\$ 30,701	\$ 27,500		\$ (3,201)	111.64%
1-08-4060-000 Staff Conferences & Seminars	15,017	25,000		9,983	60.07%
1-08-4070-000 Employee Expense	42,714	60,000		17,286	71.19%
1-08-4090-000 Temporary Staffing	8,686	-		(8,686)	
1-08-4095-000 Employee Recruitment	1,642	3,000		1,358	54.73%
1-08-4100-000 Employee Retention	3,173	20,000		16,827	15.86%
1-08-4105-000 Employee Relations	1,756	3,500		1,744	50.17%
1-08-4110-000 Consultants	3,797	1,000		(2,797)	379.68%
1-08-4120-100 Training-Safety	12,603	35,000		22,397	36.01%
1-08-4120-200 Training-Speciality	10,0 <mark>1</mark> 6	25,000		14,984	40.06%
1-08-4121-000 Safety Program	369	1,000		631	36.88%
1-08-4165-000 Membership/Subscriptions	714	1,600		886	44.63%
1-08-4165-100 HR/Safety Publications	79	1,000		921	7.93%
1-08-6300-500 Supplies - Safety	17,329	20,000		2,671	86.64%
Subtotal Operating Expenses	\$ 148,595	\$ 223,600	\$-	\$ 75,005	66.46%
Total Departmental Expenses	\$ 291,416	\$ 420,350	\$-	\$ 128,938	69.33%

#### Palmdale Water District 2016 Information Technology Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ACTUAL 2016		ORIGINAL BUDGET 2016		ADJUSTMENTS 2016		ADJUSTED BUDGET REMAINING		PERCENT USED
Personnel Budget:									
1-09-4000-000 Salaries 1-09-4000-100 Overtime	\$	169,337 1,761	\$	225,500 2,500			\$	56,163 739	75.09% 70.45%
Subtotal (Salaries)	\$	171,098	\$	228,000			\$	56,902	75.04%
Employee Benefits									
1-09-4005-000 Payroll Taxes		13,015		16,000				2,985	81.34%
1-09-4010-000 Health Insurance		29,103		38,000				8,897	76.59%
1-09-4015-000 PERS		19,906		29,500				9,594	67.48%
Subtotal (Benefits)	\$	62,024	\$	83,500	\$	-	\$	21,476	74.28%
Total Personnel Expenses	\$	233,122	\$	311,500	\$	-	\$	77,640	74.84%
OPERATING EXPENSES:1-09-4155-000Contracted Services*1-09-4165-000Memberships/Subscriptions1-09-4270-000Telecommunications1-09-8000-100Computer Equipment - Computers*1-09-8000-200Computer Equipment - Laptops1-09-8000-300Computer Equipment - Monitors1-09-8000-500Computer Equipment - Toner Cartridges1-09-8000-550Computer Equipment - Tolephony1-09-8000-600Computer Equipment - Other1-09-8100-100Computer Software - Maint. and Support1-09-8100-140Computer Software - Starnik1-09-8100-150Computer Software - Dynamics GP Support1-09-8100-200Computer Software - Software and Upgrades	\$	85,889 1,410 60,243 15,931 14,349 192 83 - 16,197 25,171 71,100 29,935 5,539	\$	121,500 2,000 79,250 20,000 16,000 2,000 3,000 2,500 40,000 60,000 130,000 60,000 20,000	\$	(11,000) 11,000	\$	24,611 590 19,007 15,069 1,651 1,808 2,917 2,500 23,803 34,829 58,900 30,065 14,461	77.73% 70.50% 76.02% 51.39% 89.68% 9.58% 2.77% 0.00% 40.49% 41.95% 54.69% 49.89% 27.70%
Subtotal Operating Expenses	\$	326,039	\$	556,250	\$	-	\$	230,211	58.61%
Total Departmental Expenses	\$	559,160	\$	867,750	\$	-	\$	307,851	64.44%

\* Budget adjustments by General Manager per Appendix A

#### Palmdale Water District 2016 Customer Care Budget For the Nine Months Ending Friday, September 30, 2016

	YTD ACTUAL	ORIGINAL BUDGET		ADJUSTMENTS		ADJUSTED BUDGET		PERCENT
	 2016		2016		2016		EMAINING	USED
Personnel Budget:								
1-10-4000-000 Salaries 1-10-4000-100 Overtime	\$ 661,601 5,725	\$	929,250 10,000			\$	267,649 4,275	71.20% 57.25%
Subtotal (Salaries)	\$ 667,326	\$	939,250	\$	-	\$	271,924	71.05%
Employee Benefits 1-10-4005-000 Payroll Taxes 1-10-4010-000 Health Insurance 1-10-4015-000 PERS Subtotal (Benefits)	\$ 52,816 174,497 80,322 307,634	\$	71,500 217,000 119,000 407,500	\$	-	\$	18,684 42,503 38,678 99,866	73.87% 80.41% 67.50% 75.49%
Total Personnel Expenses	\$ 974,961	\$	1,346,750	\$	-	\$	371,790	72.39%
OPERATING EXPENSES: 1-10-4155-000 Contracted Services 1-10-4230-110 Maintenance & Repair-Office Equipment 1-10-4250-000 General Material & Supplies 1-10-4260-000 Business Forms Subtotal Operating Expenses Total Departmental Expenses	\$ 15,922 499 6,595 - 23,017	\$	22,000 500 7,500 10,000 40,000		-	\$	6,078 1 905 10,000 16,983	72.37% 99.84% 87.94% 0.00% 57.54%
Total Departmental Expenses	\$ 997,977	\$	1,386,750	\$	-	\$	388,773	71.97%

### **AGENDA ITEM NO. 7.3**

## Water Revenue Bond - Series 2013A Updated: October 31, 2016

Project	Work Order	Description			Contractual Commitment		Payout to Date		Grant Funds/Operating Budget		Incommitted Bond \$	
Spec. 1204	603-12	Ave. Q - Q-3, Division and Sumac	\$	725,000	\$	765,085	\$	765,085	\$	-	\$	(40,085)
Spec. 1201	606-11	20th, Puerta, Sweetbriar, and 22nd St. E.	\$	1,450,000	\$	1,487,261	\$	1,487,261	\$	-	\$	(37,261)
Spec. 1205	605-12	Frontier, 31st St. E., etc. between Ave. Q and Q-4	\$	1,200,000	\$	1,291,539	\$	1,291,539	\$	485,000	\$	(91,539)
Spec. 1207	607-12	10th St. E. between Ave. P and Palmdale Blvd.	\$	1,400,000	\$	1,327,806	\$	1,327,806	\$	-	\$	72,194
LRDSR	501-04	Littlerock Sediment Removal (EIR/EIS/Permits)	\$	975,000	\$	869,023	\$	642,838	\$	-	\$	105,977
LCGRRP	400-12	Littlerock Recharge and Recovery (Feasibility)	\$	1,500,000	\$	769,891	\$	769,891	\$	-	\$	730,109
UAR	TBD	Upper Amargosa Recharge (Project Capacity)	\$	1,250,000	\$	1,250,000	\$	129,215	\$	668,589	\$	-
Spec. 0905	601-09	15th St. E. between Ave. P and Ave. Q (Material)	\$	-	\$	362,984	\$	362,984	\$	-	\$	(362,984)
PRGRRP	501-04	Palmdale Regional Recharge and Recovery (Permits)	\$	-	\$	1,530,000	\$	1,277,467			\$	(1,530,000)
Totals:			\$	8,500,000	\$	9,653,589	\$	8,054,088	\$	1,153,589	\$	(1,153,589)

Requisition No.	Рауее	Date Approved	Invoice No.	Project	Payr	ment Amount
2	Issuance Costs	Jul 8, 2013	N/A	WRB	\$	24,815.84
3	BV Construction - Progress Payment #1	Jul 9, 2013	1	Spec. 1204	\$	98,552.53
4	JT Eng Design Progress Payment	Jul 17, 2013	5187	Spec. 1207	\$	9,108.00
5	BV Construction - Progress Payment #2	Aug 5, 2013	2	Spec. 1204	\$	145,175.44
6	BV Construction - Progress Payment #3-4	Sep 4, 2013	3 and 4	Spec. 1204	\$	167,790.43
7	Aspen - EIR/EIS Progress Payment	Sep 30, 2013	1116.002-01	LRDSR	\$	18,499.60
8	BV Construction - Progress Payment #5	Sep 30, 2013	5	Spec. 1204	\$	46,862.08
9	BV Construction - Progress Payment #6	Oct 24, 2013	6	Spec. 1204	\$	51,052.05
10	Aspen - EIR/EIS Progress Payment	Oct 24, 2013	1116.002-02	LRDSR	\$	8,410.32
11	BV Construction - Progress Payment #7	Nov 7, 2013	7	Spec. 1204	\$	87,960.50
12	BV Construction - Progress Payment #8	Dec 4, 2013	8	Spec. 1204	\$	70,650.08
13	Aspen - EIR/EIS Progress Payment	Dec 4, 2013	1116.002-03	LRDSR	\$	11,054.97
14	Kennedy/Jenks - Progress Payment	Jan 2, 2014	78236	LCGRRP	\$	24,066.25
14	BV Construction - Progress Payment #1	Jan 2, 2014	1	Spec. 1201	\$	29,925.00
14	BV Construction - Progress Payment #9	Jan 2, 2014	9	Spec. 1204	\$	58,787.84
14	Aspen - EIR/EIS Progress Payment	Jan 2, 2014	1116.002-04	LRDSR	\$	36,178.95
14	JT Eng Design Progress Payment	Jan 2, 2014	5200	Spec. 1207	\$	9,518.00
15	BV Construction - Progress Payment #2 & #3	Jan 21, 2014	2 & 3	Spec. 1201	\$	114,095.00
16	Aspen - EIR/EIS Progress Payment	Feb 24, 2014	1116.002-05	LRDSR	\$	4,917.47
16	BV Construction - Progress Payment #4 & #5	Feb 24, 2014	4 & 5	Spec. 1201	\$	131,743.15
17	BV Construction - Retention Payment	Mar 3, 2014	10	Spec. 1204	\$	38,254.26
17	Kennedy/Jenks - Progress Payment	Mar 3, 2014	79010 & 80391	LCGRRP	\$	113,652.66
18	BV Construction - Progress Payment #6	Mar 31, 2014	6	Spec. 1201	\$	126,834.50
18	Aspen - EIR/EIS Progress Payment	Mar 31, 2014	1116.002-06 and 07	LRDSR	\$	17,080.04
19	Kennedy/Jenks - Progress Payment	Apr 16, 2014	78236	LCGRRP	\$	28,228.60
19	BV Construction - Progress Payment #7	Apr 16, 2014	7	Spec. 1201	\$	252,741.80
20	BV Construction - Progress Payment #8	May 15, 2014	8	Spec. 1201	\$	69,825.00
20	Aspen - EIR/EIS Progress Payment	May 15, 2014	1116.002-08	LRDSR	\$	33,388.96
20	Kennedy/Jenks - Progress Payment	May 15, 2014	82422 & 80900	LCGRRP	\$	135,858.74
21	BV Construction - Progress Payment #9	Jun 4, 2014	9	Spec. 1201	\$	67,260.00
21	Aspen - EIR/EIS Progress Payment	Jun 4, 2014	1116.002-09	LRDSR	\$	31,845.93
22	BV Construction - Progress Payment #10	Jun 30, 2014	10	Spec. 1201	\$	139,498.00
23	Kennedy/Jenks - Progress Payment	Jun 30, 2014	83735	LCGRRP	\$	30,172.21
23	Aspen - EIR/EIS Progress Payment	Jun 30, 2014	1116.002-10	LRDSR	\$	10,672.32
24	BV Construction - Progress Payment #11	Jul 21, 2014	11	Spec. 1201	\$	141,217.50
24	Kennedy/Jenks - Progress Payment	Jul 21, 2014	84147	LCGRRP	\$	26,431.83
24	Aspen - EIR/EIS Progress Payment	Jul 21, 2014	1116.002-11	LRDSR	\$	6,274.20

25	BV Construction - Progress Payment #12	Aug 19, 2014	12	Spec. 1201	\$	84,386.6
25	Aspen - EIR/EIS Progress Payment	Aug 19, 2014	1116.002-12	LRDSR	\$	11,115.5
26	BV Construction - Progress Payment #13	Sept 10, 2014	13	Spec. 1201	\$	47,654.8
26	Aspen - EIR/EIS Progress Payment	Sept 10, 2014	1116.002-13	LRDSR	\$	37,715.3
27	BV Construction - Progress Payment #14	Sept 29, 2014	14	Spec. 1201	\$	122,741.9
27	PWD - Reimbursement	Sept 29, 2014	N/A	Spec. 0905	\$	260,611.3
28	Cedro Construction - Progress Payment #1	Oct 14, 2014	1	Spec. 1207	\$	310,752.4
28	City of Palmdale - Recharge Project	Oct 14, 2014	PWD-2014	UAR	\$	38,402.4
29	Aspen - EIR/EIS Progress Payment	Oct 23, 2014	1116.002-14	LRDSR	\$	56,223.7
29	Kennedy/Jenks - Progress Payment	Oct 23, 2014	87036	LCGRRP	\$	80,732.3
30	BV Construction - Progress Payment #15	Nov 12, 2014	15	Spec. 1201	\$	84,974.0
30	Aspen - Bio and Cultural Report	Nov 12, 2014	3277.001-01	Spec. 1205	\$	10,608.0
30	Cedro Construction - Progress Payment #2	Nov 12, 2014	2	Spec. 1207	\$	195,802.8
31	ANM Construction - Paving	Nov 17, 2014	011115-1	Spec. 0905	\$	102,373.0
32	Aspen - Bio and Cultural Report	Nov 26, 2014	3277.001-02	Spec. 1205	\$	1,147.8
32	Aspen - EIR/EIS Progress Payment	Nov 26, 2014	1116.002-15	LRDSR	\$	76,161.3
33	Kennedy/Jenks - Progress Payment	Dec 29, 2014	88741	LCGRRP	\$	71,831.1
33	BV Construction - Progress Payment #16 (Retention)	Dec 29, 2014	16 - Retention	Spec. 1201	\$	74,363.0
33	Aspen - EIR/EIS Progress Payment	Dec 29, 2014	1116.002-16	LRDSR	\$	6,136.9
34	Cedro Construction - Progress Payment #3	Jan 7, 2015	3	Spec. 1207	\$	294,189.3
35	BV Construction - Progress Payment #1	Jan 26, 2015	1	Spec. 1205	\$	152,445.0
35	Aspen - EIR/EIS Progress Payment	Jan 26, 2015	1116.002-17	LRDSR	\$	13,105.
36	Kennedy/Jenks - Progress Payment	Feb 2, 2015	89538	LCGRRP	\$	78,066.
37		Feb 19, 2015	2 and 3	Spec. 1205	\$	195,962.
37	BV Construction - Progress Payments #2 and #3		1116.002-18	LRDSR	\$	8,814.
	Aspen - EIR/EIS Progress Payment	Feb 19, 2015	4		\$	123,500.
38	BV Construction - Progress Payment #4	Mar 9, 2015	4	Spec. 1205	\$	
38	Cedro Construction - Progress Payment #4	Mar 9, 2015		Spec. 1207	\$ \$	70,371.2
39	BV Construction - Progress Payment #5	Mar 31, 2015	5	Spec. 1205	-	144,210.0
39	Aspen - EIR/EIS Progress Payment	Mar 31, 2015	1116.002-19	LRDSR	\$	12,057.
39	Kennedy/Jenks - Progress Payment	Mar 31, 2015	90983	LCGRRP	\$	134,407.
40	Cedro Construction - Progress Payment #5	Apr 13, 2015	5	Spec. 1207	\$	116,680.
41	BV Construction - Progress Payment #6	Apr 27, 2015	6	Spec. 1205	\$	125,003.
41	Aspen - EIR/EIS Progress Payment	Apr 27, 2015	1116.002-20	LRDSR	\$	7,540.
42	Cedro Construction - Progress Payment #6	May 19, 2015	6	Spec. 1207	\$	103,592.
43	BV Construction - Progress Payment #7	Jun 8, 2015	7	Spec. 1205	\$	72,296.
43	Aspen - Native American Monitoring	Jun 8, 2015	3277.001-03	Spec. 1205	\$	7,702.
43	Aspen - EIR/EIS Progress Payment	Jun 8, 2015	1116.002-21	LRDSR	\$	44,109.
44	Aspen - EIR/EIS Progress Payment	Jun 23, 2015	1116.002-22	LRDSR	\$	34,285.
44	Cedro Construction - Progress Payment #7	Jun 23, 2015	7	Spec. 1207	\$	60,299.
45	BV Construction - Progress Payment #8	Jul 15, 2015	8	Spec. 1205	\$	111,492.
45	Kennedy/Jenks - Progress Payment	Jul 15, 2015	93555	LCGRRP	\$	46,443.
45	Kennedy/Jenks - Progress Payment	Jul 15, 2015	93556	PRGRRP	\$	251,714.
46	Aspen - EIR/EIS Progress Payment	Jul 21, 2015	1116.002-23	LRDSR	\$	16,484.
46	Aspen - Native American Monitoring	Jul 21, 2015	3277.001-04	Spec. 1205	\$	4,152.
46	City of Palmdale - Recharge Project	Jul 21, 2015	PWD-2015	UAR	\$	54,977.
47	BV Construction - Progress Payment #9	Aug 11, 2015	9	Spec. 1205	\$	107,542.
47	Kennedy/Jenks - Progress Payment	Aug 11, 2015	94435	PRGRRP	\$	238,422.
48	Aspen - EIR/EIS Progress Payment	Sept 14, 2015	1116.002-24	LRDSR	\$	9,024.
48	Cedro Construction - Final Payment/Retention	Sept 14, 2015	Final Retention	Spec. 1207	\$	157,491.
49	Aspen - EIR/EIS Progress Payment	Sept 28, 2015	1116.002-25	LRDSR	\$	1,034.
49	Kennedy/Jenks - Progress Payment	Sept 28, 2015	95632	PRGRRP	\$	190,705.
50	Aspen - Native American Monitoring	Oct. 12, 2015	3277.001-05	Spec. 1205	\$	5,581.
50	BV Construction - Progress Payment #10	Oct. 12, 2015	10	Spec. 1205	\$	92,241.
51	Aspen - Native American Monitoring	Nov. 4, 2015	3277.001-06	Spec. 1205	\$	4,707.

51	Kennedy/Jenks - Progress Payment	Nov. 4, 2015	96460	PRGRRP	\$ 129,704.49
52	Aspen - Native American Monitoring	Dec. 28, 2015	96461	Spec. 1205	\$ 3,013.50
52	Kennedy/Jenks - Progress Payment	Dec. 28, 2015	97775	PRGRRP	\$ 159,241.36
53	Kennedy/Jenks - Progress Payment	Jan. 21, 2016	98545	PRGRRP	\$ 67,612.54
53	Aspen - EIR/EIS Progress Payment	Jan. 21, 2016	1116.002-25 & 27	LRDSR	\$ 3,751.40
54	BV Construction - Progress Payment #11	Feb. 3, 2016	11	Spec. 1205	\$ 67,200.17
55	BV Construction - Retention Payment	Feb. 23, 2016	Retention	Spec. 1205	\$ 62,731.78
55	Kennedy/Jenks - Progress Payment	Feb. 23, 2016	99318	PRGRRP	\$ 58,537.45
56	Aspen - EIR/EIS Progress Payment	Mar. 28, 2016	1116.003-01	LRDSR	\$ 33,898.64
56	Kennedy/Jenks - Progress Payment	Mar. 28, 2016	99918	PRGRRP	\$ 57,193.72
57	Kennedy/Jenks - Progress Payment	Apr. 19, 2016	100572	PRGRRP	\$ 7,364.72
58	Aspen - EIR/EIS Progress Payment	May 23, 2016	1116.003-02	LRDSR	\$ 5,535.88
58	Kennedy/Jenks - Progress Payment	May 23, 2016	101354	PRGRRP	\$ 26,258.21
59	Aspen - EIR/EIS Progress Payment	Jun 20, 2016	1116.003-03	LRDSR	\$ 37,001.22
59	Kennedy/Jenks - Progress Payment	Jun 20, 2016	102083	PRGRRP	\$ 5,389.60
60	Aspen - EIR/EIS Progress Payment	Jul 21, 2016	1116.003-05 & 05	LRDSR	\$ 43,122.23
60	Kennedy/Jenks - Progress Payment	Jul 21, 2016	103204	PRGRRP	\$ 21,078.38
61	City of Palmdale - Recharge Project	Jul 27, 2016	PWD-2016	UAR	\$ 35,834.85
62	Aspen - EIR/EIS Progress Payment	Sept 6, 2016	1116.003-06	LRDSR	\$ 3,097.87
62	Kennedy/Jenks - Progress Payment	Sept 6, 2016	104354	PRGRRP	\$ 32,202.76
63	Kennedy/Jenks - Progress Payment	Sept 19, 2016	104792	PRGRRP	\$ 25,142.44
64	Aspen - EIR/EIS Progress Payment	Oct. 31, 2016	1116.003-07	LRDSR	\$ 4,298.50
64	Kennedy/Jenks - Progress Payment	Oct. 31, 2016	105451	PRGRRP	\$ 6,899.35

## PALMDALE WATER DISTRICT BOARD MEMORANDUM

DATE:	November 3, 2016
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November 9, 2016

**TO:** BOARD OF DIRECTORS

**Board Meeting** 

- FROM: Mr. Matt Knudson, Assistant General Manager
- VIA: Mr. Dennis D. LaMoreaux, General Manager

RE: AGENDA ITEM 7.4 – CONSIDERATION AND POSSIBLE ACTION ON RESOLUTION NO. 16-17 BEING A RESOLUTION OF THE BOARD OF DIRECTORS OF THE PALMDALE WATER DISTRICT ADOPTING A REDUCED WATER RATE ADJUSTMENT OF 4.25% FOR EACH CALENDAR YEAR 2017, 2018, AND 2019, AMENDING APPENDIX C TO THE RULES AND REGULATIONS OF THE PALMDALE WATER DISTRICT, AND ESTABLISHING PRUDENT PARAMETERS TO CONSIDER FURTHER WATER RATE ADJUSTMENT REDUCTIONS. (ASSISTANT GENERAL MANAGER KNUDSON/FINANCE MANAGER WILLIAMS/FINANCE COMMITTEE)

Attached are changes to Resolution No. 16-17 based on comments from the last workshop. Resolution No. 16-17 will be presented to the Finance Committee for review at their November 7, 2016 meeting and will be reviewed in detail at the Board meeting.

### **Supporting Documents:**

• Resolution No. 16-17 Being a Resolution of the Board Of Directors of the Palmdale Water District Adopting a Reduced Water Rate Adjustment of 4.25% for Each Calendar Year 2017, 2018, and 2019, Amending Appendix C to the Rules and Regulations of the Palmdale Water District, and Establishing Prudent Parameters to Consider Further Water Rate Adjustment Reductions.

### PALMDALE WATER DISTRICT RESOLUTION NO. 16-17

### A RESOLUTION OF THE BOARD OF DIRECTORS OF THE PALMDALE WATER DISTRICT ADOPTING A REDUCED WATER RATE ADJUSTMENT OF 4.25% FOR EACH CALENDAR YEAR 2017, 2018, AND 2019, AMENDING APPENDIX C TO THE RULES AND REGULATIONS OF THE PALMDALE WATER DISTRICT, AND ESTABLISHING PRUDENT PARAMETERS TO CONSIDER FURTHER WATER RATE ADJUSTMENT REDUCTIONS

**WHEREAS,** the Palmdale Water District (the "District") is authorized to collect charges and set rates for water service pursuant to the Irrigation District Law, codified at Division 11 of the Water Code, specifically at Sections 22280 through 22284; and

WHEREAS, the Board of Directors of the Palmdale Water District has developed and adopted several water supply and infrastructure plans outlining long range water supply projects to meet the water supply needs of the community's growing population and the future growth of Palmdale, and long range financial planning to finance these projects is required; and

**WHEREAS,** the Board of Directors of Palmdale Water District unanimously adopted an updated Strategic Plan in 2016 with Initiative 4 – Financial Health and Stability that includes a goal of sustainable and balanced water rate structure and adjustments; and

WHEREAS, District staff has, and will continue to, search for cost saving measures including the active pursuit of grant funding; and

**WHEREAS,** the Board of Directors of the Palmdale Water District previously approved a 5-Year Water Rate Plan on September 17, 2014 authorizing annual water rate adjustments up to 5.5% through calendar year 2019; and

**WHEREAS,** the Board of Directors of the Palmdale Water District approved a reduced water rate adjustment of 2.5% in 2015 and a reduced water rate adjustment of 4.0% in 2016; and

WHEREAS, the Board of Directors of the Palmdale Water District now desires to meet the Strategic goal of sustainable and balanced water rates by providing customers predictable and stable water rate adjustments for each calendar year 2017, 2018, and 2019 to ensure adequate funds to meet current and future water demands; to continue to maintain the Rate Assistance Program, the Internship Program, the Cash for Grass Program and other Rebate Programs; to continue to provide high quality water through innovative treatment technologies; and to construct long range water supply projects, including the Palmdale Regional Groundwater Recharge and Recovery Project and the necessary removal of sediment from Littlerock Reservoir; and

**WHEREAS**, District staff has completed extensive financial modeling for the next several years that shows water rate adjustments of 4.25% for the years 2017, 2018, and 2019 will accomplish those goals at a reduced amount from the approved 5.5% water rate adjustments; and

**WHEREAS**, District staff has reviewed the District's water rate adjustment history beginning in 1969 that shows water rate adjustments of 4.25% for the years 2017, 2018, and 2019 will be less than the average annual water rate adjustment of 5.94% between 1969 and 2016; and

WHEREAS, the benefits of the Palmdale Regional Groundwater Recharge and Recovery Project include meeting the water supply needs of the community's growing population and the water supplies required for growth within the City of Palmdale; utilizing local recycled water; diversifying the District's water supply portfolio; maximizing the State Water Project supply and additional State Water Project supplies acquired through water transfer options; preparing to meet water supply needs during a natural disaster; reducing the impact to the District and to its customers from groundwater adjudication and droughts; and being the most cost effective long-term water supply strategy, which can potentially reduce future water rate adjustments; and

WHEREAS, the benefits of the Littlerock Reservoir Sediment Removal Project include maximizing the water supply from Littlerock Reservoir; maintaining this critical and cost effective water resource; diversifying the District's water supply portfolio; and preserving a recreational opportunity for the residents of Palmdale and the Antelope Valley; and

**WHEREAS**, a better financial position in the years 2018 and 2019 than anticipated in the financial modeling is possible due to reductions in expenses, the receipt of additional grant funding, or other circumstances that may allow further reduction in water rate adjustments; and

**WHEREAS**, the Board of Directors desires to create clear parameters to monitor and assess the District's financial position for District staff to evaluate and report on; and

**WHEREAS,** these parameters will be assessed and reported on annually, along with proposed projects and expenditures, to the Board of Directors during annual budget discussions for each calendar year 2018 and 2019; and

**WHEREAS,** if circumstances allow and a water rate adjustment less than 4.25% is sufficient to meet all District operations, expenses, projects, and current and future water demands, said reduction will be presented to the Board of Directors for consideration; and

**WHEREAS,** the adoption of this resolution is exempt from the requirements of the California Environmental Quality Act ("CEQA") pursuant to Public Resources Code Section 21080(b)(8) and Section 15273 of the State CEQA Guidelines codified at 14 CCR §15273 because the resolution pertains to the adoption of charges necessary to maintain services within the District's existing service area.

NOW, THEREFORE, BE IT RESOLVED THAT, the Board of Directors does hereby:

1) Approve a reduced water rate adjustment of 4.25% for each calendar year 2017, 2018, and 2019, the remaining three years of the previously approved 2014 Water Rate Plan, effective January 1, 2017.

2) Revise Appendix "C" of the Palmdale Water District's Rules and Regulations to reflect this reduction.

3) Direct District staff to continue researching cost saving measures, including grants, to lessen future rate increases beyond the 2014 Water Rate Plan.

4) Direct District staff to assess and report on the following parameters using actuals through August 31<sup>st</sup> and projecting through December 31<sup>st</sup> of the year as part of the annual budget process for 2018 and 2019. A "Yes" answer from the District staff analysis for any three (3) parameters will allow for the consideration of a reduced water rate adjustment provided the reduced water rate adjustment continues to satisfy the same "Yes" parameters:

a. Do the District's reserves meet the following end of year target reserve levels while providing a minimum of \$2.5M annually for projects?

- 2017 \$10.9M 2018 - \$11.5M 2019 - \$11.8M
- b. Can projects be funded at a level that is equal to the year's depreciation while maintaining a minimum reserve level of \$10.5M?
- c. Does the Rate Stabilization Fund match or exceed the planned amounts of \$1,080,000 in 2017, \$1,080,000 in 2018, and \$1,480,000 in 2019?
- d. Is the projected Debt Coverage Ratio adequate to meet current bond covenants?
- e. Has the District's bond rating been re-evaluated to AA or higher by either Standard & Poor's or Fitch rating agencies which are currently A- and A+ respectively?

**PASSED AND ADOPTED** this \_\_\_\_\_ day of \_\_\_\_\_, \_\_\_\_ by the Board of Directors, the governing body of the Palmdale Water District.

PALMDALE WATER DISTRICT

ROBERT ALVARADO, President

ATTEST:

JOE ESTES, Secretary

APPROVED AS TO FORM:

By:

Aleshire & Wynder, General Counsel

### PALMDALE WATER DISTRICT RESOLUTION NO. 16-17

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- d. Is the projected Debt Coverage Ratio adequate to meet current bond covenants?
- e. Has the District's bond rating been re-evaluated to AA or higher by either Standard & Poor's or Fitch rating agencies which are currently A- and A+ respectively?

**PASSED AND ADOPTED** this \_\_\_\_\_ day of \_\_\_\_\_, \_\_\_\_ by the Board of Directors, the governing body of the Palmdale Water District.

PALMDALE WATER DISTRICT

ROBERT ALVARADO, President

ATTEST:

JOE ESTES, Secretary

APPROVED AS TO FORM:

By:

Aleshire & Wynder, General Counsel

## PALMDALE WATER DISTRICT BOARD MEMORANDUM

DATE:	November 3, 2016	November 9, 2016
TO:	BOARD OF DIRECTORS	<b>Board Meeting</b>
FROM:	James Riley, Engineering/Grant Manager	
VIA:	Mr. Dennis D. LaMoreaux, General Manager	
	Mr. Matthew Knudson, Assistant General Manager	
RE:	AGENDA ITEM NO. 7.5 – CONSIDERATION A ON AWARD OF CONTRACT WITH ESA TO ENVIRONMENTAL IMPACT REPORT FOR WATER DISTRICT WATER MASTER PLAN (\$ – ENGINEERING/GRANT MANAGER RILEY)	PREPARE A PROGRAM THE 2016 PALMDALE

### **Recommendation:**

That the Board:

- 1. Approve a contract with ESA of Los Angeles, California for completing a Program Environmental Impact Report for the 2016 Palmdale Water District Water Master Plan in a not-to-exceed amount of \$174,715; and
- 2. Authorize the General Manager to execute the Professional Services Agreement with ESA for same.

### **Background:**

The District has completed a Water Master Plan (2016) for future capital improvement facilities. As required by the California Environmental Policy Act, an environmental review of proposed facilities is required.

On October 13, 2016, the District requested proposals from three consulting firms – Montgomery Watson Harza (MWH) (Pasadena, CA), ESA (Los Angeles) and Helix Environmental (San Diego).

Based on a detailed review of the other three proposals, ESA was deemed to be in a more advantageous position to complete the Program EIR because of their work on the Program EIR for the District's Strategic Water Plan and the Palmdale Recycled Water Authority's Recycled Water Master Plan Initial Study/Mitigated Negative Declaration.

## BOARD OF DIRECTORS

PALMDALE WATER DISTRICT

VIA: Mr. Dennis D. LaMoreaux, General Manager Mr. Matthew Knudson, Assistant General Manager

November 3, 2016

### **Strategic Plan Initiative:**

This work is part of Strategic Initiative # 3 – Systems Efficiency.

### **Budget:**

The proposed fee from ESA is \$174,715.00. This fee is comparable to staff's estimate for the contract. This is covered under the projected 2017 budget.

### **Supporting Documents:**

• Exhibit A – Scope of Work



626 Wilshire Boulevard Suite 1100 Los Angeles, CA 90017 213.599.4300 phone 213.599.4301 fax

October 31, 2016

Matthew Knudson Assistant General Manager Palmdale Water District 2029 East Avenue Q Palmdale, CA 93550

Subject: Request for Proposal for 2016 Water System Master Plan Program Environmental Impact Report

Dear Matt:

ESA welcomes the opportunity to work with Palmdale Water District again and provide professional services to successfully complete the environmental compliance process for the 2016 Water System Master Plan (WSMP or Master Plan) in accordance with the California Environmental Quality Act (CEQA). This proposal includes our understanding of the WSMP, the approach to CEQA compliance, a brief description of our ESA team, scope of work, and fee estimate.

### **Project Understanding**

Palmdale Water District (PWD or District) has prepared the 2016 Water System Master Plan (WSMP or Master Plan) to determine the facilities required to meet rising water demands over the next 25 years. The WSMP evaluates the current and future water supply sources available to PWD and identifies infrastructural needs to ensure delivery of these supplies to current and future customers. The primary objective of the WSMP is to provide "cost-effective and fiscally responsible water services that meet the water quantity, water quality, system pressure, and reliability requirements" of the District's customers. The 2016 WSMP identifies existing system deficiencies that need to be corrected and future facilities that will be required either in the near term (by 2020) or longer term (by 2030 and beyond). The 2016 WSMP culminates with a proposed Capital Improvement Program (CIP) for the water system.

The CIP includes lists of improvements by water facility type, including transmission pipelines, booster pump stations, storage tanks, and groundwater production wells. The CIP includes a phased approach, with four time periods, or phases, for implementing the list of improvements for each water facility type: 2015-2020, 2021-2025, 2026-2030, and Build Out. The first phase (2015-2020) of the CIP includes the following:

• **Pipelines:** New pipelines will be built including five segments necessary to correct system deficiencies related to fire flow (6,658 linear feet; Figure 8-2 in 2016 WSMP) and four additional segments, some of which are associated with new tanks and pumps (2015 Pipe Recommendations in Figure 10-5 of 2016 WSMP). The proposed pipeline alignments correspond with existing roadways and are assumed to be installed within the public right-of way (ROW). Two exceptions are: the pipeline segment located just west of PWD's boundary in an undeveloped area associated with the Quail Valley Development, and the pipeline segment running west of 47<sup>th</sup> Street East on a paved road through an undeveloped area.



Matthew Knudson October 31, 2016 Page 2

- **Pump Stations:** New pumps will be installed at three existing pump stations the V-5 Booster Station, El Camino Underground Pump Station, and 3600 Ft Booster Pump Station.
- Storage Tanks: New storage tanks will be installed at three locations, one near the intersection of Sierra Highway and Rae Street and two just west of PWD's boundary in an undeveloped area associated with the Quail Valley Development.
- Wells: No groundwater wells would be built under the first phase of the CIP.

The remaining phases beyond 2020 include the following facilities:

- **Pipelines:** Over 700,000 feet of new transmission pipelines (primarily 8-inch but ranging from 6-inch to 24-inch diameter) will be installed primarily within existing roadway ROW.
- **Pump Stations:** New pumps will be installed at six existing pump stations. Five new pump stations will be constructed after 2030 to support Build Out.
- Storage Tanks: New storage tanks will be built primarily in the southern portion of PWD's service area.
- Wells: Five new groundwater production wells will be constructed, primarily near the eastern boundary of PWD's service area.

PWD has prepared a Feasibility Study for the Palmdale Regional Groundwater Recharge and Recovery Project (GRRP) and identified potential locations for recharge basins and recovery wells. Although this project is included in the evaluation of future water supplies in the Master Plan, the CIP does not include the recharge or recovery facilities associated with the Regional GRRP.

## Approach to CEQA Compliance

Per the District's Request for Proposal, a Program Environmental Impact Report (PEIR) will be prepared for the WSMP in accordance with the California Environmental Quality Act (CEQA). The PEIR project description will focus on the CIP, and the PEIR will evaluate the facilities to be constructed by 2020 at the project level so construction of these facilities can proceed upon certification of the PEIR. The facilities to be constructed after 2020 will be evaluated at the program level.

The impact analysis in the PEIR will be partitioned to separate the program-level and project-level impacts and associated mitigation measures. Impact discussions will be organized by facility type (i.e., pipelines, pump stations, and tanks). The project-level impacts will be used to inform and evaluate the program-level impacts associated with similar facility types.

Matthew Knudson October 31, 2016 Page 3

ESA has prepared numerous environmental documents for PWD and other public agencies with jurisdiction in the project area, such as Palmdale Recycled Water Authority (PRWA), Sanitation Districts of Los Angeles County (LACSD), and Los Angeles County Department of Public Works, Waterworks Division 40 (WW40). We will draw on our existing knowledge of the project area, including the physical environment and water infrastructure, to efficiently evaluate existing conditions and identify impacts. ESA prepared the PEIR for PWD's Strategic Water Resources Plan. Our approach is to ensure that impacts and mitigation measures identified for the WSMP do not conflict with other related CEQA commitments and analyses, including those included in the SWRP PEIR and PRWA's Recycled Water Master Plan Initial Study/Mitigated Negative Declaration (IS/MND). In addition, the SWRP PEIR will be an important source document and reference for the WSMP PEIR, providing comprehensive descriptions of environmental conditions and impacts associated with water facilities similar to those included in the WSMP.

The WSMP mentions potential funding sources, including the State Revolving Fund Loan Program. As a federal funding mechanism administered through the State, the SRF Loan Program would require compliance with the National Environmental Policy Act in the form of CEQA-Plus documentation. This scope of work does not include CEQA-Plus compliance; however ESA can add the necessary tasks to fulfill CEQA-Plus at the District's request.

## Team and Experience

ESA's Project Manager for this contract will be Jennifer Jacobus, PhD; ESA's Project Director will be Tom Barnes, Director of ESA's Southern California Water Practice Group. Jennifer and Tom have worked together for 12 years to provide CEQA/NEPA compliance services exclusively to water and wastewater clients. Jennifer has a track record of working successfully with PWD, PRWA, and other Antelope Valley agencies as demonstrated in the attached resume. Jennifer understands the District's culture and expectations and will provide value and efficiency in guiding PWD through the CEQA process. Jennifer will use a team of similarly experienced technical analysts, including biologists, archaeologists, hydrologists, air scientists, and land use planners, who know the Antelope Valley and Los Angeles County and have worked with Jennifer on previous PWD projects.

## Scope of Work

ESA's scope of work includes all tasks required for successful completion of the CEQA process and preparation of a PEIR for the WSMP. As stated above, the PEIR will include a programmatic assessment of the entire WSMP/CIP and project-level assessment of facilities to be implemented in the first phase of the CIP.



Matthew Knudson October 31, 2016 Page 4

### **Task 1: Project Management**

### Task 1.1: Scope, Schedule and Budget

DELIVERABLES

• Monthly Progress Reports

project schedule or scope.

ESA's Project Manager. Jennifer Jacobus, will track and update the project budget and schedule. Written monthly progress reports will be submitted with billings that identify target dates for completion of current work tasks, deliverables, and meetings, and that identifies any potential issues affecting the

### Task 1.2: Project Initiation and Status Meetings

• Meetings: Four (4) Status Meetings ESA will participate in up to four (4) status meetings/conference calls with the District, including an initial kick-off meeting. The purpose of the kick-off meeting will be to review the proposed scope, process, and protocols for the environmental documentation effort as well as the WSMP purpose and need,

goals, objectives, alternatives, and necessary technical studies (data collection and fieldwork activities) required to complete the CEQA environmental document. Subsequent status meetings may include review of the project description or discussion of the District's comments on draft deliverables such as the Administrative Draft EIR.

### Task 2: Project Description

### DELIVERABLES

 Draft and Final Project Description for District review (electronic file); ESA will prepare a project description that will form the basis of the impact analysis in the PEIR. The project description will be based on the proposed CIP in the WSMP and will identify the facilities to be evaluated at the project level and program level. The facilities to be implemented by 2020 will be evaluated at the project level and include: new pumps at three existing pump stations (EB-01, FB-01, FB-02); three new storage tanks (ES-01, ES-03, FS-01); 6,658 linear feet

of pipeline to correct fire flow deficiencies; and four additional pipeline segments. The information provided in the WSMP is not sufficient for a project-level description of these facilities. ESA will work with PWD to identify specific locations for each facility, including footprint of ground disturbance, construction methodology and schedule, size and characteristics of aboveground and below-ground features, and operating criteria. The project description will also include WSMP objectives and a list of required approvals and permits.

### Task 3: Notice of Preparation and Scoping

ESA will prepare the Notice of Preparation (NOP) as required by Section 15082(a) of the CEQA Guidelines. The District will review the draft NOP and ESA will incorporate the District's edits into a final NOP for publication. ESA will assist the District in compiling a NOP mailing list that will include the State Clearinghouse,

Matthew Knudson October 31, 2016 Page 5

### DELIVERABLES

- Draft NOP for District review (electronic file);
   Final NOP (30 hard copies and electronic file on CD);
   NOP mailing list
- Scoping Meeting presentation, meeting materials;
- Scoping Report
- AB52 Correspondence

Responsible and Trustee Agencies, and persons requesting notice. ESA will deliver fifteen (15) copies of the NOP to the State Clearinghouse on behalf of the District and will provide fifteen (15) copies of the NOP to the District for public distribution. ESA will also prepare a web-ready version of the NOP for inclusion on the District's website. This scope of work assumes there will be no Initial Study prepared in support of the NOP.

ESA will conduct one scoping meeting at PWD offices to solicit input from interested agencies and the public regarding the scope of the environmental analysis (See Task 9). ESA will prepare a PowerPoint presentation and other meeting materials (e.g., sign-in sheets, comment cards).

When the 30-day NOP review period ends, ESA will prepare a Scoping Report for the District. The Scoping Report will summarize and append all comments received during the scoping process, including oral comments submitted during the meeting. The Scoping Report will be included in the Draft PEIR in an appendix, along with the NOP.

Assembly Bill 52 (AB52) requires outreach to Native American Tribes to identify Tribal Cultural Resources early in the CEQA process. AB52 requires PWD to directly consult with any Tribes that submitted such a request. However, ESA will assist with preparation of written correspondence for PWD to mail to each Tribe on its letterhead to initiate the AB52 consultation process. ESA will assist with any subsequent correspondence, but this scope of work assumes no participation in meetings with Tribes.

### Task 4: Administrative Draft EIR

#### DELIVERABLES

• Administrative Draft PEIR (electronic file)

ESA will prepare an Administrative Draft PEIR for District review using the project description developed under Task 2. Based on input regarding key issues from comments received on the NOP, ESA will develop a proposed outline for the PEIR. The PEIR will include baseline environmental setting, impacts and proposed mitigation for all environmental resources in CEQA

Guidelines Appendices F and G. As required by CEQA, the baseline environmental setting will be the study area as it exists as of the date of NOP publication. The effects of the project will be defined as changes from this baseline that are attributable to the project. ESA will use the environmental setting information in the SWRP PEIR for the WSMP PIER, to the extent that it is still applicable and up to date, for efficiency purposes.

The impact analysis will identify direct, indirect, and cumulative impacts. Mitigation measures will be identified as applicable to specific project impacts. The PEIR will also contain statutory sections required by CEQA:

Matthew Knudson October 31, 2016 Page 6

Cumulative Impacts, Alternatives Analysis (including the "No Project" alternative), Growth-Inducing Impacts of the Project, and the Distribution List of Persons and Organizations Consulted.

The following areas of analysis will be included in the PEIR. Each section will be prepared by ESA technical staff and will receive a thorough quality review by ESA's management team and technical leaders as necessary.

**Aesthetics.** The PEIR will generally describe important elements of the visual quality of the local project area, focusing on any publicly accessible scenic vistas and visual character of the sites where facilities will be constructed by 2020. To characterize aesthetic issues, ESA will utilize the General Plans for the City of Palmdale and Los Angeles County. The PEIR will qualitatively discuss the visual impacts of the project, identify potential sources of intrusive glare and night lighting, and identify mitigation measures that would reduce any significant visual impacts of the proposed project. ESA will review ground level and aerial photographs, topographic data, public policies regarding visual quality, engineering drawings, and other descriptive project data. No visual simulations or special studies are proposed for aesthetic issues. Opportunities to screen or landscape aboveground facilities to will be developed in coordination with the District.

**Agriculture and Forestry.** The PEIR will evaluate the potential for the WSMP to affect agricultural resources and forestry resources. There is a small amount of land designated by the State as Prime Farmland within PWD's boundaries. Agricultural and forestry land uses and zoning in and around the District will be described; the potential effects to such land uses due to CIP construction activities or system operation will be assessed.

Air Quality and Greenhouse Gases. The PEIR will summarize existing air quality in the project area and will identify current attainment plans for criteria pollutants. Antelope Valley Air Quality Management District thresholds of significance will be identified for potential operational and construction activities. The PEIR component will identify sensitive receptors in the project area, including residential land uses and schools. During development of the project description (Task 2) ESA will work with PWD to identify the types, number, and duration of use of equipment needed for operational and construction activities, especially for facilities to be built by 2020. This will allow for adequate assessment of emissions impacts at the project-level. The project-level impact analysis will be used as a basis for identifying potential program-level impacts for facilities to be built after 2020. The PEIR will include CalEEMod air emissions model results for equipment and construction assumptions. The analysis will also evaluate the project's potential to generate objectionable odors.

The PEIR will address global climate change issues. The air emissions calculations will include total carbon dioxide (CO2)-equivalent emissions associated with the construction and operation of the proposed project. The PEIR will assess the project's effects on global climate change and evaluate consistency with Assembly Bill 32 (AB 32) and the Governor's greenhouse gas emissions reduction goals. ESA's depth of expertise in this area and recent documentation for similar projects will support our efforts for this project.

Matthew Knudson October 31, 2016 Page 7

**Biological Resources.** Two qualified ESA biologists will map vegetation and conduct a reconnaissance-level survey of the footprint of facilities to be built by 2020 plus a 500-foot buffer (survey area). Representative site photographs of the habitats will be taken, and habitats and plant communities will be characterized and mapped in the field. Vegetation communities will be classified according to *A Manual of California Vegetation (Second Edition)* by Sawyer-Keeler Wolfe and Evans (2009). Vegetation will be hand-drawn on ortho-rectified aerial photography at a scale of 1"=200', and will then be digitized using graphic information systems (GIS) technology. Potential jurisdictional features (i.e., desert washes) within the survey area will also be identified during the survey; however, a formal jurisdictional delineation will not be conducted as part of this scope.

Wildlife species detected during the survey will be documented, and any sensitive biological resources observed will be noted and the location(s) recorded. In addition, the survey area will be assessed for the potential to support special-status species known to occur in the region such as Mojave ground squirrel (*Xerospermophilus mohavensis*), burrowing owl (*Athene cunicularia*), and coast-horned lizard (*Phrynosoma blainvilii*). However, focused surveys for plants or wildlife will not be conducted as part of this scope.

Upon completion of vegetation mapping and reconnaissance-level survey, ESA will prepare a letter report documenting the findings for project-level impacts. The report will consist of a brief project description, a discussion of regulatory framework, discussion of survey methodology, results and recommendations. A map of vegetation communities, any sensitive biological resources observed, and site photographs will be included in the report. After the District's review of the letter report, ESA will incorporate the findings into the Draft PEIR. The project-level impact analysis will be used as a basis for identifying potential program-level impacts for facilities to be built after 2020.

**Cultural Resources.** The PEIR will describe the cultural setting and known cultural resources in the project area and identify the potential impacts to cultural resources as a result of physical ground disturbance. To establish the cultural resources baseline information, ESA will use data from the State Historic Preservation Office and the archaeological information centers for Los Angeles County; and data from the other published documents that address cultural resource issues in the region. ESA will conduct a records search for known cultural resources at the South Central Coastal Information Center in Fullerton. ESA will incorporate the outcome of the AB52 consultation (see Task 3) process into the environmental setting, including any identified Tribal Cultural Resources. All program-level cultural setting information will be based upon this data collection effort. For proposed CIP facilities to be built by 2020, ESA cultural staff will perform field surveys to document existing conditions within the footprint of disturbance. This scope assumes no potential resources will be identified during field surveys.

Potential project-level impacts will be determined and mitigation measures developed if needed to minimize potential impacts. The project-level impact analysis will be used as a basis for identifying potential program-level impacts for facilities to be built after 2020.

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**Geology, Soils and Seismicity.** ESA will review geotechnical reports, if available, for facilities to be built by 2020 and will summarize regional reports on soils, geologic materials and groundwater levels. The impact analysis will identify special problems such as liquefaction and shrink/swell; describe proposed grading and methods to handle differential settlement; describe erosion hazards; and identify mitigation measures to reduce impacts.

**Hydrology and Water Quality**. The PEIR will describe existing and historic hydrology and water quality conditions of the study area. The setting will include a description of the existing surface hydrology, groundwater, water quality, and flooding conditions of the study area based on available data. Local groundwater conditions will be described, including location and extent of aquifers, the recent groundwater basin adjudication, recent and historic water levels, groundwater flow directions, and groundwater quality patterns and trends. Existing groundwater monitoring programs will be described as well as the status of the salt and nutrient management plan for the basin.

Potential impacts on surface water and groundwater from program activities will be discussed. The PEIR will identify potential impacts related to stormwater pollution during project construction, the potential for increased runoff due to new impervious surfaces, as well as related impacts to drainage on-site and in downstream areas. Floodplains will be identified and mapped as provided in existing Federal Emergency Management Agency Flood Insurance Rate Maps. Relevant federal, state, and local regulations and agencies will be described, including provisions of the federal Clean Water Act, the state Porter-Cologne Water Quality Control Act, and the permitting and regulatory authority of the Regional Water Quality Control Board (RWQCB). Applicable regulatory requirements, including water quality standards, dewatering, and storm water management activities, will be described.

Potential changes in groundwater levels and groundwater quality due to operation of proposed groundwater wells will be discussed at a program level. No technical studies related to groundwater levels or groundwater quality are proposed for this scope. Mitigation measures will be developed if needed to ensure well operation will not have significant impacts to groundwater levels or quality. The locations of proposed wells are similar to those previously evaluated in the SWRP PEIR. The mitigation measures included in the SWRP PEIR will be reviewed and incorporated if applicable or used to inform new complementary mitigation measures.

**Hazards and Hazardous Materials.** ESA will evaluate potential threats to environmental health and safety from hazardous materials that could result from construction and operation of the WSMP. The PEIR will present a discussion of regulatory setting and background information, including GeoTracker and EnviroStor database searches for properties in the project area that have contamination issues. The sites where facilities will be built by 2020 will be specifically discussed. Potential impacts will be evaluated in comparison to CEQA significance criteria. The PEIR will address hazardous materials storage during site construction and adherence to State and local hazardous materials and waste management programs during operation of WSMP facilities. The PEIR will

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identify risk management procedures that would be implemented to minimize exposure of workers and the public to hazardous materials during construction and operation.

Land Use and Recreation. ESA will identify and map existing land uses in the project area, focusing on the sites where facilities will be built by 2020 and those with aboveground components such as pump stations, storage tanks, and new wellheads. ESA will review applicable plans, policies and objectives of local, regional and state public agencies having jurisdiction over the project; discuss project consistency with plans, policies, and CEQA guidelines; discuss compatibility with surrounding land uses and recreational facilities; and identify measures to mitigate identified impacts.

**Mineral Resources**. The PEIR will describe mineral resource zones in in the project area. Littlerock Wash includes a mineral resource zone for sand and gravel, located within the PWD boundary. The PEIR will evaluate the potential for proposed CIP facilities to affect the availability of valuable mineral resources.

**Public Services, Utilities and Energy.** The PEIR will describe the location of applicable fire and police protection and emergency services in the project area; describe any public safety issues such as emergency access and public access, and identify mitigation measures to minimize potential fire and security hazards. The PEIR will identify public utilities in the project area; identify the potential for utility conflicts that could require relocation and service interruption; and identify mitigation measures necessary to maintain adequate service levels. The PEIR will describe the energy required to operate proposed new facilities and identify the potential for water system operations to affect local and regional energy supplies.

**Population and Housing/Growth Inducement**. The PEIR will summarize the project area's growth projections based on SCAG projections and General Plan projections; discuss applicable General Plan build-out assumptions, including growth management restrictions; compare population projections and water demand as described in the WSMP; determine growth-inducement potential and discuss secondary effects of growth; discuss policies, programs and regional plans under the direction of agencies with land-use jurisdiction within the service area that address effects of growth.

**Traffic and Transportation.** The PEIR will evaluate the temporary effects of construction-related activities on local roadways, focusing on designated principal traffic arteries. ESA will describe the circulation setting; identify bicycle, pedestrian and transit corridors; determine project trip generation and distribution; determine temporary daily construction impacts during weekday AM and PM peak hour; evaluate effects on pedestrian, bicycle and transit facilities; discuss site circulation and access; and identify mitigation measures to include in construction activity traffic control plans. The PEIR will describe any necessary easement requirements, including Caltrans encroachment easement requirements.



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### **Task 5: Prepare Public Draft EIR and Notices**

#### DELIVERABLES:

- Screencheck Draft PEIR (electronic file); Public Draft PEIR (45 hard copies); Notice of Completion; Notice of Availability
- Public Meeting materials

After the District has reviewed the Administrative Draft PEIR, ESA will make the necessary revisions and prepare a Screencheck Draft PEIR that incorporates the District's comments. After the District's final review of the Screencheck Draft PEIR, ESA will prepare the Public Draft PEIR for publication and distribution for a 45-day public review period. ESA will prepare and file the Notice of Completion (NOC), along with 15 copies of the Public Draft PEIR, with the State Clearinghouse. ESA also will prepare a Notice of Availability (NOA) of a PEIR and assist the District with distribution of the Public Draft PEIR and NOA to the public and interested

parties, including the Los Angeles County Clerk. ESA also will prepare a web-ready version of the Public Draft PEIR for inclusion on the District's website. ESA also will contact up to two (2) local newspapers and post the NOA.

The NOC and NOA will provide notice of a Public Meeting. ESA will work together with the District to conduct the Public Meeting to solicit public comments about the environmental analysis in the Draft PEIR (See Task 9). ESA will prepare a PowerPoint presentation and other meeting materials (e.g., sign-in sheets, comment cards). ESA will summarize the oral comments submitted during the Public Meeting.

### **Task 6: Prepare Responses to Comments**

#### DELIVERABLES

Draft Responses to Comments
 (electronic file)

ESA will organize and summarize the comments received on the Draft PEIR, both written comment letters and oral comments submitted at the Public Meeting, as required by CEQA Guideline Section 15105 and coordinate with the District as necessary to discuss response strategies and responsibilities. ESA will prepare a Draft Responses to Comments document for review by the District.

This scope of work assumes that the comment letters received will not exceed a maximum of 30 pages.

### Task 7: Prepare Final EIR, Notice, and Findings

#### DELIVERABLES

- Final PEIR (15 hard copies; electronic file)
- Findings of Fact and SOC (electronic file)
- Notice of Determination

After the District has reviewed the Draft Responses to Comments document, ESA will incorporate the necessary revisions and prepare an Administrative Final PEIR for review by the District. The Final PEIR will include comment letters and oral comment summaries, Responses to Comments, edits to the text of the Draft PEIR as applicable, and corrections and staff-initiated changes to the Draft PEIR text, if necessary. Based on comment received on the Administrative Final PEIR, ESA will revise the document to reflect the recommended changes and will prepare a Screencheck Final PEIR that

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incorporates the comments. Any changes incorporated into this document will constitute the Final PEIR distributed for public review. The Final PEIR will be forwarded to the State Clearinghouse and each entity that provided comments.

ESA will prepare a Draft Findings of Fact and Statement of Overriding Considerations (if necessary) for review by the District counsel. After review, ESA will incorporate comments and prepare the Final Findings of Fact and Statement of Overriding Considerations. Additionally, ESA will prepare the Notice of Determination (NOD). Once the Final PEIR is certified, ESA will file the NOD with the Los Angeles County Clerk and the State Clearinghouse. This scope of work does not include the CEQA filing fees for the California Department of Fish and Game.

### Task 8: Mitigation Monitoring and Reporting Program

DELIVERABLES

• Mitigation Monitoring and Reporting Program (electronic file) In compliance with Public Resources Code Section 21081.6, ESA will prepare a Mitigation Monitoring and Reporting Program (MMRP) that describes the mitigation measures that are required as conditions of the WSMP approval to avoid or reduce potential environmental impacts to less-than-significant levels, the responsible parties, tasks, and schedule necessary for monitoring mitigation compliance. ESA will prepare a Draft MMRP for District review and will

incorporate comments into a Final MMRP.

### **Task 9: Attend Public Meetings**

ESA will attend up to three (3) public meetings and hearings as part of the PEIR process, including the following:

- One Scoping Meeting during the NOP public comment period.
- One Public Meeting to receive comments on the Draft PEIR's Findings and conclusions.
- One Public Hearing to respond to comments or inquiries during District Board deliberation of the Final PEIR.

### **Fee Proposal**

The attached Table 1 provides ESA's cost estimate for the scope of work described above, broken down by task and labor hours per ESA employee. Our fee proposal is not to exceed \$174,715.

We welcome the opportunity to discuss our proposal, approach to our scope of work, assumptions, and fee proposal. Please contact Jennifer Jacobus at 213-599-4300 or jjacobus@esassoc.com with any follow-up communication or questions.



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Sincerely,

Jennih Jacom

Jennifer Jacobus, PhD Southern California Water Practice Group

Tom Barnes, Vice President Director, Southern California Water Practice Group

Enclosures

#### TABLE 1: PRICING PROPOSAL

#### ESA Labor Detail and Expense Summary

												1						
	Employee Name		Strauss		Dietler		South		Sweet	Panopio								
		Barnes	Ainsworth	Jacobus	Schniewind	Dubois	Spano	Vader	P. Anderson	Castillo	Matroni		G. JaFolla	J. Anderson	S. Lewis			
	Title			Managing	Managing	Managing	Senior Associate	Senior Associate					Project	Project	Project			
	Inte	Senior Director II	Director III	Associate III	Associate II	Associate I	II	I	Associate III	Associate II	Associate I	Subtotal	Technician III	Technician II	Technician I	Subtotal	Hours	Labor Price
Task #	Task Name/Description	\$265	\$230	\$195	\$180	\$165	\$150	\$140	\$130	\$120	\$100		\$115	\$95	\$80			
1	Project Management and Initiation	2		40			16					\$ 10,730			4	\$ 320	62	\$ 11,050
2	Project Description			8			16			30		\$ 7,560	2	8		\$ 990	64	
3	Notice of Preparation and Scoping	1	1	8			12			36	4	\$ 8,575	2	4	4	\$ 930	72	\$ 9,505
4	Administrative Draft PEIR	4		30								\$ 6,910	8		-	\$ 920	42 3	\$ 7,830
	Introduction / Other CEQA Requirements									4		\$ 480				\$	4 3	\$ 480
	Aesthetics									24		\$ 2,880				\$	24 3	\$ 2,880
	Agriculture & Forestry Resources									16		\$ 1,920				\$	16	\$ 1,920
	Air Quality and GHG					16				40		\$ 7,440				\$-	56	\$ 7,440
	Biological Resources		2				36	12	16			\$ 9,620		8		\$ 760	74	\$ 10,380
	Cultural Resources		2		8			56				\$ 9,740		4		\$ 380	70	\$ 10,120
	Geology, Soils, Seismicity				2				24			\$ 3,480		4		\$ 380	30	\$ 3,860
	Hydrology & Water Quality				8				40			\$ 6,640		4		\$ 380	52	\$ 7,020
	Hazards & Hazardous Materials				4				24			\$ 3,840		4		\$ 380	32	\$ 4,220
	Land Use / Recreation									36		\$ 4,320		4		\$ 380	40 \$	\$ 4,700
	Noise					8				24		\$ 4,200				\$-	32	\$ 4,200
	Public Services									8		\$ 960				\$-	8	\$ 960
	Mineral Resources									8		\$ 960				\$-	8	\$ 960
	Utilities and Energy									24		\$ 2,880				\$ -	24	\$ 2,880
	Growth Inducement						16					\$ 2,400				\$-	16	\$ 2,400
	Cumulative Impacts			8			24					\$ 5,160				\$-	32	\$ 5,160
	Alternatives Analysis			16			24					\$ 6,720				\$-	40 \$	\$ 6,720
5	Public Draft PEIR	2		16	8		40		16	40	24	\$ 20,370	8	8	4	\$ 2,000	166	\$ 22,370
6	Responses to Comments	2		24			36			36	8	\$ 15,730	4		4	\$ 780	114	\$ 16,510
7	Final PEIR, Notice, and Findings	2		8			16			16	16	\$ 8,010	4		4	\$ 780	66 3	\$ 8,790
8	Mitigation, Monitoring & Reporting Plan			4			8				16	\$ 3,580	2			\$ 230	30	\$ 3,810
9	Attend Public Meetings	4		16			16					\$ 6,580				\$ -	36	\$ 6,580
												\$ -				\$ -	- :	\$ -
Total Hours	i	17	5	178	30	24	260	68	120	342	68		30	48	20	\$ 98	1,210	
Subtotals -	Labor Costs	\$ 4,505	\$ 1,150	\$ 34,710	\$ 5,400	\$ 3,960	\$ 39,000	\$ 9,520	\$ 15,600	\$ 41,040	\$ 6,800	\$ 161,685	\$ 3,450	\$ 4,560	\$ 1,600	\$ 9,610		\$ 171,295
Percent of I	Effort - Labor Hours Only	1.4%	0.4%	14.7%	2.5%	2.0%	21.5%	5.6%	9.9%	28.3%	5.6%		2.5%	4.0%	1.7%		100.0%	
Percent of I	Effort - Total Project Cost	2.6%	0.7%	19.9%	3.1%	2.3%	22.3%	5.4%	8.9%	23.5%	3.9%		2.0%	2.6%	0.9%			98.0%

ESA Labor Costs

\$ 171,295

 ESA Non-Labor Expenses

 Reimbursable Expenses (Printing, Mileage, Database fees)
 \$ 2,920

 ESA Equipment usage (GIS/GPS)
 \$ 500

 Subtotal ESA Non-Labor Expenses
 \$ 3,420

TOTAL PROJECT PRICE

## JENNIFER JACOBUS, Ph.D.

Senior Managing Associate

Dr. Jennifer Jacobus has over 15 years of professional experience and a reputation for customer service and client satisfaction. Jennifer focuses exclusively on water and wastewater clients and projects throughout Southern California and has a demonstrated track record for successful completion of CEQA/NEPA documents, natural resource permits, and regulatory processes and approvals. Jennifer has managed a full spectrum of water projects, including potable and wastewater treatment plants and distribution systems, recycled water projects, groundwater management/recharge/banking projects, river discharge and diversion projects, and water rights projects. As a scientist with foundational training in ecology and resource management, Jennifer has a keen ability to communicate with ESA technical team leaders and staff to ensure appropriate and relevant analyses across all disciplines. Jennifer also has experience working with clients' engineering design teams, to understand project features and operational criteria, and transcribe technical specifications into language that is accessible to the general public for CEQA/NEPA documents. In addition, Jennifer has published scientific articles in the field of fisheries and aquatic ecology.

#### Education

Ph.D., Resource Ecology & Management, School of Natural Resources & Environment, University of Michigan

M.A., Geography, Boston University

B.A., Economics, Johns Hopkins University

#### 15 Years Experience

Specialized Training Successful CEQA Compliance, UCLA Extension, 2005

CWEA Emerging Contaminants, UCLA Extension, 2006

Land Use Law & Planning, UCLA Extension, 2008

Professional Affiliations Association of Environmental Professionals

### **Relevant Experience**

Palmdale Recycled Water Authority, Recycled Water Facilities Plan Initial Study/Mitigated Negative Declaration (IS/MND). *Project Manager*. ESA, as a subconsultant to Carollo Engineers, prepared the IS/MND for the Recycled Water Facilities Plan. The Plan included multiple phases to be constructed over time, to allow the delivery of recycled water throughout the City of Palmdale and Palmdale Water District. The IS/MND was certified in 2015. ESA subsequently provided assistance with environmental documentation to support the application for funding through the State Revolving Fund for Phase 2 of the Plan, communicating with the State Water Resources Control Board to ensure all requirements were met.

### Water Replenishment District of Southern California, Central and West Coast Groundwater Basins Master Plan PEIR, Lakewood, CA. *Project*

*Manager.* Jennifer managed the preparation of the PEIR for the proposed Central and West Coast Groundwater Basins Master Plan (GBMP). The Plan will guide future development of groundwater resources in southern Los Angeles County. The primary goal of the GBMP is to maximize the use of recycled water and storm water for groundwater replenishment, replacing dependency on imported water. The GBMP provides a menu of management actions and project options that can be implemented to achieve this goal. In addition to providing groundwater replenishment to meet adjudicated pumping rights in the basin, the GBMP provides for additional groundwater banking and storage above adjudicated limits. The GBMP is part of WRD's greater Water Independence Now (WIN) campaign and includes the GRIP project as a component. Jennifer worked with the project team, including subconsultants, to ensure project

### **Relevant Experience (Continued)**

deliverables and milestones were met. The Final PEIR was certified by the WRD Board of Directors in October 2016.

Los Angeles County Waterworks Division No. 40, Phase II Antelope Valley Regional Recycled Water Project MND/EA, Palmdale, CA. *Project Manager*. Jennifer worked with Los Angeles County Department of Public Works, Waterworks Division No. 40 (LACWWD40) and the engineering design team to prepare a MND/EA for Phase II of the Regional Recycled Water Project. ESA prepared the Program EIR for the Regional Project in 2008. Phase II will construct a portion of the regional backbone system primarily within the City of Palmdale. LACWWD40 is seeking funding for the project from the U.S. Environmental Protection Agency (USEPA). ESA coordinated with USEPA in preparation of the joint MND/EA to fulfill NEPA funding requirements. The MND/EA was successfully certified in November 2012.

Palmdale Water District Strategic Water Resources Plan Program EIR, Antelope Valley, CA. *Project Manager*. Jennifer led the ESA team to prepare the PEIR for Palmdale Water District's (PWD) Strategic Water Resources Plan (SWRP). PWD prepared the SWRP to identify a portfolio of potential future water supplies required to meet the demands of planned growth within its service area. The future water supplies portfolio will include imported water, groundwater, and recycled water. ESA teamed up with RMC, preparers of the SWRP, to provide PWD with an efficient, knowledgeable team. The PEIR was successfully certified in July 2012.

North Los Angeles County/Kern County, Regional Recycled Water Project Program EIR, Antelope Valley, CA. *Project Manager*. Jennifer led the ESA team to produce the CEQA-Plus Program EIR (PEIR) for the Antelope Valley Regional Recycled Water Project. The Regional Project was sponsored by LACWWD40 and seven other regional water/wastewater partner agencies. Jennifer coordinated all work products with LACWWD40 and the partner agencies. Jennifer developed the project description, evaluated cumulative impacts of the project, and provided alternatives analysis. Jennifer assisted LACWWD40 with publication of the NOP, Draft PEIR, and Final PEIR, and public meetings. The Final PEIR was certified in December 2008.

**City of Corona, Groundwater Management Plan Program EIR, Corona, CA.** *Deputy Project Manager.* Jennifer assisted in the preparation of the EIR analyses and publication and distribution of the Program EIR for this project. The AB 3030 Groundwater Management Plan (GWMP) was prepared by AKM Consulting Engineers and Todd Engineers for the City of Corona Department of Water and Power. ESA prepared a program-level impact analysis for a number of management strategies identified in the GWMP, as well as project-level impact analysis for a few management strategies. The strategies in the GWMP are intended to produce sustainable management of groundwater resource to

### **Relevant Experience (Continued)**

augment the City's potable water supply. The Final EIR was successfully certified in May 2012.

**County Sanitation Districts of Los Angeles, Palmdale Water Reclamation Plant 2025 Facilities Plan EIR, Antelope Valley, CA.** *Technical Analyst.* Jennifer conducted reconnaissance-level surveys of land use at the study sites and assessed the impacts of proposed agricultural areas and storage reservoirs on land use. She also co-authored a constraints analysis evaluating the potential use of recycled water for groundwater recharge in Antelope Valley. The County Sanitation Districts of Los Angeles (No. 20) has identified the long-term wastewater treatment and effluent management facilities needed to accommodate projected wastewater flow through the year 2025. District No. 20's service area encompasses much of the City of Palmdale and some of the adjacent unincorporated county areas in Antelope Valley.

Lancaster Water Reclamation Plant Storage Reservoir Biological Consulting Services, Antelope Valley, CA. *Technical Analyst.* Jennifer prepared an Addendum to the Lancaster WRP 2020 Facilities Plan that covered three proposed project modifications: a Master Water Reclamation Permit; using recycled water from Antelope Valley Tertiary Treatment Plant for agricultural irrigation; and the introduction of a new wetland delineation in the original project area for District No. 14. In the Lancaster WRP 2020 Facilities Plan, District No. 14 identified the long-term wastewater treatment and effluent management facilities needed to accommodate projected wastewater flow through the year 2025. District No. 14's service area encompasses much of the City of Lancaster and some of the adjacent unincorporated county areas in Antelope Valley.

## PALMDALE WATER DISTRICT BOARD MEMORANDUM

DATE:	November 3, 2016	November 9, 2016						
то:	BOARD OF DIRECTORS	<b>Board Meeting</b>						
FROM:	Mr. Matthew Knudson, Assistant General Manager							
VIA:	Mr. Dennis D. LaMoreaux, General Manager							
RE:	AGENDA ITEM NO. 7.6 – CONSIDERATION AND POSSIBLE ACTION ON USGS GROUNDWATER ELEVATION AND WATER QUALITY MONITORING PROGRAM THROUGH ANTELOPE VALLEY STATE WATER CONTRACTORS ASSOCIATION.							

### **Recommendation:**

Staff recommends that the Board authorize the Antelope Valley State Water Contractors Association (AVSWCA) to continue with the United States Geological Survey (USGS) Program for the period of November 1, 2016 through October 31, 2017.

### **Alternative Options:**

There are no other alternatives at this time.

### **Impact of Taking No Action:**

The USGS/CASGEM Program would not continue.

### **Background:**

CASGEM is a comprehensive groundwater elevation monitoring program that utilizes locally implemented monitoring plans to track seasonal and long-term groundwater elevations in the state's groundwater basins and sub-basins. In November, 2010, the AVSWCA took action to become the monitoring entity and develop a Groundwater Elevation Monitoring Plan for the Antelope Valley. Since that time, the AVSWCA has contracted with USGS on the collection of data for the Program. The AVSWCA proposed that the Antelope Valley Watermaster assume these duties with USGS; however, the Board for the Antelope Valley Watermaster has postponed this shift in duties until a Watermaster Engineer has been hired. Therefore, it is recommended that the AVSWCA continue with the program for another year and re-evaluate next year to see if the Watermaster will assume these duties at that time.

### **Strategic Plan Initiative:**

Strategic Initiative No. 5 - Regional Leadership

### **Budget:**

The cooperative agreement with the USGS for the 2016/2017 program will require AVSWCA commitment in the amount of \$60,000. The AVSWCA's current policy for funding this Program is to use State Water Project Table A amounts to determine the split among the member agencies. Based on this policy, the PWD's portion will be \$7,750, or 12.9%.